



# Chicago Metropolitan Agency for Planning

233 South Wacker Drive  
Suite 800  
Chicago, Illinois 60606

312 454 0400  
www.cmap.illinois.gov

## **Chicago Metropolitan Agency for Planning**

**Annotated Agenda**

**Wednesday, May 9, 2012**

**9:30 a.m.**

**Cook County Conference Room**

**233 S. Wacker Drive, Suite 800**

**Chicago, Illinois**

- 1.0 Call to Order** 9:30 a.m.  
Mayor Gerald R. Bennett, Board Chair
- 2.0 Agenda Changes and Announcements**
- 3.0 Approval of Minutes—March 14, 2012**  
ACTION REQUESTED: Approval
- 4.0 Executive Director's Report**
- 4.1 Invitation to São Paulo, Brazil
  - 4.2 World Business Chicago Presentation-next month
  - 4.3 Future Leaders in Planning (FLIP) Final Presentation-  
May 31, 2012
  - 4.4 Federal Transportation Reauthorization Update
  - 4.5 LTA Program Update
  - 4.6 Other Announcements
- 5.0 Procurements and Contract Approvals**
- 5.1 Contract Approval for 2010 Land Use Inventory Support
  - 5.2 Contract Approval for Regional Transportation Data Archive:  
Develop Modules for Additional Sensor Data
  - 5.3 Contract Award for 2012 Collaborative Aerial Imagery Project
  - 5.4 Contract Amendment for Maintenance of TIP Database
- ACTION REQUESTED: Approval
- 6.0 Committee Reports**  
The chair of the Local Coordinating Committee will provide an update on the meeting held prior to the board meeting. Written summaries of the working committees will also be provided.  
ACTION REQUESTED: Informational

**7.0 State Legislative Update**

Staff will update the Board on relevant legislative activities and the bills that we will be monitoring based on our [State Legislative Framework](#) and [Agenda](#).

ACTION REQUESTED: Discussion

**8.0 CMAP Strategic Planning Update**

In order to develop the Fiscal Year 2013 budget and work plan, staff went through an exercise to update the agency’s strategic plan that links the recommendations and implementation action areas in GO TO 2040 to the priorities of the agency and five year goals for implementation. This process and the results will be summarized and the remaining strategic questions will be discussed with the Board.

ACTION REQUESTED: Discussion

**9.0 Proposed FY 2013 Budget and Work Plan**

Staff will present the proposed budget and work plan for FY 2013 for discussion. Board approval will be requested at the June meeting.

ACTION REQUESTED: Discussion

**10.0 Other Business**

**11.0 Public Comment**

This is an opportunity for comments from members of the audience. The amount of time available to speak will be at the chair’s discretion. It should be noted that the exact time for the public comment period will immediately follow the last item on the agenda.

**12.0 Next Meeting –June 13, 2012.**

**13.0 Adjournment**

**Chicago Metropolitan Agency for Planning Board Members:**

- |  |   |  |
|--|---|--|
| <input type="checkbox"/> Gerald Bennett, Chair | <input type="checkbox"/> Elliott Hartstein    | <input type="checkbox"/> Rick Reinbold |
| <input type="checkbox"/> Frank Beal            | <input type="checkbox"/> Al Larson            | <input type="checkbox"/> Rae Rupp Srch |
| <input type="checkbox"/> Alan Bennett          | <input type="checkbox"/> Andrew Madigan       | <input type="checkbox"/> Dan Shea      |
| <input type="checkbox"/> Susan Campbell        | <input type="checkbox"/> Marilyn Michelini    |  |
| <input type="checkbox"/> Roger Claar           | <input type="checkbox"/> Heather Weed Niehoff | <input type="checkbox"/> Leanne Redden |
| <input type="checkbox"/> Michael Gorman        | <input type="checkbox"/> Raul Raymundo        |  |



# Chicago Metropolitan Agency for Planning

Agenda Item No. 3.0

233 South Wacker Drive  
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Chicago, Illinois 60606

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www.cmap.illinois.gov

## Chicago Metropolitan Agency for Planning (CMAP) DRAFT Board Meeting Minutes March 14, 2012

Offices of the Chicago Metropolitan Agency for Planning (CMAP)  
Cook County Conference Room  
Suite 800, 233 S. Wacker Drive, Chicago, Illinois

**Board Members  
Present:**

Gerald Bennett, CMAP Board Chair-representing southwest Cook County, Frank Beal-representing the City of Chicago, Alan Bennett-representing suburban Cook County, Susan Campbell-representing the City of Chicago, Roger Claar-representing Will County, Michael Gorman-representing Cook County, Elliott Hartstein-representing Lake County, Andrew Madigan-representing the City of Chicago, Marilyn Michelini-representing Kane and Kendall Counties, Raul Raymundo-representing the City of Chicago, Rae Rupp Srch-representing DuPage County, Dan Shea-representing McHenry County, and non-voting member Leanne Redden-representing the MPO Policy Committee

**Absent:**

Al Larson-representing northwest Cook County, Heather Weed Niehoff-representing the City of Chicago and Rick Reinbold-representing South Suburban Cook County.

**Staff Present:**

Randy Blankenhorn, Jill Leary, Dolores Dowdle, Don Kopec, Bob Dean, Matt Maloney, Patricia Berry, Gordon Smith, Dan Olson, Ricardo Lopez and Sherry Kane

**Others Present:**

Mike Albin-DMMC, Mike Allison-Village of Vernon Hills, Kristen Anderson-Metra, Dave Bennett-MMC, Len Cannata-WCMC, Bruce Carmitchel-IDOT, Bruce Christensen-Lake County Council, Chalen Daigle-McHenry Council of Mayors, Joshua McClusky-IDOT, Mark Pitstick-RTA, Delia Smiret(?)-IDOT, Vicky Smith-SW Conference, Mike Sullivan-KK Council of Mayors, Mike Walczak-NWMC and Tammy Wierciak-WCMC

### 1.0 Call to Order and Introductions

CMAP Board Chair, Mayor Gerald Bennett, called the meeting to order at 9:32 a.m., and asked Board members to introduce themselves.

## **2.0 Agenda Changes and Announcements**

There were no Agenda changes or announcements

## **3.0 Approval of Minutes – February 8, 2012**

A motion to approve the minutes of the February 8, 2012 board meeting as presented, made by Rae Rupp Srch, was seconded by Mayor Marilyn Michelini and with all in favor, carried.

## **4.0 Executive Director's Report**

Executive Director Randy Blankenhorn reported on the following topics.

4.1 DC Update: Blankenhorn had been to D.C. for the NARC conference and had met with Administration officials at HUD, EPA, Dept. of Commerce and US DOT (with Secretary LaHood). During a second trip, he was able to meet with and brief the region's congressional delegation as well as the State of Illinois and the City of Chicago's D.C. offices. The meetings went well and the trips continue to be beneficial with CMAP gaining name recognition.

4.2 Federal Transportation Update: Blankenhorn reported on some of the amendments that the Senate was considering related to the reauthorization developments of MAP-21. The House version of the reauthorization (AEIJA), due in part to Illinois membership, had been abandoned and was considered dead. The current extension expires on March 31, Blankenhorn concluded.

4.3 The Local Technical Assistance (LTA) update had been included in the Board materials.

## **5.0 Procurements**

A motion to approve the following procurements made by Mayor Michelini was seconded by Alan Bennett and with all in favor, carried.

5.1 Extension of the Contracts for Maintaining MetroPulse: the Great Arc contract was extended to June 30, 2013, three option years were added and the amount of the option years was increased by \$8,000 for a total of \$52,000. The Azavea contract was also extended to June 30, 2013, three option years were added and the annual amount of the extension years was increased by \$5,000 for a total of \$40,000.

5.2 Purchase of Information Technology Hardware and Software: approval of Information Technology Hardware and Software purchase totaled \$305,000.

5.3 A contract award to implement a new Voice-Over IP Unified Communication System totaling \$211,657.60 to Sentinel with a \$25,000 installation contingency was approved.

5.4 A three-year contract with an option of two one-year renewals was approved to conduct professional auditing services in an amount of \$105,905.00 to Skikich LLP.

5.5 A contract award for the Regional Transportation Data Archive: Establish Raw Data Archive was approved in the amount of \$46,600 to Pangaea Information Technologies Ltd.

## **6.0 Committee Reports**

The coordinating committees had not met earlier in the morning. A written summary of the working committees' activities had been distributed.

## **7.0 CMAP Board Vice-Chair Nomination**

A motion by Rae Rupp Srch was seconded by Frank Beal to appoint Susan Campbell to the position of Vice-Chair of CMAP's Executive Committee and with all in favor carried. Filling the vacancy created by Joe Deal's resignation and a city appointee, Campbell will also chair CMAP's Local Coordinating Committee and Elliott Hartstein, the Board's other vice-chair, will now chair the Regional Coordinating Committee.

## **8.0 Transportation Consent Agenda**

CMAP staff Patricia Berry reported that the semi-annual GO TO 2040 Transportation Improvement Program (TIP) Conformity Analysis and TIP Amendment had been considered by the Regional Coordinating Committee, that the public comment period had closed, no comments were received and that the committee had recommended approval by the CMAP Board. A motion by Mayor Michelini to approve the GO TO 2040 Transportation Improvement Program (TIP) Conformity Analysis and TIP Amendment as presented was seconded by Rae Rupp Srch and with all in favor carried.

## **9.0 State Legislative Update**

CMAP staff Gordon Smith reported the following from the State Legislative Update that had been distributed in the Board packet. Governor Quinn had introduced his 2013 operating budget totaling \$24.8 billion. IDOT's \$35.16 million budget for metropolitan planning and research, Smith continued, includes \$3.5 million for regional planning for CMAP. Smith also drew the Board's attention to CMAP's 2012 Legislative Summary indicating that staff had reviewed approximately 3,000 bills, is monitoring 205, actively watching 68 and of those, 62 are included in the summary. There are 6 bills that staff had identified for the Board to consider supporting because of the alignment to recommendations in GO TO 2040. Those are: SB 3216 (a clean-up bill related to public private partnerships), HB 3875 (related to the RTA's borrowing authority), SB3236 (that calls for an annual indexing of the state motor fuel tax to inflation beginning in January 2013), HB3850/3859 (tax rebate transparency) and HB 28 (authorizing the creation of green special services areas). Smith fielded Board members' questions regarding: HB 5841 (water billing)—that has been moved to Rules; HB5547 (parking taxes)—an initiative that attempts to expand the City of Chicago and Cook County's methods for taxing parking; HB 3236 (CPI)—this bill only exacerbates the 55/45 split and CMAP should be engaged in the conversation that a construction index is best used for raising the MFT; HB5900 (stormwater management)—also moved to Rules; and finally Chairman Bennett commented on a bill that is likely a non-starter related to consolidation of EMS services that appears to have been written by collective bargaining units and oversteps management's ability to consolidate. Support is needed for measures that reduce impediments.

## **10.0 Agency Priorities for State and Local Tax Policy**

Taken from the recommendations of the Regional Tax Policy Task Force report that was presented to the Board in February, CMAP staff Matt Maloney reported staff's thoughts on an initial set of near term priorities for the Board's consideration and with the Board's consent, the priorities would be incorporated into the FY 2013 work plan that would be presented for approval in June. Following the reporting of each of the priorities, Maloney briefly described how CMAP would move ahead. The four priorities are:

- Monitor and React to State Legislation Regarding Tax Policy: CMAP would take a more active role in first analyzing and offering suggestions to support or oppose bills related to tax policy.
- Pursue a Source of Regional Funding for Capital Improvements: following analyses, CMAP would assemble funding options and recommendations that the Board could pursue legislatively.
- Analyze the Impact of State and Local Tax Rebates and Other Economic Development Incentives: primarily related to sales tax rebates, and intensely data and statistically driven, CMAP will measure available state and local incentives.
- Continue to Analyze and Explain the Fiscal and Local/Regional Economic Impacts of Local Development Decisions: CMAP will seek assistance from local municipal finance officials and experts.

In addition to reported priorities, Board members agreed: that moving forward with the Tax Policy Task Force's recommendations is essential; that working at the General Assembly level to create a list of people in Springfield, a "bank of advocates" that support CMAP and GO TO 2040 might also be a good idea; pursuing a line of regional funding is necessary; that TIF districts should be analyzed; that monitoring legislative measures is important, that no net gain is realized if we compete for jobs within the region; that there are a lot of issues and CMAP must continue to deal with the reality of those situations.

#### **11.0 Energy Impact Illinois (EI2) Update**

Dan Olson, who oversees CMAP's Energy Impact Illinois EI2 program, presented an update on the initiative that was launched on October 31, 2011. Olson covered the "Two Bills" media strategy meant to drive consumers to the website at [www.TheEnergyBills.org](http://www.TheEnergyBills.org). Olson went on to say that extensive Community-Based Outreach is underway consisting of COG, municipality and stakeholder visits, trade show attendance and hosting community events to get the message out to consumers. A major financial success was seen in the LEARN Charter School at the Hunter Perkins campus in Chicago's Auburn Gresham neighborhood, Olson continued and that through 2<sup>nd</sup> quarter 2012, an estimated 1500 multifamily, 150 single family and 600,000 square feet of commercial/ industrial retrofits will have been completed. Olson covered some challenges being faced that included reluctance to take on debt given the state of the economy, a relatively mild winter and lower energy prices saw decreased interest when prospect of financial gains were lower and the relatively new concept to the market. Olson concluded his presentation asking the Board's assistance in identifying new partners, sharing one-pagers and handouts to get the word out about the program and forwarding any leads or connections with building owners in respective areas.

#### **12.0 Future Leaders in Planning (FLIP) Update**

CMAP staff, Ricardo Lopez gave a brief background of the Future Leaders in Planning (FLIP) program that CMAP started in 2008 reporting last year's success in the implementation of the Safe Route to School program through an IDOT grant in the Fairmont area. The current year's program focused on ice and snow removal practices consisting of interviews, developing best practices while conserving natural resources. Lopez invited the Board to come support the students (tentatively) on May 31 as they wrap up this year's program. Further, Lopez reported that school year 2012-13 applications for the program are taken June 1-September 24, 2012, with an October 27,

2012 start. Executive Director Blankenhorn thanked the Board for continuing the program that was originally funded through a grant award.

### **13.0 Other Business**

Briefly, board member Frank Beal reported on the recent territorial review of northeast Illinois, southeast Wisconsin and northwest Indiana by the international Organisation for Economic Co-operation and Development (OECD) and the release of World Business Chicago Plan for Economic Growth and Jobs, both of which seemed to contain CMAP fingerprints and Executive Director Blankenhorn indicated that CMAP will be heavily involved in what's next involving freight logistics and other initiatives.

Bolingbrook Mayor Roger Claar referred to SB3573 as an "anti-planning" bill since it limits the ability of municipalities to consolidate services.

### **14.0 Public Comment**

Following up on one of the priorities presented under Agenda Item No. 10.0, Mike Walczak, NWMC, reported that an offer had been made by the Village of Northbrook to assist CMAP in a financial analysis capacity with its efforts associated with recommendations contained in the Regional Tax Policy Task Force report recently distributed.

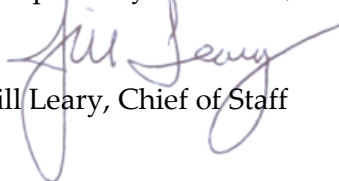
### **15.0 Next Meeting**

Anticipating an April cancellation, the Board is expected to meet next in May.

### **16.0 Adjournment**

At 11:10 a.m., a motion to adjourn was made by Dan Shea and seconded by President Mike Gorman. All in favor, the motion carried.

Respectfully submitted,



Jill Leary, Chief of Staff

04-04-2012  
/stk







## MEMORANDUM

**To:** CMAP Board and Committees

**From:** Bob Dean, Deputy Executive Director for Local Planning

**Date:** May 2, 2012

**Re:** Local Technical Assistance Program Update

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The CMAP Board and committees receive regular updates on the projects being undertaken through the Local Technical Assistance (LTA) program, including those receiving staff assistance and grants. To date, 54 local projects have been initiated. Of these, 35 projects are fully underway and 5 have been completed.

Three projects were completed in April; these include:

- The Fairmont Neighborhood Plan, adopted by the Will County Board on April 19.
- *Homes for a Changing Region* in west Cook County, prepared in collaboration with MPC and MMC for the West Cook County Housing Collaborative, a group of five municipalities in that area.
- The Lake Zurich comprehensive water resources project, prepared with MPC and CNT.

Further detail on LTA project status can be found on the attached project status table.

**ACTION REQUESTED:** Discussion.



## Projects Currently Underway

Project	CMAP lead	Timeline	Assistance type	Status and notes
Addison comprehensive plan (see <a href="#">project website</a> )	Sam Shenbaga	July 2011- July 2012	Staff assistance	Underway. Revised future land use map and land use definitions created and submitted to Village staff. Valerie Kretchmer Associates economic findings submitted to CMAP and recommendations incorporated into future land use map. Plan outline currently being created.
Algonquin downtown plan (see <a href="#">project website</a> )	Hala Ahmed	Feb.- Nov. 2012	Grant funds	Underway. Consultant (LandVision) is analyzing the existing downtown conditions and held more than a dozen interviews with downtown residents, property owners, and businesses to gain additional feedback and perspectives. Community feedback is also solicited through tools in the project website and rotating iPad kiosks placed at various downtown business locations. Consultant findings and comments received will be shared with the Steering Committee at the next meeting scheduled for May.
Alsip comprehensive plan	Sam Shenbaga	Jan. 2012- Jan. 2013	Staff assistance	Underway. Public meeting conducted on April 12 and attended by close to 30 people. Stakeholder meetings conducted and additional interviews are being scheduled. Workshop with Industrial business owners to be conducted on May 3. CMAP and CNT to jointly conduct H+T exercise with Steering Committee on May 3. Existing conditions mapping underway.
Antioch greenway plan	Shafaq Choudry	Apr. 2012- Mar. 2013	Staff assistance	Underway. Kickoff meeting with staff held in late April.
Berwyn comprehensive plan (see <a href="#">project website</a> )	Sam Shenbaga	June 2011- June 2012	Staff assistance	Underway. Recommendations being currently drafted. Meeting conducted with BDC staff to go over recommendations format and one of the topic areas covered in the Plan. BDC approved of the format. Recommendations to be completed in early May for internal review.
Blue Island comprehensive plan (see <a href="#">project website</a> )	Sam Shenbaga	Apr. 2011- June 2012	Staff assistance	Underway. Meeting conducted with Mayor on April 17 to go over Plan recommendations. Public Open House conducted on April 17 and well attended by over 50 people including Aldermen, Plan Commissioners, Mayor, and business owners. Posters displaying plan recommendations displayed at Public Library and Recreation Center for 2 weeks for public comments. Final Plan document completed and public hearing scheduled for May 24.

Project	CMAP lead	Timeline	Assistance type	Status and notes
Bronzeville Alliance Retail corridor study, phase 2 (see <a href="#">project website</a> )	Sef Okoth	Phase 2: Nov. 2011- Dec. 2012	Staff assistance	Underway. Drafting of the Existing Conditions Report is underway. Preparation is ongoing for the May 12 public meeting, with the agenda and presentation materials approved by the project partners. Both Aldermen (3 <sup>rd</sup> & 4 <sup>th</sup> ward) will attend the community visioning workshop. A meeting is scheduled on May 10 to brief the Alderman about the plans for upcoming community meeting. Retail market analysis and corridor mapping are underway.
Campton Hills comprehensive plan (see <a href="#">project website</a> )	Jason Navota	Apr. 2011- May 2012	Staff assistance	Underway. Draft plan is complete and will be discussed at joint Plan Commission / Village Board meeting on May 1. Public Open House scheduled for May 21. Public hearing and approval are anticipated for June and July 2012.
Carpentersville "Old Town" Area Action Plan (see <a href="#">project website</a> )	Trevor Dick	Sept. 2011- June 2012	Staff assistance	Underway. A Draft Plan is currently being reviewed by Village staff. The plan is expected to be presented to the Planning and Zoning Commission at their May 17 meeting. Following that meeting a public hearing will be held and finally adoption at a Village Board meeting in June or July.
Chicago "Green and Healthy Neighborhood" plan for Englewood, Woodlawn, and Washington Park (see <a href="#">project website</a> )	Jason Navota	Mar. 2011- Sept. 2012	Staff assistance	Underway. First phase (data collection and mapping) complete and summarized in Draft Existing Conditions Summary posted online. Second phase focused on planning and outreach is underway, including group tours of 'catalytic' project areas and corridors. Housing and retail analyses are underway. Separately funded stormwater study for the project area is underway. First of five public meetings held on January 28, and second held on March 31 in collaboration with the Woodlawn Summit.
Chicago Housing Authority LeClaire Courts redevelopment	Sef Okoth	July 2012- June 2013	Consultant and staff assistance	CMAP is leading the consultant procurement for this project. An RFP has been released and responses are due on May 14. Project initiation is expected in July.
Developing Communities Project support for CTA Red Line extension (see <a href="#">project website</a> )	Kendra Smith	Oct. 2011- Sept. 2012	Staff assistance	Underway. CMAP is continuing work on a quantitative analysis and an interim project report for the project area. The first community focus group took place on April 25. 14 additional focus groups and 20 individual interviews are scheduled between May and August. Community Education Session planning in conjunction with CTA is currently underway.

Project	CMAP lead	Timeline	Assistance type	Status and notes
Downers Grove bicycle and pedestrian plan	Hala Ahmed	Mar.-Oct. 2012	Grant funds	Underway. The consultant selection process has been completed, with the Village Board approving the selection of Sam Schwartz Engineering. Project kickoff completed in March.
Elburn comprehensive plan	Jack Pfingston	Apr. 2012-Jan. 2013	Grant funds	Underway. Steering Committee assembled and first meeting will be May 22.
Elgin sidewalk gap and transit stop study	Lindsay Banks	TBD	Grant funds	The Committee of the Whole memo regarding consultant selection went to City Council on April 25. Final approval of consultant selection expected at May 9 City Council meeting.
Elmwood Park comprehensive plan (see <a href="#">project website</a> )	Nicole Woods	June 2011-Aug. 2012	Staff assistance	Underway. The Existing Conditions Report and the results from the Visioning Workshop were presented the Steering Committee in April. Staff is scheduled to present the Plan's recommendations memo in May and is currently developing the outline for the Comprehensive Plan.
Evanston water efficiency program	Amy Talbot	Dec. 2011-June 2012	Staff assistance	Underway. Hosted two public meetings, one for business and one for residents. Plan writing continues. Meet with Evanston staff to rank recommendations and develop implementation schedule.
Fox Lake bicycle plan	Pete Saunders	TBD	Grant funds	Village released RFP on April 13 with responses due May 14. Consultant selection expected in late May or early June.
Glen Ellyn downtown streetscape and parking study	Lindsay Banks	TBD	Grant funds	Glen Ellyn has selected 3 consultants to interview, and will be holding interviews on May 2. Village Board meeting May 14 tentatively scheduled to approve selection.
Hanover Park corridor study	Stephen Ostrander	Feb. 2012-Sept. 2012	Staff assistance and small grant	Underway. Staff is currently working with the Village and ULI Chicago to outline outreach strategy (to be led by CMAP) and other CMAP assistance in support of the ULI Technical Assistance Panel (TAP), to be held on August 14 and 15.
Hillside comprehensive plan	Hala Ahmed	TBD	Grant funds	On April 4, the Village released an RFP for consultant procurement. Five firms responded to the RFP. Staff is reviewing proposals and consultant selection is anticipated in May.
Joliet "Old Prison" redevelopment (see <a href="#">project website</a> )	Pete Saunders	July 2011-May 2012	Staff assistance and small grant	Underway. Final report is being prepared by ULI with graphics, illustration and design assistance provided by CMAP. Completion is expected in early May. Project will be presented to Local Coordinating Committee on May 9.

Project	CMAP lead	Timeline	Assistance type	Status and notes
Kane County local food project	Amy Talbot	Sept. 2012-Mar. 2013	Staff assistance	Rescheduled to fall 2012 due to staff availability.
Kane County transit plan implementation	Trevor Dick	June 2012-June 2013	Staff assistance	In the process of adopting the MOU and Scope of Work with County staff.
Lake County sustainability plan	Kristin Ihnchak	Mar. 2012-Feb. 2013	Staff assistance	Underway. County Board approved the scope, MOU, and resolution on March 13 and two steering committee meetings have been held. Existing conditions analysis is underway. The Delta Institute and Openlands are both on contract to assist with some plan elements.
Lakemoor comprehensive plan (see <a href="#">project website</a> )	Nora Beck	Nov. 2011-Oct. 2012	Staff assistance	Underway. At second public workshop, focused on visioning the future of Lakemoor, attendees reviewed a draft set of principles and policies for the plan. Draft recommendations are underway.
Liberty Prairie Conservancy local food system plan (see <a href="#">project website</a> )	Jessica Simoncelli	Aug. 2011-Sept. 2012	Staff assistance	Underway. Drafting a needs assessment that identifies policy and market gaps in developing a sustainable food system in Lake County. Completing draft of existing conditions report for the Liberty Prairie Reserve master plan update. Outreach to local officials is occurring through the spring and summer, including participation in the College of Lake County's "County Green" conference on May 17.
McHenry County subarea plan	Jack Pfingston	Dec. 2011-Sept. 2012	Grant funds	Underway. Camiros and County staff reviewing results from meetings with municipal officials and affected Home Owners Associations conducted on March 29; expect to produce draft findings in early June.
Morton Grove industrial areas plan	Nicole Woods	Feb. 2012-Feb. 2013	Staff assistance	Underway. Staff met with the Village Board, Village staff, and steering committee in April to present planning process and obtain their input for the existing conditions report. Staff will begin research for the existing conditions report in May.
New Lenox corridor plan	Pete Saunders	TBD	Grant funds	Village will interview RFP finalists on May 2. Village expects to make a consultant selection in late May or early June.
Niles sustainability plan	Kristin Ihnchak	May 2012-Dec. 2012	Staff assistance	Scope of work is being developed with Village staff. EPA Building Blocks workshop and project initiation are scheduled for mid-May.
Norridge comprehensive plan (see <a href="#">project website</a> )	Trevor Dick	May 2011-June 2012	Staff assistance	Underway. Plan has been presented to the Plan Commission at their April 24th meeting. A public open house will be held on May 10th, followed by

Project	CMAP lead	Timeline	Assistance type	Status and notes
				a Public Hearing at the end of May/beginning of June, and Board adoption likely in June.
Northlake comprehensive plan	Trevor Dick	Mar.-Nov. 2012	Staff assistance	Underway. An existing conditions report is being worked on by staff. The first steering committee meeting will be held on May 2.
Northwest Suburban Housing Collaborative "Homes for a Changing Region" project (see <a href="#">project website</a> )	Drew Williams-Clark	Feb.-Nov. 2012	Staff assistance	Underway. Staff will present draft future housing demand projections at May board meetings. Staff have also completed analysis of existing comprehensive plans for each of the municipalities.
Oak Park water conservation program (see <a href="#">project website</a> )	Amy Talbot	Aug. 2011-June 2012	Staff assistance	Underway. Full draft plan complete and under review by Village staff. Water reduction targets confirmed. Scheduled for release to Board in May.
Orland Park water conservation ordinance (see <a href="#">project website</a> )	Hala Ahmed	Nov. 2011-July 2012	Staff assistance	Underway. Internal and Steering Committee review of the draft report complete. Draft report will be presented to the Plan Commission on May 8.
Park Forest sustainability plan (see <a href="#">project website</a> )	Kristin Ihnchak	June 2011-May 2012	Staff assistance	Underway. Public open house to present the plan took place on March 20 and a public hearing with the Plan Commission occurred on April 17. A second public hearing with the Village Board is scheduled for May 7, with Board adoption expected in mid-May. CNT is on contract to assist with Energy, Greenhouse Gases, and Water Plan elements.
Plainfield downtown transportation plan	Pete Saunders	TBD	Grant funds	Village has drafted RFP that it expects to release in early May. Consultant selection is anticipated in late June.
Regional arts and culture toolkit	Stephen Ostrander	Apr. 2012-Jan. 2013	Staff assistance	Underway. The idea for this project came from an LTA application, but it is regional in nature and will result in the preparation of a guidebook for local governments to use in integrating arts and culture into their planning work. Staff completed initial design of development process and workplan, and began formation of advisory group of experts to help guide project.
Regional climate change adaptation toolkit	Jesse Elam	July 2012-Apr. 2013	Staff assistance	The idea for this project came from an LTA application, but it is regional in nature and will result in the preparation of a guidebook for local governments to use in addressing climate change adaptation. The project is expected to start in July.



Project	CMAP lead	Timeline	Assistance type	Status and notes
Richton Park comprehensive plan	TBD	July 2012- June 2013	Consultant assistance	Consultant assistance with this project is expected. It is on target for startup in July.
Riverside downtown area plan (see <a href="#">project website</a> )	Nora Beck	Feb. 2012- Feb. 2013	Staff assistance	Underway. The first public meeting on April 11 brought out 60 people to talk about the issues and opportunities. The existing conditions analysis is underway.
Round Lake Heights comprehensive plan	Jonathan Burch	May 2012- Apr. 2013	Staff assistance	Project scoping is complete. The project will kickoff at a joint meeting of the Plan Commission and the Village Board on May 15.
SSMMA housing investment prioritization (see <a href="#">project website</a> )	Nicole Woods	June 2011- June 2012	Staff assistance	Underway. The Project Advisory Committee and the Housing Collaborative approved the final draft of the Housing Investment Tool in April. The tool is currently being prepared for adoption in June.
SSMMA interchange land use planning	Jessica Simoncelli	July 2012- June 2013	Consultant and staff assistance	This project will involve planning for land use and economic development for five communities near the new I-294 / I-57 interchange (Dixmoor, Harvey, Markham, Midlothian, and Posen). Project scoping is ongoing and kickoff is expected in May; consultant involvement is expected to begin in July.
Waukegan planning prioritization report	Stephen Ostrander	Nov. 2011- May 2012	Staff assistance	Underway. Completed draft of final LTA priorities report, to be presented to Waukegan Mayor, City Council, and City staff for approval of recommendations (regarding next phase of LTA assistance) in May.
Westchester comprehensive plan (see <a href="#">project website</a> )	Samantha Robinson	Nov. 2011- Oct. 2012	Staff assistance	Underway. On April 12, met with Westchester Middle School students to introduce MetroQuest tool and gather their input about comprehensive plan. Existing conditions report has been sent to Village staff for review. On May 10th, Steering Committee will review existing conditions report, and CNT will present Housing + Transportation performance data. Visioning charette with public will take place on May 30th.
West Cook Housing Collaborative, phase 2: Challenge Grant support	Drew Williams-Clark	Mar.-Aug. 2012	Staff assistance	Underway. A scope of work has been drafted and staff anticipate approval of an MOU on May 3. Staff have completed an initial analysis of vacant and underdeveloped land that is potentially available for acquisition using HUD funds awarded under the community challenge planning grant program.
Wheeling active transportation plan	Lindsay Banks	Jan-Oct. 2012	Grant funds	Underway. The first Steering Committee meeting took place on March 20, and timeline, goals, and outreach strategy have been outlined. Second



Project	CMAP lead	Timeline	Assistance type	Status and notes
				Steering Committee meeting will be on April 27; Community Open House at Indian Trails Public Library on May 22. Currently developing the Public Engagement Plan; meeting to review on May 2.

## Completed Projects

Project	CMAP Lead	Completion Date	Assistance type	Implementation Status
<i>Homes for a Changing Region</i> in south Cook (see <a href="#">project website</a> )	Drew Williams-Clark	Dec. 2011	Staff assistance	The project was conducted in partnership with MMC and MPC. Each of the four communities covered by the project has follow-up LTA projects. One, the Park Forest sustainability plan, is anticipated to be adopted in May, while the other three communities will receive additional technical assistance under the EPA “Building Blocks for Sustainable Communities” program.
Bronzeville Alliance retail corridor study, phase 1 (see <a href="#">project website</a> )	Sef Okoth	Feb. 2012	Staff assistance	Phase 1 of the project was led by MPC, with CMAP in supporting role. The project was discussed with CMAP’s Local Coordinating Committee at their February 2012 meeting. The report is undergoing final design and printing. Phase 2, led by CMAP, is now underway.
Fairmont Neighborhood Plan (see <a href="#">project website</a> )	Trevor Dick	Apr. 2012	Staff assistance	The Fairmont Neighborhood Plan was adopted unanimously by the Will County Board on April 19. County staff will present on the project at the Local Coordinating Committee on May 9.
<i>Homes for a Changing Region</i> in west Cook (see <a href="#">project website</a> )	Drew Williams-Clark	Apr. 2012	Staff assistance	The project was conducted in partnership with MMC and MPC. The report is printed and available online, and final presentations to boards will conclude on May 8. Phase 2, which involves supporting a Community Challenge grant in the same communities, is underway.
Lake Zurich comprehensive water resources project	Amy Talbot	Apr. 2012	Staff assistance	The project was conducted in partnership with CNT and MPC. The project report was presented to the Village Board on April 2 and approved. Final design of the report is underway.

## Other Projects

For the other projects on the “higher priority” project list, scoping is underway. During 2012, new projects will be initiated as existing projects are completed or as additional resources become available.

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## MEMORANDUM

**To:** CMAP Board and Committees  
**From:** CMAP Staff  
**Date:** May 2, 2012  
**Re:** State Legislative Update

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### GENERAL ASSEMBLY UPDATE

The General Assembly returned to Springfield after a two-week hiatus in March. The financial stability of the state still remains a major concern. Shortly after Governor Quinn introduced his budget in February, both chambers approved [HJR 68](#), which establishes the revenue estimates available in the general funds for State fiscal year 2013. This allowed the various appropriations committees to meet throughout April with state agencies to discuss agency priorities. CMAP staff is monitoring budget hearings and bill activity for the Department of Transportation to ensure that CMAP funding remains in the Metropolitan Planning and Research Purposes line item. Several other transportation agencies had budget hearings: City of Chicago Department of Transportation, Illinois Tollway, Regional Transportation Authority, and the three service boards all went before the House Appropriations Public Safety committee.

CMAP is also watching budget activity for the Illinois Department of Natural Resources (IDNR). Over the past decade IDNR has seen a dramatic decrease of its funding from both general revenue and special funds. The Governor's proposed budget for IDNR is 13.5 percent less, \$34 million, than last year. Improving access to parks and open space is a high priority for GO TO 2040, and a reduction for IDNR directly impacts funding of parks in local communities as well as the acquisition of open space. CMAP has previously received funding for regional water planning from the State. This funding has since been eliminated due to annual budget reductions. IDNR is working with legislators and the Governor's office to gain the authority to charge park entrance and parking fees to help cover the shortfall for state parks, through [HB 5789](#). The bill has passed the House and is scheduled for a hearing in Senate Revenue in early May. Other revenue proposals being discussed to help sustain operations and programs at IDNR include new fees for grant or contract consultation, environmental consultation, water usage, Lake Michigan water permits, and dam usages. However, these proposals have not been introduced.

In addition to the legislative budget hearings, the Governor and legislative leaders have begun trying to address the larger state budget issues regarding the state pension and Medicaid dilemmas. In April, Governor Quinn announced two proposals to address this: the [Medicaid Liability and Spending Reductions](#) proposal and the [Public Pension Stabilization](#) plan, and a constitutional amendment introduced by Speaker Madigan, [HJRCA 49](#), which would require a three-fifths supermajority vote to approve pension benefit increases. HJRCA 49 passed out of the House and is now in the Senate, where President Cullerton is its sponsor. CMAP staff will continue to monitor the budget process and provide information through our Policy Updates blog and Weekly Update email as issues progress.

## **BILL INFORMATION AND UPDATES**

As reported last month, CMAP is actively following 62 bills and resolutions. Two crucial legislative committee deadlines—one in April and the other on Friday, May 4—have passed. Bills that did not meet those deadlines have been deleted from the Bill Summary Report. Third Reading Deadlines for both chambers is May 25, with final adjournment scheduled for May 31.

CMAP is maintaining active support of five bills: HBs [3859](#) (Tax Revenue Sharing Agreements), [3875](#) (RTA Working Cash Notes), [4496](#) (Plumbing Code Updates) and SBs [639](#) (School Construction) and [3216](#) (Public-Private Partnerships). Additional bills, indicated on the attached document with (n), were added to the Summary with descriptions, bill status as of May 1, and an agency position if appropriate.

CMAP staff analyzed several issues before the legislature, including [Economic Development Incentives](#), [Vacant and Foreclosed Properties](#), [Transportation](#), and [Sales Tax Rebates](#) and Access to Information. These analyses can be found on the [Policy Updates](#) section of the CMAP website..

**ACTION REQUESTED:** Discussion

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## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
<b>ACHIEVE GREATER LIVABILITY THROUGH LAND USE AND HOUSING</b>				
Foreclosed Properties	<a href="#">SB16</a>	<p>Sen. Collins (D-Chicago); Rep. Yarbrough (D-Broadview)</p> <p>The amended bill allows municipalities to pass vacant property ordinances and sets consistent standards across the state for "securing" and "maintaining" a property. It can also be seen as supporting the recent Cook County and Chicago vacant property ordinances. It addresses a significant issue in the foreclosure process, which is the lack of a party clearly responsible for and allowed to maintain and secure vacant properties in the foreclosure process. In this case, the loan servicer (mortgagee) is designated as responsible. This allows and requires servicers to enter property and perform basic exterior and interior work that addresses safety and aesthetic concerns.</p> <p>The bill also includes a recent addition that can significantly shorten foreclosure timelines for properties that are vacant. It includes a definition of abandoned and outlines a judicial process for declaring a property abandoned, disposing of personal property in an abandoned property, and expediting the foreclosure process for these properties.</p>	(H) Placed on Calendar 3rd Reading - Short Debate 3/26/12	
School Construction (n)	<a href="#">SB639</a>	<p>Sen. Delgado (D-Chicago); Rep. Beiser (D-Alton)</p> <p>The law currently prioritizes funds for the replacement of aging school buildings. This bill as amended would now allow for the replacement or rehabilitation of aging school buildings using school construction funding, giving school districts discretion to evaluate the option of rehabilitation or replacement of older and or historic school buildings. This bill is aligned with GOTO 2040's emphasis on infill and using existing building stock to achieve greater livability through land use. Effective June 1, 2012.</p>	(H) 2 <sup>nd</sup> Reading 4/25/12	Support
Foreclosed Properties	<a href="#">SB3676</a>	<p>Sen. Trotter (D-Chicago)</p> <p>From July 1, 2012 through June 30, 2020, county Clerks shall reduce the assessed value of any foreclosed residential property to 10% of its EAV for 5 years if that property is purchased or received for improvement and the purchaser meets several requirements. The parcel must contain a vacant residential building and have been in a foreclosure auction</p>	(H) Revenue Hearing 4/16/12	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
		filed after 1/1/2008. The taxpayer must not intend to occupy the property, but must immediately secure the property and complete improvements within 9 months. Provides definitions of secured property and improvement limits.		
<b>MANAGE AND CONSERVE WATER &amp; ENERGY</b>				
Plumbing	<a href="#">HB4496</a>	Rep. Sente (D-Lincolnshire); Sen. Garrett (D-Lake Forest) Updates the plumbing code so minimum standards are consistent with nationally and internationally recognized plumbing codes that reflect advances in technologies and methods which more efficiently utilize natural resources and protect public health.	(Senate) 2 <sup>nd</sup> reading 4/18/12	Support
Wasterwater (n)	<a href="#">HB 5319</a>	Rep. Winters (R-Rockford); Sen. Koehler (D-Pekin) Authorizes the board of trustees of a sanitary district to enter into an agreement to sell, convey, or disburse treated wastewater with any public or private entity located within or outside of the boundaries of the sanitary district.	(S) 2 <sup>nd</sup> Reading 4/19/12	
Wastewater Management	<a href="#">SB2525</a>	Sen. Sandoval (D-Cicero) Holds the Metropolitan Water Reclamation District (MWRD) liable for damages caused by overflowing sewers, drainage ditches and other structures under its jurisdiction.	(S) Judiciary Postponed and 3 <sup>rd</sup> Reading Deadline Extended 5/11/12	
Water Utilities (n)	<a href="#">SB3573</a>	Sen. Haine (D-Alton; Rep. Phelps (D-Harrisburg) As amended, the bill allows water utility valuations to be based on appraised value, rather than original cost value minus depreciation. This change provides a more accurate approach to determining the value of a system that needs to be sold or bought. It helps municipalities recoup costs when selling a water utility system and helps the investor to determine new water rates. The valuation is done by an ICC appointed assessor. Included in the bill are some consumer rate protections. The bill applies to utilities with 7,500 connections or less. Effective immediately.	(H) Executive Committee 4/16/12	
Air Quality	<a href="#">SB3672</a>	Sen. Rezin (R-Peru); Rep. Tryon (R-McHenry) Limits the authority of the Illinois Pollution Control Board to prescribe ambient air quality standards for criteria air pollutants, such as Nitrogen	(H) 2 <sup>nd</sup> Reading 4/26/12	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
		Dioxide, if those standards are more exacting than the National Ambient Air Quality Standards set by the Administrator of the United States Environmental Protection Agency. Adopted Senate amendment 1 adds, exemptions for rulemakings of the Illinois Pollution Control Board that implement any type of ambient air quality standard from the requirements that ordinarily apply to general rulemakings, emergency rulemakings, and peremptory rulemakings under the Act. Further amends the Environmental Protection Act. Also exempts those rulemakings from the ordinarily applicable rulemaking requirements of Title VII of the Environmental Protection Act. Effective immediately.		
Energy Efficiency (n)	<a href="#">SB3724</a>	Sen. Harmon (D-Oak Park); Rep. Mussman (D-Schaumburg) Requires the CDB to adopt the International Energy Conservation Code as minimum requirements for commercial and residential buildings and to make training available to builders to ensure compliance. SCA1 removes 3 year requirement. SFA2 provides that CDB adopt code within 1 year of publication	(H) 2 <sup>nd</sup> Reading 4/26/12	
<b>EXPAND AND IMPROVE PARKS AND OPEN SPACE</b>				
DNR Funding (n)	<a href="#">HB5789</a>	Rep. Osmond (R-Gurnee); Sen. Althoff (R-Crystal Lake) Allows DNR to charge admission fees at state parks and other properties.	(S) Revenue Committee 4/26/12	
DNR Funding	<a href="#">HB6037</a> <a href="#">SB3901</a>	Rep. Madigan (D-Chicago) and Sen. Kotowski (D-Park Ridge) Makes appropriations for the ordinary and contingent expenses of the Department of Natural Resources for the fiscal year beginning July 1, 2012.	(H) Assigned to Appropriations-General Services Committee 2/29/12 (S) Assigned to Appropriations II 2/28/12	
<b>PROMOTE SUSTAINABLE LOCAL FOODS</b>				
Local food systems	<a href="#">HR734</a>	Rep. Burke (D-Oak Lawn) Resolution urges Congress to adopt a farm bill that supports and promotes the development of local and regional food systems. An identical resolution, SR530 was adopted by the Senate on 2/9/2012.	(H) Resolution Adopted 3/9/12	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
<b>EFFICIENT GOVERNANCE</b>				
DNR Operations (n)	HB404	Rep. Mautino (D-Spring Valley); Sen. Sullivan (D-Quincy) Eliminates legislative mandates the DNR cannot or no longer fulfills. Provides DNR flexibility to restructure in order to meet basic agency demands.	(S) 2 <sup>nd</sup> Reading 4/19/12	
Spending Limits (n)	HR706	Rep. Madigan (D-Chicago); As amended, the resolution establishes the amounts and percentages of available general funds revenues allocated to each House appropriation committee. Establishes the amounts of the non-discretionary general funds spending items that shall be deducted from the allocations to the appropriation committees. Resolves that the amounts available to each appropriation committee are contingent upon actions being taken to reduce the accrual of Medicaid obligations incurred during State fiscal year 2013 in the amount of \$2.7 billion. Provides that, if the reduction is not achieved in full, then the amounts available to each appropriation committee must be reduced accordingly. Resolves that if the actual amount of general funds that become available during State fiscal year 2013 exceeds the House's estimates, then that excess shall first be used to reduce the backlog of unpaid State obligations.	(H) Resolution Adopted 3/29/12	
Spending Limits (n)	HJR 68	Rep. Madigan (D-Chicago); Radogno (R-Lemont) As amended the resolution establishes the House of Representatives estimates available funds for State fiscal year 2013 to be 33.719 billion.	(H) Resolution Adopted 3/7/12	
Road Districts (n)	SB3047	Sen. Righter (R-Mattoon); Rep. Reis (R-Olney) Amends the Illinois Highway Code. Provides that any municipality that is part of a road district in a county not under a township organization (instead of any municipality with a population of more than 15,000 and part of two or more road districts in a county not under a township organization) may compel the county board to organize the municipality into a separate road district.	(H) 2 <sup>nd</sup> Reading 4/25/12	
RTA/ Fuel Risk Management (n)	SB3214	Sen. Garrett (D-Highwood); Rep. Tryon (R-McHenry) Allows RTA and the service boards to buy fuel on a long-term contract to protect from volatile fuel prices.	(H) Rules Committee 3/28/12	



## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
Local Government Consolidation	<a href="#">SB3667</a>	Sen. Link (D-Lincolnshire) Provides for the creation of unified fire protection districts by contiguous units of local government (municipalities, counties, fire protection districts, and townships) to reduce the costs of providing fire protection and emergency medical services. Provides that unified fire protection districts may be created by an intergovernmental agreement. Sets forth the requirements for the petition and intergovernmental agreement, including referendum approval of the agreement. Sets forth the process for referendum approval. Effective immediately.	(S) 2nd Reading 3 <sup>rd</sup> Reading Deadline extended to 4/26/12	
<b>SUPPORT ECONOMIC INNOVATION</b>				
Business Location Incentive	<a href="#">HB5440</a>	Rep. Mussman (D-Schaumburg); Sen. Harmon (D-Oak Park) Re-enacts the existing Business Location Efficiency Incentive Act which was inadvertently repealed on December 31, 2011. In theory, it would incentivize businesses to locate near public transit and/or near affordable housing. This is aligned with the plan's recommendations and supports livable communities. It also provides incentives to create jobs in areas with high unemployment. The impacts would largely be positive, especially when being awarded to businesses that are moving to the region from out of the region, rather than moving from one area in the region to another. This incentive, enacted in 2005, has never been used by a business, which indicates it may not be a sufficient incentive to encourage the location decisions it aims for. Prior CMAP research has discovered the lengthy process and paperwork is prohibitive.	(S) 2 <sup>nd</sup> Reading 5/1/12	
Enterprise Zones (n)	<a href="#">SB3688</a>	Sen. Frerichs (D-Champaign); Rep. Sullivan (R-Mundelein) Expands maximize size of Enterprise Zones from 12 square miles to 18 square miles. Extends life of Enterprise Zones from 30 years to 55 years. Gives authority to DCEO to create 10 additional Enterprise Zones between January 2013 and December 2022. Requires zone administrator to collect and aggregate the estimated cost of each building project and the actual project cost. Effective immediately.	(H) Rules 4/26/12	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
<b>REFORM STATE AND LOCAL TAX POLICY</b>				
State Income Tax (n)	SB3619	Sen. Kotowski (D-Park Ridge); Rep. Biss (D-Evanston) Amends the Illinois Income Tax Act regarding the Angel Investment (AI) tax. The AI tax credit is provided to qualifying businesses that meet the following criteria: must be headquartered in the state; at least 51% of employees are in the state, has potential for increasing employment and/or capital investment; and is engaged in innovation in manufacturing, biotechnology, nanotechnology, communications, agricultural sciences, clean energy creation or storage technology. Effective immediately.	(H) Rules 4/10/12	
<b>IMPROVE ACCESS TO INFORMATION</b>				
FOIA	HB3859	Rep. Sente (D-Lincolnshire) Bill amends the Freedom of Information Act (FOIA) to include tax rebates or refunds and require counties and municipalities to post this information online as part of the public record. Defines “tax revenue sharing” and it goes further to include specific language about sales tax rebates and reporting to the Department of Revenue. This bill is aligned with GO TO 2040’s emphasis on access to information and intergovernmental cooperation. Taxing bodies do not always make tax incentive deals public, even though it is an expenditure of taxpayer dollars. While the bill does not address intergovernmental competition over economic development in any direct way, it does address transparency over the use of public funds. We believe this bill is still being negotiated at this time.	(H) 2 <sup>nd</sup> Reading 3rd Reading Deadline extended 5/31/12	Support
EDGE Tax Credits	HB3934	Rep. Franks (D-Woodstock); Sen. Garrett (D-Highwood) Creates an Economic Incentive Committee within the Department of Revenue for the purpose of approving agreements entered into under the Economic Development for a Growing Economy (EDGE) Tax Credit Act. HCA 2 replaces this and requires DCEO to publish online its agreements developed under the Growing Economy Tax Credit Act.	(S) 2 <sup>nd</sup> Reading 4/19/12	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
Public Information	<a href="#">HB4514</a>	Rep. Yarbrough (D-Broadview); Sen. Althoff (R-Crystal Lake) Allows counties to microphotograph or otherwise reproduce electronically any records received in writing by the recorder. Applicable for all counties regardless of inhabitants.	(House) Assigned to Counties & Townships Committee 2/27/12	
Public Information	<a href="#">HB5180</a>	Rep. Mathias (R-Arlington Heights); Sen. Schoenberg (D-Evanston) As amended, the bill requires IDOT to develop and publish a policy for procedures for notification of local authorities and elected officials about road or lane closures that are for 5 days or longer.	(S) 2 <sup>nd</sup> Reading 4/26/12	
<b>INVEST STRATEGICALLY IN TRANSPORTATION</b>				
Public-Private Partnerships	<a href="#">SB3216</a>	Rep. Nekritz (D-DesPlaines) and Sen. Steans (D-Chicago) This bill amends the Public-Private Partnerships for Transportation Act. In addition to making technical changes, the bill as amended would impose new hearing requirements for candidate public-private partnership (PPP) projects, eliminate restrictions on the length of PPP agreements, direct net proceeds from PPP agreements to a new PPPs for Transportation fund, exclude the Illiana Expressway project from the provisions of the Act, and make various changes to the procurement process for PPPs. These modifications would replace the prequalification process with new “shortlisting” provisions, provide that public and private entities have equal opportunities to contract for a PPP candidate project, permit successful public applicants to follow the Illinois Procurement Code rather than the provisions of the Act, require qualifications-based selection of design work, and remove language requiring a transportation agency to be subject to liens granted to a contractor on a PPP project’s revenues. The bills are aligned with GO TO 2040’s recommendations around innovative financing, specifically targeted use of public-private partnerships.	(H) Referred to Rules 3/29/12	<b>Support</b>
IDOT	<a href="#">HB4153</a>	Rep. Madigan (D-Chicago) IDOT budget bill.	(H) 2 <sup>nd</sup> Reading 3/8/12	
Tollway	<a href="#">HB4078</a>	Rep. Winters (R-Rockford); Sen. Sandoval (D-Cicero) Amends the Toll Highway Act to provide that upon written approval	(S) 2 <sup>nd</sup> Reading	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
		of the Governor, the Tollway may exercise its authorities under the Toll Highway Act to design and construct new railroad tracks. The Tollway may charge fees to passenger and freight rail operators using its tracks. No monies from the Road Fund may be used to implement these new provisions. We believe this is a Midwest High Speed Rail initiative.	4/19/12	
Parking Taxes	<a href="#">HB5547</a>	Rep. Zalewski (D-Summit); Sen. Hutchison (D-Chicago Heights) The bill allows the option for city and county to levy existing sales taxes on parking through gross receipts rather than individual transactions.	(S) 2 <sup>nd</sup> Reading 5/1/12	
Toll Increases	<a href="#">SB2530</a>	Sen. Murphy (R-Palatine); Rep. Connelly (R-Naperville) As amended requires that eight directors of the Toll Authority must vote in favor of adopting a proposed toll rate increase. Also provides that no modification of the rates for toll shall be effective unless notice is given at least 90 (instead of 30) days prior to the effective date of the modification.	(H) Tollway Oversight Committee 4/16/12	
IDOT Rail Services	<a href="#">SB2861</a>	Sen. Sandoval (D-Cicero); Rep. Burke (D-Chicago) Creates an escrow account for IDOT to draw on to pay for grade crossing and other railroad repair projects. This bill ensures that railroads would get paid for grade crossings and other railroad repairs through the new escrow account and lowers cost to the State for these projects.	(H) Referred to Rules 3/29/12	
Illiana	<a href="#">SB3318</a>	Sen. Hutchinson (D-Chicago Heights); Rep. DeLuca (D-Crete) Amends the Public-Private Partnerships for Illiana Expressway Act. The bill modifies language regarding procurement to be more aligned with the provisions outlined in the Build-Design Procurement act. Second, the bill would allow IDOT to acquire property for the Illiana Expressway using eminent domain authority and removes restrictions regarding quick-take powers. Construction of the Illiana Expressway is not included as a fiscally constrained major capital project in GO TO 2040. Senate Amendment 1, adopted, restores language providing that a public private agreement includes a provision stating that, in the event the contractor finds it necessary, proper, or desirable to enter into subcontracts with one or more design build entities, then it must follow a selection process that is, to the greatest extent possible, identical to the selection process contained in the Design Build Procurement Act.	(H) Trans: Regs, Roads, & Bridges Committee 4/16/12	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
<b>INCREASE COMMITMENT TO PUBLIC TRANSIT</b>				
RTA	<a href="#">HB3875</a>	Rep. Colvin (D-Chicago); Sen. Muñoz (D-Chicago) Extends the Regional Transit Authority's ability to issue, sell, and deliver additional Working Cash Notes until July 1, 2014 (now 2012). The bill also caps the amount of Working Cash Notes the RTA could issue to \$300 million. Working Cash Notes are essentially short-term (i.e. less than 24-month) loans to cover operating expenses. Working Cash Notes can cover a cash flow deficit in anticipation of tax receipts or other future revenues. Extending the RTA's authority to issue Working Cash Notes can support GO TO 2040's recommendation to increase commitment to public transit, and to support transit operations.	(S) 2 <sup>nd</sup> Reading 4/26/12	<b>Support</b>
Suburban Bus Facilities	<a href="#">HB4036</a>	Rep. Nekritz (D-DesPlaines); Sen. Kotowski (D-Park Ridge) Authorizes the Suburban Bus Board to issue bonds to construct and expand facilities including a CNG facility and two garages. While the bill expands Pace's authority to issue bonds, the provisions could limit Pace's ability to meet current and future capital needs as well as restrict its ability to repay the bonds because the bill does not permit that revenues received under the RTA Act be used to repay the bonds.	(S) Executive 4/24/12	
Metra (n)	<a href="#">SB2937</a>	Sen. Althoff (R-Crystal Lake); Rep. Tryon (R-McHenry) Creates the Northwest Metra Commuter Rail District to include all municipalities within McHenry County.	(H) Mass Transit 4/24/12	
Bus on Shoulders (n)	<a href="#">SB3384</a>	Sen. Noland (D-Elgin); Rep. Rita (D-Blue Island) Establishes a pilot project for buses to travel on the shoulders of Randall Road. HA1 includes coordination with local highway departments.	(H) Trans: Regs, Roads, & Bridges Committee 4/16/12	
<b>CREATE A MORE EFFICIENT FREIGHT NETWORK</b>				
Airport Intermodal	<a href="#">SB2527</a>	Sen. Sandoval (D-Cicero) This bill provides that an airport authority has the power to invest in, plan, market, and otherwise support intermodal transportation. Sets forth powers concerning construction, shuttle services, financial support, and	(S) 2 <sup>nd</sup> Reading 3 <sup>rd</sup> Reading Deadline extended to 5/11/12	

## 2012 Legislative Summary

Subject	Bill	Summary	Status	Agency Position
		marketing. Further provides that no airport authority may apply for federal funding for intercity bus or train projects without approval of IDOT. SFA 2 adds provisions requiring the airport authority to submit the grant application to IDOT for approval and compliance with published state plans.		

### PREVIOUSLY REPORTED BILLS THAT MISSED ORGINATING CHAMBER DEADLINES (DEAD BILLS)

- |   |  |
|---|--|
| <p> <a href="#">HB 0028</a> Green Special Service Area<br/> <a href="#">HB 1109</a> Vacant Properties<br/> <a href="#">HB 3280</a> Fracking<br/> <a href="#">HB 3803</a> LGDF<br/> <a href="#">HB 3836</a> Gas Tax<br/> <a href="#">HB 3850</a> Tax Rebate Transparency<br/> <a href="#">HB 3859</a> Tax Rebate Transparency<br/> <a href="#">HB 3864</a> Road Fund<br/> <a href="#">HB 3917</a> Corporate Income Tax<br/> <a href="#">HB 3918</a> Corporate Income Tax<br/> <a href="#">HB 3919</a> Job Renewal &amp; Enterprise Zones<br/> <a href="#">HB 3922</a> Enterprise Zones<br/> <a href="#">HB 3924</a> Toll Increases<br/> <a href="#">HB 3974</a> Utilities<br/> <a href="#">HB 4000</a> Local Parks<br/> <a href="#">HB 4011</a> LGDF<br/> <a href="#">HB 4018</a> Business Registry<br/> <a href="#">HB 4140</a> Aeronautics Funding<br/> <a href="#">HB 4502</a> PPP<br/> <a href="#">HB 4505</a> Affordable Housing                 </p> | <p> <a href="#">HB 4509</a> RTA Public Bidding<br/> <a href="#">HB 5168</a> MPS<br/> <a href="#">HB 5226</a> Illiana Funding<br/> <a href="#">HB 5227</a> School Rehabilitation<br/> <a href="#">HB 5453</a> Foreclosed Properties<br/> <a href="#">HB 5454</a> Foreclosed Properties<br/> <a href="#">HB 5456</a> Foreclosed Properties<br/> <a href="#">HB 5834</a> Enterprise Zones<br/> <a href="#">HB 5841</a> Water Pricing<br/> <a href="#">HB 5853</a> Fracking<br/> <a href="#">HB 5900</a> Stormwater Management<br/> <a href="#">SB 2514</a> Road Fund<br/> <a href="#">SB 2516</a> Capital Projects Fund<br/> <a href="#">SB 2523</a> R&amp;D Tax Credit<br/> <a href="#">SB 2549</a> Road Fund<br/> <a href="#">SB 2552</a> MFT Uses<br/> <a href="#">SB 2572</a> RTA Capital Planning<br/> <a href="#">SB 3236</a> MFT Uses<br/> <a href="#">SB 3251</a> EPA Rules<br/> <a href="#">SB 3283</a> MPS                 </p> |
|---|--|

(n) Newly added to list

## Achieve Greater Livability through Land Use and Housing

**CMAP's role:** This is a high priority for the agency in terms of leadership, level of effort, and staff commitment.

**Additional management staff objectives:** Pursue additional funding opportunities to continue and enhance the LTA program.

### ***Implementation Action Area #1: Provide Funding and Financial Incentives***

Overall priorities in **providing funding and financial incentives:** Create consistent funding sources for local planning and the implementation of local plans.

FY 13 work plan:

- Local Planning Support – Community Planning Program
- Policy Analysis and Development – State and Federal Legislative Strategy
- TIP – CMAQ Program Development and Administration

Anticipated progress by end of FY 12: Complete a successful cycle of grants through the coordinated grant program with RTA, and improve the process during the second year. Complete modifications to the CMAQ program and go through a successful call for projects using the new project selection methods.

Actual progress in FY 12: Issued 8 grants through Community Planning program and 4 through other sources; all of these projects are expected to be underway by the end of FY 12. The program was extensively coordinated with the RTA, including using the same materials and funding cycles, as well as coordinating on which agency would review which applications. For FY 13, the application was streamlined and the process will occur in conjunction with the LTA call for projects. Also in FY 12, the CMAQ process was modified to consider consistency with GO TO 2040 as a criteria.

Anticipated progress by end of FY 13: Complete a second successful cycle of grants, and continue to improve process for third year. Begin development of a recommendation for CMAQ funding that advances the implementation of GO TO 2040.

Anticipated progress with 5 years: Coordinate with other funding sources (federal, state, philanthropic, civic, and other) beyond the RTA to create a consolidated program for local planning activities of all types (going beyond transportation). Institutionalize the new CMAQ process and modify project selection for at least one other infrastructure funding program. Continually investigate further changes to CMAQ and similar sources to ensure focus on implementing GO TO 2040.

### ***Implementation Action Area #2: Provide Technical Assistance and Build Local Capacity***

Overall priorities in **providing technical assistance and building local capacity:** Provide direct assistance to communities on projects that advance the implementation of GO TO 2040, in close collaboration with partner organizations. Create regional technical assistance materials that respond to needs that cross communities.

FY 13 work plan:

- Local Planning Support – Municipal Survey and Compendium of Plans
- Local Planning Support – Model Plans, Ordinances, and Codes
- Local Planning Support – Plan and Ordinance Review
- Local Planning Support – Online Case Study Library
- Local Planning Support – Planning Commissioner Workshops
- Local Planning Support – LTA
- Data Sharing and Warehousing – MetroPulse Portals





Anticipated progress by end of FY 12: Complete approximately 20 local projects and accomplish others through the actions of other groups (technical assistance providers, private and public grants). Evaluate program effectiveness and modify as needed. Create and maintain regional technical assistance tools, including diverse online library, updated compendium of plans, full cycle of Planning Commissioner workshops, at least three model ordinances, and standard process for basic review of plans and ordinances.

Actual progress in FY 12: Prepared final drafts of 20 planning projects, with 10 being adopted by the sponsor by the end of the year. Coordinated extensively with partners, and involved partners in nearly all major projects. Continued to improve case study library, updated compendium of plans, and developed review process for comprehensive plans and subarea plans. Completed one model approach and developed drafts of two others for completion in FY 13. Modified Planning Commissioner workshop format to coordinate closely with APA-IL and make the program more efficient.

Anticipated progress by end of FY 13: Complete approximately 20 additional local projects. Implement model plans and ordinances through direct projects in interested communities. Initiate plan and ordinance review program. Maintain and improve other technical assistance tools, including online library, municipal survey, and Planning Commissioner workshops.

Anticipated progress with 5 years: Identify resources which make it possible to sustain the level of community technical assistance made possible through the HUD grant. Continue regional technical assistance activities described above and make them regular, programmatic CMAP activities. Promote use of MetroPulse Portals among LTA projects.

### ***Implementation Action Area #3: Support Intergovernmental Collaboration***

Overall priorities in **supporting intergovernmental collaboration**: Provide support to local interjurisdictional initiatives.

FY 13 work plan:

- Local Planning Support – LTA
- Local Planning Support – Model Plans, Ordinances, and Codes
- Water Resource Planning – Watershed Planning
- Water Resource Planning – Watershed Management Coordination

Anticipated progress by end of FY 12: Strengthen existing interjurisdictional groups by providing them with technical assistance and encourage the formation of more by prioritizing funding to these types of groups. Form multi-community task forces around the local adoption of model ordinances on water conservation and parking.

Actual progress in FY 12: Supported interjurisdictional housing planning with 3 LTA projects in south, west, and northwest Cook. Continued prioritization of interjurisdictional projects in FY 13 call for LTA projects, with expectation that many of the next round of projects will be interjurisdictional. Identified new interjurisdictional LTA projects to be taken on in FY 13. Completed initial water conservation ordinance project (in Orland Park) and began working with neighboring communities to encourage adoption of similar ordinances. Completed three watershed plans (Sleepy Hollow / Silver Creek, Blackberry Creek and Ferson-Otter Creek). Provided assistance to the Jelkes Creek and Tyler Creek watershed planning efforts.

Anticipated progress by end of FY 13: Prioritize LTA assistance to interjurisdictional projects – both to initiate new projects and implement previous interjurisdictional plans. Include several interjurisdictional projects within new LTA program adopted in October. Complete watershed plans in additional areas and provide support to partner-led watershed plans.





Anticipated progress with 5 years: Expand coverage of interjurisdictional housing groups to additional areas, and increase participation in areas they already cover. Form new interjurisdictional groups around transportation corridors or watersheds through planning activities that cover multiple communities. Create and disband multi-community task forces (such as water conservation or parking) as needed.

**Implementation Action Area #4: Link Transit, Land Use, and Housing**

Overall priorities in **linking transit, land use, and housing**: Encourage local governments (which control land use) to consider housing and transit when making land use decisions. Encourage housing agencies to consider land use and transit access as they make investment and policy decisions. Encourage transportation agencies to consider housing and land use as they make investment and policy decisions.

FY 13 work plan:

- Local Planning Support – LTA
- Local Planning Support – Community Planning Program
- Policy Analysis and Development – Regional Housing and Development Analysis
- TIP – CMAQ Program Development and Administration
- Congestion Management – Bicycle and Pedestrian Transportation Planning
- Regional Information – Advanced Urban Models

Anticipated progress by end of FY 12: Through community technical assistance, revise comprehensive plans and zoning ordinances in areas near transit service.

Actual progress in FY 12: Nearly all LTA projects included a transit component, and some involved further work (like adopting comprehensive plans) to advance the implementation of a previous TOD plan. Staff also participated in a working group formed by Pace to update their transit-supportive land use guidelines. Staff will complete a report (by the end of FY 12) on land use strategies for expressway-based transit. Lastly, staff's work on the Tollway's Route 53/120 Blue Ribbon Advisory Council addressed future land use, with the goal of ensuring that the scale of planned development in that corridor aligns with the demand for a 4 lane, context sensitive facility and the preservation of community character in central Lake County. Staff responded to over 40 requests for bicycle and pedestrian planning information to be considered in conjunction with highway improvement projects.

Anticipated progress by end of FY 13: Through community technical assistance, revise comprehensive plans and zoning ordinances in areas near transit service. Policy staff will contribute ongoing analytical pieces, via the policy updates blog, on topics including station area change, housing trends, commercial development trends, residential connectivity, and land use planning on transportation corridors. Staff will continue to provide relevant bicycle and pedestrian planning information to highway project implementers.

Anticipated progress with 5 years: In cooperation with RTA, work with each community that has previously completed a TOD plan to adjust comprehensive plans and zoning ordinances to reflect it. Study and identify a new "tier" of TOD opportunity areas (around bus, for example) to focus on next, and update transit agency guidelines for transit-supportive land use. Identify at least two policy changes (each) to be made by housing and transportation agencies to integrate transit, land use, and housing; accomplish one of these identified changes. Promote investigation of the transit, land use and housing interaction when considering alternative local scenarios.



## Manage and Conserve Water and Energy Resources

**CMAP's role:** This is a priority for the agency in terms of leadership, level of effort, and staff commitment through policy and technical assistance work.

**Additional management staff objectives:** With the U.S. Department of Energy E12 contract ending in May 2013, additional strategic planning is needed to determine the agency's direction in energy policy and planning. Focus on obtaining sustainable funding for energy and water related activities.

### **Implementation Action Area #1: Implementing Energy and Water Retrofit Programs**

Overall priorities in **implementing energy retrofit programs:** Conceptually, the idea behind the Energy Impact Illinois (E12) program (formerly CRIBB, CR3) is to develop a framework for market transformation by building a comprehensive energy retrofit program which includes strategies to build a sustainable business model to aggressively retrofit commercial, industrial, and residential buildings across northeastern Illinois. Energy consumed by buildings accounts for more than 60% of the region's GHG emissions and this is the region's strategy to address this by increasing access to information, capital, and a trained work force.

FY 13 work plan:

- Energy Impact Illinois – E12
- Local Planning Support – LTA
- Policy Analysis and Development – Energy Policy Development and Planning

Anticipated progress by end of FY 12: As we move into FY 12, the program will be rebranded and is scheduled to launch in June 2011. By the end of FY 12, all of the contracts should be signed and the program should be up and running and we can determine what is working successfully and what needs to be revised. Additionally, we will hopefully be in a good position to determine what CMAP's role is in the following years.

Actual FY12 progress:

- Development and launch of Energy Impact Illinois (E12) brand, and subsequent "Two Energy Bills" marketing and outreach campaign
- Development and launch of comprehensive E12 web portal for energy efficiency resources <http://www.energyimpactillinois.org>
- Development and launch of residential online building energy tool, known as MyHomeEQ
- Development and launch of commercial online building energy tool, known as EnCompass
- Eight (8) separate energy efficiency financing programs launched and are operating including multifamily, single-family residential, and commercial/industrial.
- Development and launch of energy efficiency Workforce Intermediary (Centers for New Horizons)

Anticipated progress by end of FY 13: Continue to implement and administer the E12 program which is set to expire in May 2013. Work with U.S. DOE and our subgrantees to make necessary programmatic changes and determine the program's transition plan. Undergo strategic planning in energy to determine the agency's role in continuing E12, future retrofit activities, energy policy, and technical assistance. Recommend energy conservation practices, including local participation in E12, through LTA program whenever relevant.

Anticipated progress with 5 years: If the pilot program proves successful, it should be sustainable and should continue to support retrofit activities on an ongoing basis. The program should expand its role from energy efficiency retrofit work to a larger EE leadership and coordination role



amongst all partners. CMAP should expand its work beyond energy efficiency, but continue to support EI2 efforts.

**Implementation Action Area #2: Integrating Land Use Planning and Resource Conservation**

Overall priorities in **integrating land use planning and resource conservation**: Through watershed plans, technical assistance, model ordinances, and other work with local governments, create changes in land use regulation that support conservation of water and energy.

FY 13 work plan:

- Local Planning Support – Model Plans, Ordinances, and Codes
- Local Planning Support – LTA
- Local Planning Support – Plan and Ordinance Review
- Policy Analysis and Development – Green Infrastructure Vision
- Policy Analysis and Development – State Legislative Strategy
- Water Resource Planning – Watershed Planning
- Water Resource Planning – Watershed Management Coordination
- Water Resource Planning – Volunteer Lake Management Program (VLMP)
- Regional Information – Regional Analysis Inventories

Anticipated progress by end of FY 12: *(Note: Not all implementation actions listed in Area #2 are directly related to land-use planning and resource integration.)* A growing list of case studies and “action successes” will have been made possible by a greater commitment of staff resources and an improved structure for orchestrating CMAP activities, coordinating with regional partners, and refining *Water 2050* implementation efforts. In an improved position to quantify implementation progress, momentum will be evident for making the shift towards increased water conservation and efficiency and integration with other water resource issues, stormwater management among them. Staff will have further developed skills and settled into more coherent roles regarding *Water 2050* implementation efforts. Staff will also manage the VLMP for the region.

Actual FY 12 Progress: 1) Watershed plans developed within the Fox River Basin and elsewhere considered the likely impact of comprehensive plans on land use and impervious surface and subsequent effects on water quality. 2) Watershed plans all considered existing ordinances and compared them to water protective development guidelines and/or model ordinance language to reveal opportunities for code and ordinance updates that will allow development to proceed without sacrificing water resource integrity. 3) watershed plans include an examination of open space assets and a vision for conserving and enhancing green infrastructure within the planning areas. 4) work is underway with the Northwest Water Planning Alliance to examine existing water-use ordinances among member communities and agree on a subset of the CMAP model ordinance for communities to adopt. 4) The Volunteer Lake Monitoring Program (VLMP) served approximately 30 lakes by involving local residents and agency staff in quantifying water quality, understanding cause and effect relationships, and informing management activities and plans. 5) Several projects with water components are undertaken through the LTA program, including a broad water resources project in Lake Zurich, water conservation plans in Oak Park and Evanston, and a water conservation ordinance in Orland Park. Water resources are also elements of broader plans in Campton Hills, Lake County, Lakemoor, Niles, Park Forest, and Round Lake Heights.

Anticipated progress by end of FY 13: 1) Following the FY 12 watershed plans, an implementation plan will be created to address water quality in nine lakes in the subregion. 2) One or more communities within the watershed planning area will be utilizing additional CMAP staff



resources via LTA program to review ordinances, subarea plans, or comprehensive plans for improving alignment with the implementation plan due in 2014. 3) The VLMP will continue to serve public and private lakes management alike and likely gain in number. 4) Additional LTA projects related to resource conservation will be pursued. 5) The Green Infrastructure Vision (GIV) data resources will be focused on policy applications, including use for comprehensive plans and land conservation.

Anticipated progress with 5 years: Land-use planning and resource conservation will have made significant strides as a result of *Water 2050*/GO TO 2040 implementation efforts. An update to both plans will have been accomplished and greatly informed by the previous years of experience with implementation efforts. CMAP's role(s) vis-à-vis other regional partners will have become clear and effective as a means for collaboration on implementation activities. Integrate use of GO TO 2040 Forecasts into Land Use Planning and Resource Conservation Activities.

### **Implementation Action Area #3: Pricing**

Overall priorities in **pricing**: Work with utilities and municipalities to adopt pricing techniques that incent conservation, such as full cost pricing for water, or stormwater utility fees.

FY 13 work plan:

- Policy Analysis and Development – Water Governance and Financing Analysis
- Policy Analysis and Development – State Legislative Strategy
- Water Resource Planning – Water Pricing and Outreach

Anticipated progress by end of FY 12: CMAP will have led the way with framing the complex issue of full-cost-of-service pricing with publication of a white paper. The paper will subsequently serve to inform an outreach program promoting adoption of full-cost water and wastewater pricing in northeastern Illinois. A new regional dialogue will have been created regarding the need for new stormwater utility fees.

Actual FY 12 Progress: The full-cost water pricing white paper was published and distributed. An education and outreach program, including several workshops, got underway in partnership with others. Policy update blogs and fact sheets were produced to support the program.

Anticipated progress by end of FY 13: Outreach and education activities produced in support of last year's full cost water pricing white paper include three workshops for water utilities to build capacity for sustainable finance. Research on the costs and benefits of instituting stormwater utility fees as well as consolidating water utilities.

Anticipated progress with 5 years: A library of case studies will have emerged such that some progress will have been documented with shifting pricing strategies in the direction called for by *Water 2050*/GO TO 2040. There will be a regional movement towards full cost of service pricing for water. A follow-up survey to the one conducted by CMAP in 2008 will quantify change and indicate that among the general public, awareness of water issues, including usage and price, has increased. Regarding stormwater utility fees, new legislation will enable counties and municipalities to better manage stormwater using green infrastructure and an overall reduction in the amount of new impervious surface created relative to land-use change and development. Incorporate any pertinent water pricing strategies into revised GO TO 2040 forecasts.

### **Implementation Action Area #4: Funding**

Overall priorities in **funding**: Fund resource conservation efforts through regular investment by state and federal government.

FY 12 work plan:



- Policy Analysis and Development –State and Federal Legislative Strategy

Anticipated progress by end of FY 12: Regarding state revolving loan funds, the two programs (and rules for implementing them) will have evolved some to reflect new water-resource issues. But more opportunity for change will remain apparent.

Actual FY 12 Progress: Worked with IDNR to develop a funding strategy to dedicate funding towards conservation efforts. However, the proposed funding mechanism was not included in IDNR's proposed legislation.

Anticipated progress by end of FY 13: Work towards a stable, dedicated source of funding for resource conservation efforts.

Anticipated progress with 5 years: Both state revolving loan fund programs will recognize in practice the need for integrated water resource planning. Funds will favor those applicants that have demonstrated some consistency with the recommendations of *Water 2050/GO TO 2040*. Such progress will have been the result of ongoing negotiations between IEPA and regional partners including CMAP. Additionally, a regional energy policy agenda should be developed.

***Implementation Action Area #5: Local Governments as Early Adopters of Sustainable Practices***

Overall priorities in **local governments as early adopters of sustainable practices**: Work with local governments to pursue projects that demonstrate the value of resource conservation.

FY 13 work plan:

- Local Planning Support – Online Case Study Library
- Local Planning Support – LTA

Anticipated progress by end of FY 12: Without funds to grant, CMAP's advisory role will limit progress with these prescriptions. Some discussion of consolidation of water / wastewater utilities will have occurred. Progress in this regard, however, will depend on additional staff resources with the required expertise and/or creation of a special regional task force.

Actual FY 12 Progress: Supported the work of the Northwest Water Planning Alliance to improve water-use conservation and efficiency. Developed a library of water-bill inserts for use by public water suppliers that deliver concise messages in support of Water 2050 recommendations. Worked with a number of municipalities to develop sustainability plans.

Anticipated progress by end of FY 13:) Work with communities through the LTA program to help them follow best practices in water management, and then document their work through the online case study library.

Anticipated progress with 5 years: Work with local governments to develop and implement sustainability plans and practices.



## Expand and Improve Parks and Open Space

**CMAP's role:** This is a priority for GO TO 2040 and the majority of the recommendations are targeted to various implementers with limited CMAP staff involvement. The focus of the agency's activities for this year is on projects within the Policy Analysis and Development and the Local Planning Support core programs.

**Additional management staff objectives:** Determine whether or not CMAP should demonstrate more leadership related to the open space recommendations. If so, how and identify and secure sustainable funding for these activities.

### ***Implementation Action Area #1: Coordinate Open Space Investment to Create a Connected Regional Green Infrastructure Network***

Overall priorities in **Coordinate Open Space Investment to Create a Connected Regional Green Infrastructure Network:** CMAP's priority is the refinement of the Green Infrastructure Vision and ongoing outreach to encourage as many implementers to use it as possible.

FY 13 work plan:

- Policy Development and Analysis – Green Infrastructure Vision
- Local Planning Support – LTA

Anticipated progress by end of FY 12: Will select vendor to do part of the proposed work on the GIV and execute contract.

Actual FY 12 progress: Completed revision to GIV. Worked with Forest Preserve District of Cook County to incorporate GIV in its updated land acquisition plan. Agreed internally on policy direction for GIV.

Anticipated progress by end of FY 13: Report on recommended policy applications for the GIV (December 2012). Based several LTA plans in sensitive natural areas on GIV principles.

Anticipated progress within 5 years: A better understanding of the resources within the green infrastructure network, including condition, restorability, and economic value. The protection of considerably more of the green infrastructure network, especially through the efforts of "smaller players" like the land trusts.

### ***Implementation Action Area #2: Invest in the Establishment of New Parks in Developed Areas***

Overall priorities in **Invest in the Establishment of New Parks in Developed Areas:** CMAP's priority is to complete a baseline of land potentially available for park use, gather information on park district master plans, work with communities through the LTA program, and develop case studies of parks in redevelopment.

FY 13 work plan:

- Local Planning Support – LTA

Anticipated progress by end of FY 12: Complete baseline of land potentially available for park use. Gather information on park district master plans, similar to compendium of comprehensive plans. In coordination with Illinois Association of Park Districts, develop local technical assistance program for park districts (potentially in a subarea of region) to help establish shared open space. Review ordinances on as-needed basis during larger LTA project and gather information on land-cash ordinance best practices. Work to change the OSLAD program requirements to be in line with the Park and Recreation Facility Construction Program (PARC), new this year under the Illinois Jobs Now! capital program, which contains provisions to reduce match requirements to 10% for disadvantaged communities.





Actual FY 12 progress: Included recommendations related to parks in appropriate LTA projects.

Marketed LTA program to park districts and others to stimulate applications to develop collaborative parks master plans. A partial inventory of land potentially available for park use was developed, but staff determined that this would be more usefully conducted at the local level during a planning project.

Anticipated progress by end of FY 13: Continue to market LTA program to park districts with the goal of implementing an LTA program for park districts (potentially in a subarea of region) to help establish shared open space.

Anticipated progress within 5 years: Completion of at least one collaborative parks master plan in the region.

### ***Implementation Action Area #3: Harmonize Actions by State and Local Government with Natural Resource Protection***

Overall priorities in **Harmonize Actions by State and Local Government with Natural Resource**

**Protection:** Increasing local commitment to the compact development aspect of livable communities. The most important thing a local government can do to protect open space is to plan for livability. This will reduce overall land consumption. Some development will continue to occur within the green infrastructure network, however. In this case, local governments should require or at least encourage conservation design, resulting in the legal protection of a significant portion of the site through a conservation easement.

FY 13 work plan:

- Local Planning Support - LTA
- Policy Analysis and Development – Green Infrastructure Vision

Anticipated progress by end of FY 12: Emphasize the protection of the green infrastructure network in comprehensive plans undertaken through the LTA program. Develop model local green infrastructure identification method.

Actual FY 12 progress: Comprehensive plans undertaken in LTA program have typically been oriented toward green infrastructure protection. Local green infrastructure can be identified through GIV.

Anticipated progress by end of FY 13: Continue green infrastructure focus in ongoing LTA projects.

Report on recommended policy applications for the GIV will flesh out the potential to use the GIV for FPA reviews, as well as for other purposes.

Anticipated progress within 5 years: Begin using refined Green Infrastructure Vision in FPA reviews after aligning GIV update with update of Facility Planning Area procedures manual. Potentially update Conservation Design Resource Manual to provide a better conservation or cluster design model ordinance. Work to make sure that major capital projects, specifically IL 53, include advance planning for environmental mitigation.

### ***Implementation Action Area #4: Increase Funding to Achieve the Level of Park Provision and Land Conservation***

Overall priorities in **Increase Funding to Achieve the Level of Park Provision and Land Conservation:**

Helping identify and build support for alternative open space financing models, and working with land trusts to build capacity.

FY 13 work plan:

- Policy Analysis and Development – Green Infrastructure Vision
- Policy Analysis and Development – State Legislative Strategy

Anticipated progress by end of FY 12: Continue to provide policy support for protection of state open space funding and support for partners' initiatives.



Actual FY 12 progress: Provided analysis of alternative sources of open space funding and policy support for partner's initiatives. Policy blog produced on Promoting Conservation Easements on Private Land with State Tax Credits.

Anticipated FY 13 progress: No specific deliverables expected other than monitoring legislation and brief contributions to the policy blog.

Anticipated progress within 5 years: Stronger roles for land trusts, and more secure funding streams for parks and open space.

***Implementation Action Area #5: Treat Management Needs as an Important Part of Landscape Preservation***

Overall priorities in **Treat Management Needs as an Important Part of Landscape Preservation**: Aiding Chicago Wilderness in establishing region-wide restoration priorities.

FY 13 work plan:

- No work plan item

Anticipated progress by end of FY 12: None.

Anticipated progress by end of FY 13: None.

Anticipated progress within 5 years: Recommendations for region-wide restoration priorities.





## Promote Sustainable Local Food

**CMAP's role:** This is a priority for GO TO 2040 and while the agency will be engaged in a number of activities to support this recommendation, it will not lead this effort.

**Additional management staff objectives:** If there is a willingness amongst stakeholders, work to build consensus to identify a lead organization to support and implement these recommendations.

### ***Implementation Action Area #1: Facilitate Sustainable Local Food Production***

Overall priorities in **facilitate sustainable local food production:** focus on the land aspects of food production: farmland preservation and existing municipal land evaluation for local food. Primarily achieve goals through LTA program.

FY 13 work plan:

- Local Planning Support – LTA

Anticipated progress by end of FY 12: Assist Kane County and other applicants through the LTA program to create an evaluation framework for communities to map and access their vacant lots for local food production. Support federal policy: Fresh Food Financing and more inclusion of funding for food in the next farm bill (2012).

Actual progress in FY 12: Began work with Kane County on food production site prioritization project. Also included local food production as major component of projects in Lake County, Blue Island, and Chicago. Legislative priorities were not accomplished.

Anticipated progress by end of FY 13: Include local food production as an explicit component of several new LTA projects. Complete existing LTA projects that have food production components.

Anticipated progress with 5 years: Through the LTA program, work with communities to use the model comprehensive plan and other products.

### ***Implementation Action Area #2: Increase Access to Safe, Fresh, Affordable, and Healthy Foods***

Overall priorities in **increase access to safe, fresh, affordable, and healthy foods:** Support food access efforts through LTA program.

FY 13 work plan:

- Local Planning Support – LTA

Anticipated progress by end of FY 12: Research three potential legislative pieces listed above to see how we can support their funding. Partner with City of Chicago to support grocery stores in low access food areas.

Actual progress in FY 12: Incorporated food access into LTA project in Chicago. Legislative priorities were not accomplished.

Anticipated progress by end of FY 13: Include food access as an explicit component of several new LTA projects. Complete existing LTA projects that have food access components.

Anticipated progress with 5 years: Through the LTA program, address food access in a number of interested communities.

### ***Implementation Action Area #3: Increase Data, Research, Training, and Information Sharing***

Overall priorities in **increase data, research, training, and information sharing:** For the region: Funded and functional Regional Food Entity. For CMAP staff: Technical Assistance (includes model ordinance) and Data (making more data available on our website and data analysis): these two topics fit into the work already underway at CMAP and are specifically outlined for us as recommendations in the plan. Overall this implementation area will be the main focus for CMAP staff resources.



FY 12 work plan:

- Local Planning Support – Model Plans, Ordinances, and Codes
- Local Planning Support – LTA

Anticipated progress by end of FY 12: Completion of Model Local Food Ordinance. Inclusion of local food data on MetroPulse (we would need to receive data already cleaned and preferably at the county level). Receiving this data would allow for in house data analysis for local food policy recommendations/support. Complete local food guide for planners with NIRPC to support both of our regional comprehensive plans (food related work).

Actual progress in FY 12: Completed model language for inclusion in local comprehensive plans related to local food. Developed other draft materials concerning local food for the use of local governments, to be completed in FY 13. Anticipated progress related to data and joint NIRPC product were not accomplished.

Anticipated progress by end of FY 13: Publicize the model local food materials and also produce a video geared toward local governments. Update GO TO 2040 and kindred indicators related to Local Food.

Anticipated progress within 5 years: Apply the model local food materials in several communities through the LTA program, and document them as case studies. Incorporate local food data in Metropulse. Fully funded and staffed Regional Food Entity that is funneling federal and state resources to the region for local food.



## Improve Education and Workforce Development

**CMAP's role:** This is a priority for GO TO 2040 and the agency's role and focus on implementing this recommendation will be concentrated on data, analysis, and coordination.

**Additional management staff objectives:** Engagement of the private sector, non-profit, and philanthropic partners on this topic and recommendation.

### ***Implementation Action Area #1: Improve Coordination Between Education, Workforce Development, and Economic Development***

Overall priorities in **Improve Coordination Between Education, Workforce Development, and Economic Development:** Focus on completing Drill-Down reports and implementing the reports' recommendations to improve coordination between education, workforce development, and economic development; connect these recommendations to other implementation activities as appropriate. Utilize Economic Development committee to engage partners and share information to foster coordination and collaboration and to track progress.

FY 13 work plan:

- Policy Analysis and Development – Industry Cluster Drill-Down Reports, Human Capital Collaboratives and Indicator Development
- Local Planning Support – LTA

Anticipated progress by end of FY 12: Complete two Drill-Down reports; begin implementation of Freight report recommendations.

Actual FY12 Progress: Completed first drill-down report (end of FY 13) on the freight cluster. Integrate workforce development into several ongoing LTA projects.

Anticipated progress by end of FY 13: Complete second and third cluster drill down reports. Continue to facilitate the work of the Workforce Data Partners group, which focuses on improving data dissemination and providing workforce development data users with the information they need to improve decision making. Continue to integrate workforce development into LTA projects.

Anticipated progress with 5 years: Several clusters have been examined and strategy to pursue the reports' recommendations is fully developed and implementation underway. Update on first few cluster reports completed as necessary to show progress. In the next 5 years, staff should shift toward developing and strengthening partnerships with intermediaries and assist with convening diverse entities to be more engaged in the work of intermediaries. Staff can work with partners to find ways to highlight workforce intermediaries as a critical link, such as writing case studies. Engage workforce intermediaries in the implementation of the freight and manufacturing and other cluster recommendations as appropriate.

### ***Implementation Action Area #2: Data and Information Systems***

Overall priorities in **data and information systems:** Continue to improve the MetroPulse website and launch the Human Capital Information Portal (HCIP) and develop it so it continues to integrate new data.

FY 13 work plan:

- Data sharing and Warehousing – MetroPulse Jobs

Anticipated progress by end of FY 12: Launch HCIP 1.0 and develop and implement plan to develop it over time. Strengthen partnerships with state agencies and facilitate work of the Workforce Data Partners and the Steering Committee.



Actual FY12 progress: Launch of HCIP 1.0 complete and plan for adding additional cluster developed.

Objectives of Workforce Data Partners more clearly defined.

Anticipated progress by end of FY 13: Add two additional clusters to MetroPulse Jobs.

Anticipated progress with 5 years: HCIP is a fully developed portal that provides data on the impact of training and education programs; to the extent possible, it integrates SLDS data and/or a serves as a regional CWICstats. A plan for sustainability has been developed and implemented.

***Implementation Action Area #3: Improve Delivery of Workforce Development Services***

Overall priorities in **improve delivery of workforce development services**: All of the actions in this area were directed to other implementers. Develop State and Federal Policy agenda that aligns with these actions; coordinate and facilitate research with external partners as appropriate, share information via the HCIP, Policy Updates, and Moving Forward webpage.

FY 13 work plan:

- Policy Analysis and Development – State and Federal Legislative Strategy

Anticipated progress by end of FY 12: Develop State and Federal Policy agenda; complete research on current workforce development funding.

Actual FY12 Progress: developed state and federal policy agenda.

Anticipated progress by end of FY 13: Develop state and federal policy agenda, monitor legislative action.

Anticipated progress with 5 years: CMAP has fully developed policy stance on workforce funding and programs; data on funding and impacts of programs is incorporated into the HCIP; best practices and model programs are expanded.



## Support Economic Innovation

**CMAP's role:** This is a priority for GO TO 2040 and the agency's role and focus on implementing this recommendation will be concentrated on data, analysis, and coordination.

**Additional management staff objectives:** Identify ways that programs and policy can be better coordinated and implemented at the state and regional level.

### ***Implementation Action Area #1: Improve Data and Information Systems***

Overall priorities in **improving data and information systems:** CMAP has a clear role to play in being a data repository for economic and innovation data. Limited staff capacity in this area does not allow us to make great strides, but we are working on this. More clarity should be reached on the relationship between the HCIP, Drill Downs, and the collection of other innovation metrics. CMAP should be collecting data on an ongoing basis.

FY 13 work plan:

- Policy Analysis and Development – Industry Cluster Drill-Down Reports, Human Capital Collaboratives and Indicator Development
- Data sharing and Warehousing – MetroPulse Jobs

Anticipated progress by end of FY 12: CMAP should build its capacity (and its reputation) as a repository for human capital data, including economic metrics and innovation metrics. The major efforts in this area are currently the Human Capital Information Portal (HCIP) and the Cluster Drill Down efforts. An FY 12 work plan project on economic/innovation data collection with clear deliverables will add clarity to what CMAP's role is. A closer relationship with DCEO should be fostered by the end of FY 12.

Actual FY12 progress: Capacity added through the hiring of two additional staff. Launch of HCIP 1.0 complete and plan for adding additional cluster developed. Partnered with several other organizations to create the Illinois Innovation Index monthly newsletter. The featured data is added to MetroPulse each month.

Anticipated progress by end of FY 13: Add two additional clusters to MetroPulse Jobs. Continue work with Illinois Innovation Index group to publish an annual report and guide the MetroPulse dashboard on innovation. This group will help CMAP identify key innovation metrics and targets, which will be tracked overtime to measure our progress.

Anticipated progress within 5 years: CMAP should emerge as the go-to place for regional innovation metrics and continue to provide credible analyses on these issues. An innovation dashboard on MetroPulse has been created and CMAP develops annual innovation index report and regular updates in collaboration with other organizations. DCEO should emerge as a more efficient organization that focuses on re-tooling its innovation programs. Coordinate need for scenario metrics with Advanced Urban Model Development.

### ***Implementation Action Area #2: Nurture the Region's Industry Clusters***

Overall priorities on **industry clusters:** All of the actions in this area were directed to other implementers. CMAP can lead analytic efforts. CWIC is our partner in this regard. CMAP should stay involved in wider efforts to form coalitions around our industry clusters as a way to secure funding or bolster the commercialization of research.

FY 13 work plan:

- Policy Analysis and Development – Industry Cluster Drill-Down Reports

Anticipated progress by end of FY 12: Two cluster drill-down reports complete. CMAP becomes more involved in regional cluster initiatives, though direct leadership is not necessarily required.



Actual FY12 progress: One cluster drill-down complete. Economic Development Committee learned about several cluster intermediaries and began discussing how to support clusters. Sub-committee looking at a specific funding opportunity to support a manufacturing cluster.

Anticipated progress by end of FY 13: Two additional cluster drill down reports complete and CMAP becomes more involved in regional cluster initiatives.

Anticipated progress within 5 years: Continue to lead in terms of analysis of these issues. Continue to coordinate with other partners on these issues and participate as appropriate in the implementation of drill-down recommendations

***Implementation Action Area #3: Increase the Commercialization of Research, Target Investment Decisions, and Pursue New Financing Opportunities***

Overall priorities on **commercialization of research**: All of the actions in this area were directed to other implementers. This is not a high priority area for CMAP staff involvement. However, we want to help steer, as much possible, efforts in this area. These activities should be linked to the implementation of the cluster drill-down reports to the extent possible and be led by Economic Development Committee members.

FY 13 work plan:

- No work plan item

Anticipated progress by end of FY 12: Since these actions are directed at other implementers, we will continue being at the table and as appropriate, be ready to respond to things as they arise and expand policy agenda.

Actual FY12 progress: Economic Development Committee sub-committee established to explore how to target resources and foster coordination to support manufacturing cluster.

Anticipated FY 13 progress: Supportive role. No specific work plan item.

Anticipated progress within 5 years: N/A

***Implementation Action Area #4: Create a Culture of Innovation***

Overall priorities on **culture of innovation**: All of the actions in this area were directed to other implementers. Priorities for CMAP are to stay at the table and help where needed. This is not a major focus for our staff. Consider use of online case study library to document good innovations.

FY 13 work plan:

- No work plan item

Anticipated progress by end of FY 12: Determine whether documenting (through the ED committee) good examples of how this culture is being fostered is useful.

Actual FY12 Progress: GO TO 2040 Implementation Report highlighted leading examples of how other organizations are creating a culture of innovation, including the Illinois Innovation Network, which is a partner in the Illinois Innovation Index.

Anticipated FY 13 progress: Supportive role. No specific work plan item. Continue to consider highlighting leading examples via the GO TO 2040 implementation report.

Anticipated progress within 5 years: Since these actions are directed at other implementers and culture is hard to quantify, but it is fair to say that we can measure the outcomes through broader innovation metrics that CMAP can measure, such as more commercialization, more patents, more venture capital, etc.



## Reform State and Local Tax Policy

**CMAP's role:** This is a priority for the agency in terms of leadership in accomplishing these recommendations, and staff capacity has been increased to fulfill the CMAP Board's commitment to this policy area.

**Additional management staff objectives:** Remain engaged in the prioritized tasks that are identified in the work plan and ensure that appropriate direction is provided.

Overall priorities in **reform state and local tax policy:** Staff the Regional Tax Policy Task Force and develop specific recommendations for action.

Anticipated progress by end of FY 12: Complete the work of the task force.

FY 12 actual progress: The RTPTF completed their work and submitted a report to the CMAP Board. A set of prioritized tasks has emerged from discussions with the Board and these will be undertaken by staff in FY 13.

FY 13 work plan:

Policy Analysis and Development – Assessment of Economic Development Incentives, Assessment of the Fiscal and Economic Impact of Land Use Decisions, State and Local Tax Policy: Indicators and Targets, Analysis of Regional Revenue Sources for Financing Capital Infrastructure, State Legislative Strategy  
FY 13 anticipated progress: Final report on economic development incentives, initial analysis results from fiscal and economic impact of land uses projects, final report on regional revenue sources, state and local tax policy indicators selected. CMAP staff will also monitor state legislation on tax issues.

Anticipated progress within 5 years: Year 2 of this work will center around 4 main priorities: (1) monitor and react to state legislation around tax policy; (2) pursue a source of regional funding for capital improvements; (3) analyze the impact of state and local tax rebates and economic development incentives; (4) continue to analyze and explain the fiscal and local/regional economic impacts of local development decisions. Overall, the anticipated progress is that CMAP will become much more proactive on issues of state and local tax policy, and specifically how these decisions affect the goals of the GO TO 2040 plan. Tax issues remain contentious and CMAP does not have the ability to achieve change unilaterally, so the agency must continue to rely on its analytical chops and the dissemination of this information to continue to make the case that the tax system requires reform. Via the above reports, the policy blog, and our reaction to bills in the state legislature, CMAP intends to play this role. Specifically, the issues of regional revenues and overall metropolitan governance are central issues for this agency and the expectation is that the Board becomes more proactive in the next five years in seeking solutions. Investigate inclusion of alternative tax policy scenarios on GO TO 2040 Forecast update.





## Improve Access to Information

**CMAP's role:** This is a priority for the agency in terms of leadership, level of effort, and staff resources. Maintaining and improving the MetroPulse application and data resources is the flagship of CMAP's commitment to transparency in regional planning data.

**Additional management staff objectives:** Remaining engaged in the data sharing and warehousing implementation strategy and ensuring that appropriate resources and direction is provided.

### ***Implementation Action Area #1: Launch the Regional Indicators Project's MetroPulse Website***

Overall priorities in **launching the Regional Indicators Project's MetroPulse Website:** Stabilize and maintain the existing MetroPulse application and build a community of regular users. Track GO TO 2040 Indicator progress toward implementation.

- FY 13 work plan: Data Sharing and Warehousing - MetroPulse Regional
- Data Sharing and Warehousing - GO TO 2040 Indicators Tracking
- Congestion Management - Performance Monitoring

Anticipated progress by the end of FY 12: Establish internal protocols and support contracts for MetroPulse maintenance. Establish inventory and update schedule for critical GO TO 2040 Indicators.

Actual FY12 Progress: Completed assessment documenting source and method used in preparing GO TO 2040 Indicators to facilitate tracking and updating efforts. Established MetroPulse maintenance plan and support contracts. Initiated development of special portals for transportation data archive, human capital and municipal data. Maintained online CMP performance monitoring data.

Anticipated progress by the end of FY13: Improved functionality of MetroPulse Regional. Completion of Indicators Biennial Report with focus on GO TO 2040 and kindred indicators. Maintain online CMP performance monitoring data.

Anticipated progress with five years: Continue to improve functionality of MetroPulseChicago.org. Track and report on GO TO 2040 Indicators.

### ***Implementation Action Area #2: Develop Regional Best Practices***

Overall priorities in **developing regional best practices:** Establish and document standards and protocols for urban data sharing and promote their use among CMAP partners. Define measures of success for data sharing.

FY 13 work plan:

- Local Planning Support – Municipal Survey and Compendium of Plans
- Data Sharing and Warehousing - MetroPulse Data Processing
- Data Sharing and Warehousing - MetroPulse Data Visualization

Anticipated progress by the end of FY 12: Draft a Best Practices for Data Sharing manual and develop an outreach strategy.

Actual FY12 Progress: Best practices document published. Initiated open source data sharing hub.

Anticipated progress by the end of FY13: Establish broader staff leadership and capacity in Data Processing for MetroPulse (ETL) and refined standards for Visualization (dashboards and maps). Deploy open source data sharing hub.

Anticipated progress with five years: Establish automated data sharing procedures with cooperative partners that will serve as a positive example of the benefits of data exchange. Integrate with proprietary Socrata portals in use at City of Chicago, Cook County and State of Illinois.





***Implementation Action Area #3: Provide Direct Technical Assistance and Conduct Data Sharing Pilot Programs***

Overall priorities in **providing direct technical assistance and conduct data sharing pilot programs:**

Similar priorities to action area #1 and #2, demonstrate the scalability and transferability of MetroPulse to other urban data applications.

FY 13 work plan:

- Data Sharing and Warehousing - MetroPulse Local
- Data Sharing and Warehousing - MetroPulse Jobs
- Data Sharing and Warehousing - MetroPulse Transportation
- Data Sharing and Warehousing - Regional Data Sharing and Technical Assistance

Anticipated progress by the end of FY 12: Scope and perform proof-of-concept for three pilot programs in human capital, transportation archive and municipal data portals.

Actual FY12 Progress: MetroPulse outreach and communications underway.

Anticipated Progress by the end of FY13: Launch of MetroPulse Jobs and MetroPulse Local. Further accessibility to MetroPulse Transportation (archived system performance data).

Anticipated progress with five years: Expand MetroPulse to include specialized portals for municipalities, human capital and archived transportation data. Demonstrate the flexibility of MetroPulse for a variety of urban data applications. Hire and train data sharing outreach staff position.



## Pursue Coordinated Investments

**CMAP's role:** This is a high priority for the agency in terms of leadership and level of effort, but many of the implementation actions are contingent upon action of other implementers. This encompasses the backbone of the agency's policy objectives that are reflected in the state and federal policy agenda and a number of specific projects in the work plan.

**Additional management staff objectives:** Continue to pursue the policy agendas. Examine and pursue other funding sources for the agency that are sustainable and less reliant on transportation funding.

### ***Implementation Action Area #1: Take a Regional Approach to Federal and State Investment***

Overall priorities in **take a regional approach to federal and state investment:** Realign CMAP's programming activities and review responsibilities to support GO TO 2040. Justify continued investment by HUD, DOE, EPA, and other federal and state agencies by efficiently using current grants. Take regional leadership in bringing federal and state resources to the region.

FY 13 work plan:

- Local Planning Support – LTA
- Policy Analysis and Development – Performance Based Evaluation Criteria and Funding
- Policy Analysis and Development – Analysis of Regional Revenue Sources for Financing Capital Infrastructure
- Policy Analysis and Development – Assessment of Economic Development Incentives
- Policy Analysis and Development – Assessment of the Fiscal and Economic Impact of Land Use Decisions
- Policy Analysis and Development – Water Governance and Financing Analysis
- Policy Analysis and Development – State and Federal Legislative Strategy
- Congestion Management Process – Data Evaluation for Programming Decisions
- Transportation Improvement Program – TIP Analysis
- Transportation Improvement Program – CMAQ Program Development and Administration
- Water Resource Planning – Facilities Planning Area (FPA) Review Process
- Energy Impact Illinois (EI2)

Anticipated progress by end of FY 12: There are a large number of projects that relate to this action area, see the deliverables identified in the work plan. CMAP's progress on the two competitive federal grants will focus largely on implementing the LTA program and the CRIBB program. Successes from these two projects should be brought to bear to influence ongoing federal and state policy about empowering regions.

Actual FY 12 Progress: Progress was made on advancing a number of policy and programmatic initiatives, including performance-based evaluation criteria for transportation funding and reforming programming policy for the CMAQ program. Both the HUD and DOE funded programs met their goals for the fiscal year. The Board and staff worked to align the agency's activities to implement GO TO 2040.

Anticipated progress by end of FY 13: There are a large number of projects that relate to this action area, see the deliverables identified in the work plan. CMAP's progress on the two competitive federal grants will focus largely on implementing the LTA program and the CRIBB program. Successes from these two projects should be brought to bear to influence ongoing federal and state policy about empowering regions.

Anticipated progress with 5 years: CMAP continues to lead regional efforts, where applicable. On the ground successes should lead to more potential opportunities- CMAP should continue to stress



the positive benefits of a regional approach to investment decisions. Diverse and sustainable funding should be secured to support the agency's activities.

**Implementation Action Area #2: Reform State and Federal Policies and Programs**

Overall priorities in **reform state and federal policies and programs**: Revise funding programs at the federal and state levels to be criteria-based and support the implementation of GO TO 2040.

FY 13 work plan:

- Policy Analysis and Development – Performance Based Evaluation Criteria and Funding
- Policy Analysis and Development – Analysis of Regional Revenue Sources for Financing Capital Infrastructure
- Policy Analysis and Development – Assessment of Economic Development Incentives
- Policy Analysis and Development – Assessment of the Fiscal and Economic Impact of Land Use Decisions
- Policy Analysis and Development – Water Governance and Financing Analysis
- Policy Analysis and Development – State and Federal Legislative Strategy

Anticipated progress by end of FY 12: The work here is encompassed in our state and federal policy agendas. 55-45 and transportation funding continues to be the agency focus. We anticipate transportation reauthorization will present an opportunity for us to take the lead in advocating for some of these changes.

Actual FY 12 Progress: Developed both the state and federal policy frameworks and agendas that outlined the course for policy change. A decision was made to focus on performance-based evaluation criteria for transportation, instead of 55-45. An issue brief was developed and comments were incorporated with a developed strategy towards implementation. There was a lot of activity in federal transportation reauthorization. Additional resources were committed to monitoring, analyzing, and communicating through the Policy Updates.

Anticipated progress by end of FY 13: The work here is encompassed in our state and federal policy agendas and in a number of projects in the Policy core program.

Anticipated progress with 5 years: We should hope to see less siloing on the federal and state level and to see investments with more focus. The majority of these actions require legislative change, so it will be important to continue to pursue and communicate our policy agendas.

**Implementation Action Area #3: Support Efforts to Consolidate Local Services**

Overall priorities in **support efforts to consolidate local services**: Analyze the fiscal, efficiency, and other consequences of sharing or consolidating local services. Analyze the effects of consolidating local governments, with a special focus on the township system.

FY 13 work plan:

- No work plan item

Anticipated progress by end of FY 13: These actions are directed to the Metropolitan Mayors Caucus, counties, COGs, and municipalities to lead. CMAP will continue to encourage those implementers to analyze the issues and will consider playing a larger role if requested. We see a regional and statewide move toward consolidation and coordination of services, where it makes sense. Investigate the effect of achieving consolidation on GO TO 2040 Forecasts.



## Invest Strategically in Transportation

**CMAP's role:** This is a high priority for the agency in terms of leadership, level of effort, and staff commitment.

**Additional management staff objectives:** Pursue the federal and state policy agendas, which articulate the agency's annual legislative priorities.

### **Implementation Action Area #1: Find Cost and Investment Efficiencies**

Overall priorities in **finding cost and investment efficiencies:** On the state policy level, 55/45 remains the priority. Other priorities also seek to improve our evaluation criteria and ensure that transportation projects align with GO TO 2040.

FY 13 work plan:

- Policy Analysis and Development – Performance Based Evaluation Criteria and Funding
- Congestion Management Process – Data for Programming Decisions
- TIP – Development and Administration
- TIP – Database Management
- TIP – Conformity of Plans and Program
- TIP – TIP Analysis
- TIP – CMAQ Program Development and Administration

Anticipated progress by end of FY 12: Achieve satisfactory policy change on 55/45. Construct decision-support tool for the TIP that will allow staff to evaluate whether transportation projects align with GO TO 2040. Continue progress on advanced system modeling and coordinate that effort with evaluation criteria for major transportation projects.

Actual progress in FY 12: After the last strategic plan was finalized, staff made a subtle shift in framing the 55/45 issue. The emphasis is now squarely on *performance-based evaluation criteria*. Regarding this topic, staff completed recommendations for a new funding process in Illinois, presented this proposal to the CMAP Board and MPO Policy Committee, and adopted an Issue Brief. Staff submitted an application to FHWA's Transportation Planning Capacity Building Program to convene a workshop with state DOT and MPO officials from across the country. After adopting the Issue Brief in February 2012, staff began outreach with IDOT, the RTA, and regional stakeholders to advocate for state policy change; advocacy efforts have coalesced around IDOT's update of the State Transportation Plan, due in December 2012, and in recommending that the RTA use its asset decision making tool for programming purposes.

Policy staff has also worked in concert with TIP staff to analyze the current TIP. To be finalized by the end of FY 13, an internal report will be completed that breaks down the current TIP along dimensions of cost, geographical focus, and work type aligning with GO TO 2040 categories of maintenance, modernization, and expansion. The report will also recommend a form of active program management to improve transparency and more explicitly align the TIP with the recommendations presented in GO TO 2040.

In FY 12, TIP staff also worked to resolve the unobligated balance issue with the CMAQ program. Staff has updated the posted active program management policies with the new policies and procedures as approved by the Project Selection Committee and will work to facilitate the approval process through the Transportation Committee, the Regional Coordinating Committee, MPO Policy Committee and CMAP Board. The TIP was maintained throughout the year by



processing administrative modifications and conducting two amendments including the required air quality conformity determination.

Anticipated progress in FY 13: Continued outreach to stakeholders on performance based funding and host a successful peer exchange, internal analysis of TIP and its alignment with GO TO 2040, complete policy report on funding and programming decisions. Under the Congestion Management Process, a data acquisition plan and draft architecture will be developed supporting programming decisions. The TIP will be maintained by processing requested amendments, administrative modifications and conducting required conformity findings. The TIP analysis project will develop dashboards for the fund sources and work types employed by the TIP. Under this project a prototype of an analysis conducted following TIP amendments will be produced.

Anticipated progress within 5 years: It is anticipated that IDOT, CMAP, and other regional transportation stakeholders will adopt and implement explicit performance-based programming processes. These processes will lead to a robust, actively managed TIP, and CMAP staff will have the ability to evaluate individual transportation projects for their consistency with GO TO 2040. The CMAQ program will also be actively managed, and its large unobligated balance will be responsibly spent down. Within five years, CMAP will have developed advanced modeling capabilities in order to effectively respond to an expanded array of policy and planning variables. Expand use of Advanced Urban Models to demonstrate and test the efficiencies gained through strategic actions.

***Implementation Action Area #2: Increase Motor Fuel Taxes in the Short Term, and Institute a Replacement in the Long Term***

Overall priorities on **gas taxes**: Raise the state motor fuels tax eight cents and index the gas tax to inflation. Find alternative sources to replace it, if necessary.

FY 13 work plan:

- Policy Analysis and Development- Analysis of Regional Revenue Sources for Financing Capital Infrastructure

Anticipated progress by end of FY 12: Include gas tax increase (or other corresponding efficient revenue raising mechanism) in the federal transportation reauthorization, if one is passed. At the state level, the 55/45 issue remains priority, but staff is on alert to reintroduce the gas tax issue.

Actual progress in FY 12: Given the economic and political climate, neither the state nor the federal motor fuels taxes were increased. Staff continued to stress the importance of bolstering the federal and state gas taxes in federal and state agendas and related issue briefs.

Anticipated progress in FY 13: A regional gas tax and indexing will likely be analyzed among a larger menu of options in the regional revenues project.

Anticipated progress within 5 years: Federal and state will increase these taxes, which will generate more sustainable revenue for our system. Investigate use of Advanced Urban Models to demonstrate and test the travel demand effects of alternate tax scenarios.

***Implementation Action Area #3: Implement Congestion Pricing on Select Road Segments***

Overall priorities on **congestion pricing**: Build public acceptance of congestion pricing, better understand its financing, prioritize where congestion pricing should be implemented in the region, and implement one or more pilot projects.



FY 13 work plan:

- Policy Analysis and Development – Value Pricing Campaign
- Policy Analysis and Development – Major Capital Project Implementation
- Regional Information and Data Development – Advanced Urban Model Development

Anticipated progress by end of FY 12: Study congestion pricing system-wide and understand its implications for the other elements of the transportation system.

Actual progress in FY 12: Based upon a strategic planning exercise for major capital projects, staff began to develop (done by September 2012) a marketing piece to promote the implementation of congestion pricing in northeastern Illinois. This effort will produce a new brochure and website, both containing introductory material, case studies, and the modeled impacts of congestion pricing on regional expressways. These materials will be presented at a variety of regional venues, and will support a broader advocacy campaign to be organized by CMAP. CMAP's advanced pricing model was used to evaluate a managed lanes scenario in the context of the IL53/120 planning study.

Anticipated progress by end of FY 13: Complete value pricing marketing piece, develop outreach and communications strategy and follow through on it.

Anticipated progress within 5 years: CMAP will build acceptance for congestion pricing by disseminating educational materials and proactively reaching out to local and state decision-makers. CMAP staff will work with regional stakeholders to prioritize locations to implement pricing, secure necessary legislative changes, secure federal funding, and implement a pilot project. CMAP will take the lead in evaluating the performance of pilot projects.

#### **Implementation Action Area #4: Implement Pricing for Parking**

Overall priorities on **parking pricing**: Include parking pricing in planning studies and find locally appropriate ways to implement it.

FY 13 work plan:

- Local Planning Support – Model Plans, Ordinances and Codes
- Local Planning Support – LTA
- Policy Analysis and Development – Analysis of Regional Revenue Sources for Financing Capital Infrastructure

Anticipated progress by end of FY 12: Create model parking approach and identify communities in which it can be implemented.

Actual progress in FY 12: CMAP staff developed a step-by-step guide to help local governments implement performance-based parking and other reforms. Staff presented this model parking approach to various CMAP committees and at various regional venues, and began working with specific communities to implement pilot projects.

Anticipated progress by end of FY 13: Regional parking revenues will likely be analyzed among a larger menu of options in the regional revenues project. In addition, several local parking projects will be chosen during the new LTA program applications. Work on these will begin in FY 13 but may not be fully complete by the end of the year. The model parking approach will also continue to be presented and promoted.

Anticipated progress within 5 years: Pricing for parking will be widely understood among local government officials and broadly considered a best practice. An increasing number of municipalities will implement parking pricing as the preferred strategy to reduce congestion, promote other modes of travel, raise revenue for local improvements, and support compact development. Working with local governments, CMAP will develop and disseminate a model parking ordinance, which will also recommend active parking management. Investigate use of



Advanced Urban Models to demonstrate and test the travel demand effects of parking pricing strategies.

**Implementation Action Area #5: Find Other Innovative Finance Mechanisms**

Overall priorities on **innovative financing**: See public-private partnership (PPP) legislation passed.

Continue agency leadership on the value capture issue.

FY 12 work plan:

- Policy Analysis and Development – Analysis of Regional Revenue Sources for Financing Capital Infrastructure
- Policy Analysis and Development- Freight Policy Development
- Policy Analysis and Development- Major Capital Projects Implementation

Anticipated progress by end of FY 12: See value capture analyses incorporated into project discussions. See PPP legislation passed.

Actual progress in FY 12: The Public-Private Partnerships for Transportation Act (HB 1091) was passed by the General Assembly and signed by the Governor in August 2011. Clean-up legislation was introduced during the 2012 legislative session. CMAP staff followed this legislation, and issued a four-part series of policy updates on PPPs for transportation over the winter of 2011-2012. In summer 2011, CMAP issued a thorough background report on value capture, and staff performed value capture analyses for the Central Lake Corridor Blue Ribbon Advisory Council in spring 2012. Staff continued to research policy barriers to the implementation of value capture for transportation.

Anticipated progress in FY 13: Innovative financing will be a major component of the regional revenues report. The freight policy development project will begin to assemble the necessary data to perform analyses on user fee and other innovative financing structures for freight infrastructure. CMAP will continue to support innovative financing in major capital projects as it has done with 53/120. I-90 will likely be a focus area for some staff work in FY 13.

Anticipated progress within 5 years: CMAP will continue to lead value capture analytical efforts for priority projects and will advocate for new enabling legislation to allow value capture for transportation, particularly across multiple jurisdictions. If applicable, CMAP will work with regional stakeholders to select candidate projects for PPP and assist with evaluating pilot projects in the region.





## Major Capital Projects

**CMAP's role:** The major capital projects vary widely in terms of their status, overall complexity, and challenges and opportunities for CMAP staff involvement. While the agency intends to play a role in steering project implementation, these efforts will be highly targeted and prioritized, based on internal strategic planning.

**Additional management staff objectives:** Implement internal strategic plan for CMAP's role in the implementation of major capital projects.

FY 13 work plan:

- Local Planning Support – Community Planning program
- Local Planning Support – LTA
- Policy Analysis and Development – Major Capital Project Implementation
- TIP – TIP Development and Administration
- Regional Information and Data Development – Advanced Urban Model Development

Actual Progress in FY 12:

- Strategic plan: Staff completed a short term strategic plan for staff involvement on GO TO 2040's major capital projects. The purpose of this effort was to deploy CMAP resources, in coordination with state, regional, and local agencies and groups, to generate the data, information, policy analysis, and outreach to advance implementation of GO TO 2040's fiscally constrained priority projects. In addition, CMAP played a leading role on several projects. This is described in further detail below:
  - Central Lake County Corridor: Staff partnered with the Illinois Tollway to staff the Tollway's Blue Ribbon Advisory Council (BRAC). The final report is scheduled to be released in May 2012. During this process, CMAP staff has provided considerable policy and planning guidance for the council. Specifically, CMAP conducted an analysis of future land use change in the corridor, analyzed local financing options including value capture, and provided travel modeling assistance. Staff also provided detailed transportation and environmental analyses for a full-day design workshop and assisted with writing and editing the final report.
  - I-90: The I-90 corridor planning council, co-chaired by CMAP and the RMAP (the Rockford MPO) is currently scoping next steps, many of which will require technical and policy analysis by CMAP staff in FY 13.
  - CTA Red Line extension: CMAP completed a value capture analysis for the CTA red line south, in consultation with the CTA, RTA, and the City of Chicago. The Local Technical Assistance (LTA) Program also supported the Red Line extension through a project demonstrating the livability benefits of the proposed extension.
  - CMAP regularly provided modeling support and evaluation for projects related to I-290, Elgin-O'Hare/West Bypass, I\_294/I57, I-57 and various other proposals requiring alternatives analysis and forecasting.





- Other projects: CMAP staff continued to participate on a variety of other regional planning groups, providing policy and planning guidance as well as travel modeling and other technical analysis. These projects include the Elgin O'Hare Expressway (both the Governor's Advisory Council and IDOT's Tier 2 EIS), IDOT's I-290 EIS planning process, the City of Chicago Union Station Master Plan (West Loop Transportation Center), Southeast Transit Service, and the IDOT/INDOT Illiana Corridor Project Study,

Anticipated Progress in FY 13: After the conclusion of the Tollway's Blue Ribbon Advisory Council, scope future work and pursue funding for a multijurisdictional corridor land use plan for Central Lake County. This project will require significant buy in from local governments, Lake County, and the Illinois Tollway. Staff will continue to co-chair the I-90 corridor planning council, and CMAP will seek to add value to this process specifically through utilization of its new pricing model, a value pricing outreach campaign, analysis of land use around expressway-based transit, and support of innovative financing such as value capture. CMAP will continue to work with the CTA to implement their major capital projects. Through the LTA and Community Planning programs, CMAP will also support land use and economic development planning in the area of the I-294 and I-57 interchange. Staff will also continue to participate on other planning groups.



## Increase Commitment to Public Transit

**CMAP's role:** This is a priority for GO TO 2040 and the majority of the recommendations are targeted to various implementers with limited CMAP staff involvement. The focus of the agency's activities for this year is on projects within the Local Planning Support, Policy Analysis, Congestion Management Process, and the Transportation Improvement Program core programs.

**Additional management staff objectives:** Determine the most effective method to work with the implementers and the RTA to ensure their work plans and priorities align with GO TO 2040 Implementation Actions.

### ***Implementation Action Area #1: Improve the Fiscal Health of Transit***

Overall priorities in **improving the fiscal health of transit:** Most activities in this area are the primary responsibility of the RTA and service boards; CMAP's priorities include policy research and support for legislative action.

FY 13 work plan:

- Policy Analysis and Development – Regional Mobility area
- Policy Analysis and Development – State and Federal Legislative Strategy

Anticipated progress by end of FY 12: Completion of research on innovative financing methods such as value capture. Continual support to the RTA regarding efforts to improve the financial viability of the transit system.

Actual progress in FY 12: Conducted value capture research related to Red Line south extension and a new station on the Yellow Line. Met regularly with RTA to coordinate the agencies' activities and legislative priorities. Provided analysis of federal transportation bills.

Anticipated progress by end of FY 13: Completion of research on innovative financing methods such as value capture. Continual support to the RTA regarding efforts to improve the financial viability of the transit system.

Anticipated progress with 5 years: Successful advocacy for new or revised state and federal funding sources, including gas tax increase, congestion pricing, value capture, and revisions to New Starts, with positive financial results for the region's transit system.

### ***Implementation Action Area #2: Modernize the Region's Transit System***

Overall priorities in **modernizing the region's transit system:** Support transit service boards as they pursue modernization. All implementation actions are directed to transit implementers, not to CMAP. Limited responsibility by CMAP for implementation of these actions.

FY 13 work plan:

- Policy Analysis and Development – Regional Mobility area
- Congestion Management – Congestion Management Process
- TIP – TIP Analysis
- TIP – CMAQ Program Development and Administration
- Regional Information Development – Advanced Urban Model Development

Anticipated progress by end of FY 12: Further advance the understanding of the benefits of advanced technologies for transit operations. Have evidence that transit maintenance and improvement projects are including such elements.

Actual progress in FY 12: Development of Transit Modernization Model. Participated in RTA study to develop a regional fare model. Used the CMAQ program development process to target investments in transit. Over 50% of the CMAQ program provided funding for transit



improvements. The traffic signal inventory was updated providing information to the RTA, Pace, the counties and IDOT for locating bus priority signal systems.

Anticipated progress by end of FY 13: Complete development of and peer review of Transit Modernization Model and establish initial production applications. Continue to support RTA in development of a regional fare model. Continue management of the CMAQ program and the use of a transit focus group to identify ideal projects for CMAQ funding. The highway traffic signal database will be maintained and enhanced.

Anticipated progress with 5 years: Routinely include components related to modernization in transit projects. Have a regional coordinated fare system.

### ***Implementation Action Area #3: Pursue High-Priority Projects***

Overall priorities in **pursuing high-priority projects**: Support fiscally constrained major capital projects through complementary studies or projects, participation on committees, and prioritization of UWP funding to these projects.

FY 13 work plan:

- Policy Analysis and Development – Major Capital Project Implementation
- Regional Information – Standard Travel and Emissions Models, Advanced Urban Models, Information Requests.

Anticipated progress by end of FY 12: Make progress in advancement of each “new” fiscally constrained major capital project.

Actual progress in FY 12: Supported Red Line extension through value capture research and LTA project meant to demonstrate the livability benefits of the project.

Anticipated progress by end of FY 13: See Capital Project section.

Anticipated progress with 5 years: As above; continue making progress on each project.

### ***Implementation Action Area #4: Link Transit, Land Use, and Housing***

Overall priorities in **linking transit, land use, and housing**: Encourage local governments (which control land use) to consider housing and transit when making land use decisions. Encourage housing agencies to consider land use and transit access as they make investment and policy decisions. Encourage transportation agencies to consider housing and land use as they make investment and policy decisions.

FY 13 work plan: See Land Use and Housing section.

Anticipated progress by end of FY 12: Through community technical assistance, revise comprehensive plans and zoning ordinances in areas near transit service.

Actual progress in FY 12: See Land Use and Housing section.

Anticipated progress by end of FY 13: See Land Use and Housing section.

Anticipated progress with 5 years: In cooperation with RTA, work with each community that has previously completed a TOD plan to adjust comprehensive plans and zoning ordinances to reflect it. Create a new “tier” of TOD opportunity areas (around bus, for example) to focus on next. Identify at least two policy changes (each) to be made by housing and transportation agencies to integrate transit, land use, and housing; accomplish one of these identified changes.



## Create a More Efficient Freight Network

**CMAP's role:** This is a priority for the agency in terms of leadership in accomplishing these recommendations, but not in terms of staff resources.

**Additional management staff objectives:** Additional strategic planning is needed to determine CMAP's role in both freight policy and freight operations strategy.

### **Implementation Action Area #1: Create a National Vision and Federal Program for Freight**

Overall priorities in **creating a national vision and federal program for freight:** Work with members of Congress and the administration to create a national vision and a process to develop a national freight plan. Federal leadership is necessary to guide regional and state efforts to improve the national freight system.

FY 12 work plan:

- Policy Analysis and Development – Freight Policy Development

Anticipated progress by end of FY 12: Be aware of the status of federal activities regarding freight. Identify CMAP's position on a national freight vision.

Actual progress in FY 12: CMAP staff monitored the federal reauthorization process and issued position papers; these efforts paid particular attention to freight issues. At the state level, legislation was passed in 2011 requiring a state freight plan by the end of 2012. Internally, CMAP completed a strategic planning exercise (by end of FY 12) to coordinate its freight research and outreach agenda. CMAP hired a Senior Freight Planner in the spring of 2012.

Anticipated progress by end of FY 13: Products in this area will emerge through the upcoming strategic planning process. In general, CMAP should become more active on the national freight scene.

Anticipated progress with 5 years: Have new federal authorization legislation which includes a significant freight component in terms of both national policy and funding. Specifically, the federal government will implement competitive funding programs to support critical freight projects of national and regional significance; CMAP will work with regional stakeholders to successfully apply for federal assistance to implement priority projects.

### **Implementation Action Area #2: CREATE Rail System Improvements**

Overall priorities in **CREATE Rail system improvements:** Fund and complete the CREATE program.

FY 12 work plan:

- Congestion Management– Freight Operations

Anticipated progress by end of FY 12: Continue to monitor the implementation of the CREATE program. Educate new elected and agency officials on the benefits of the program and how funding could be allocated to these projects.

Actual progress in FY 12: Staff continued to monitor the implementation of the CREATE program, and CMAP continued to promote the program to relevant officials. CREATE projects received \$100 million in federal TIGER grants in 2009.

Anticipated progress by end of FY 13: Continue to monitor the implementation of the CREATE program. Provide traffic and system operations information to project implementers as needed. Continue to educate local officials and the public about the benefits of the program.

Anticipated progress with 5 years: Funding secured for all projects in the CREATE program. Within five years, the funding will be secured for all projects in the CREATE program.



**Implementation Action Area #3: Regional Trucking Improvements: Truckways, Truck Routes, Delivery Time Management, and Restrictions**

Overall priorities in **regional trucking improvements**: In the near term, catalog and update region's truck routes, and work with local governments to address delivery times and parking restrictions. In the long term, identify opportunities for dedicated freight corridor systems and implement dedicated and managed truckways that are congestion-priced.

FY 12 work plan:

- Local Planning Support – Community Planning Program
- Local Planning Support – LTA
- Congestion Management – Performance Monitoring
- Congestion Management– Congestion Management Process
- Congestion Management – Freight Operations

Anticipated progress by end of FY 12: Complete truck route inventory for the region. Identify all intermodal connectors, and collect data on their condition and performance. Have an informational campaign in place documenting the benefits of changes to current policy regarding freight delivery times.

Actual progress in FY 12: Staff continued assembling truck route data for the regional inventory. State legislation was passed in 2011 requiring municipalities to report locally-preferred truck routes to IDOT, which will assemble this data on its website. CMAP's Freight Committee began to study freight delivery time restrictions. Several performance measures affecting freight movement were updated including planning and travel time indices, expressway congestion scans, and highway/rail grade crossing delay. The intermodal connectors were examined, changes identified and submitted to IDOT. The city of Chicago truck routes and restrictions were identified and reconciled between IDOT's and the city's records. Work has begun extending that effort to suburban municipalities.

Anticipated progress by end of FY 13: Monitoring of the region's truck routes and intermodal connectors, making revisions as necessary; an examination of the region's freight delivery time and truck parking restrictions that adversely affect the efficient movement of freight. Incorporate planning for freight in local communities within several LTA and/or Community Planning program projects.

Anticipated progress with 5 years: CMAP will work with IDOT and local governments to develop an up-to-date truck route system information system, with advanced methods to display data to a wide range of users. CMAP will develop a comprehensive regional inventory of local trucking regulations and land use restrictions. CMAP will identify critical bottlenecks in the regional system and work with local governments to harmonize inconsistent regulations.

**Implementation Action Area #4: Organization and Public Policy**

Overall priorities in **organization and public policy**: Explore the establishment of a governance structure, such as a Freight Authority, to identify issues, guide investments, and advocate on behalf of the region. Additionally, conduct further study to implement use fees or container charges to improve freight movements throughout the region.

FY 13 work plan:

- Policy Development and Analysis- Freight Policy Development

Anticipated progress by end of FY 12: Progress in this area is contingent on hiring a qualified freight planner or a change in the agency's current resource allocation.



Actual progress in FY 12: In 2011, a local state senator proposed a freight authority in western Will County. CMAP staff monitored this proposal, and formally reaffirmed its preference for a single Regional Freight Authority. CMAP staff began cursory research into regional freight governance, including best practices from peer metropolitan areas.

Anticipated progress in FY 13: Begin to explore governance structures and financing via a process laid out in the freight strategic planning exercise.

Anticipated progress with 5 years: CMAP will fully investigate freight governance, and issue a detailed recommendation for a new Regional Freight Authority. A Regional Freight Authority will be established within five years; the new agency will have bonding powers, dedicated revenue sources, and a strategic investment plan.

#### ***Implementation Action Area #5: Integrating Freight Needs and Financing into Infrastructure Prioritization***

Overall priorities in **integrating freight needs and financing into infrastructure prioritization**: Develop measures that take into account freight needs and deficiencies in evaluating potential transportation improvements. Develop more robust modeling tools to better predict local and regional impacts.

FY 12 work plan:

- Regional Information and Data Development – Advanced Urban Model Development

Anticipated progress by end of FY 12: CMAP will apply the meso-Freight model in a test application of specific GO TO 2040 strategies such as CREATE. CMAP will proceed with development of a macro-Freight model that places the meso-Freight application in a variable national and global context. At a policy level, CMAP staff researched and proposed a performance-based evaluation system for transportation funding (see “Invest Strategically in Transportation”, Implementation Action Area #1).

Actual progress in FY 12: Staff made progress developing a meso-scale freight model and testing this model on specific GO TO 2040 strategies such as CREATE. CMAP staff began the development of a macro-scale freight model to incorporate national and global economic variables.

Anticipated Progress by the end of FY13: Engage regional partners in application of meso-scale model for economic development analyses. Adapt meso-scale model to support standard and advanced travel model applications. Contract for development of agent-based macro-scale model.

Anticipated progress with 5 years: Improved models and analysis to determine how freight needs and improvements can be better integrated into project prioritization.





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# **Fiscal Year 2013 Comprehensive Budget**

**DRAFT**

**May 2012**

# CMAP Board Members

## **Executive Committee**

Gerald Bennett, chair  
Susan Campbell, vice chair  
Elliott Hartstein, vice chair  
Al Larson, at-large member  
Raul Raymundo, at-large member  
Rae Rupp Srch, at-large member

## **City of Chicago Appointments**

Frank Beal, executive director, Metropolis Strategies  
Susan Campbell, private consultant  
Andrew Madigan, vice president, Mesirow Financial  
Heather Weed Niehoff, senior vice president, VOA Associates Incorporated  
Raul Raymundo, chief executive officer, Resurrection Project

## **Cook County Appointments**

Alan Bennett, village trustee, Elmwood Park (Suburban Cook)  
Gerald Bennett, mayor, Palos Hills (Southwest Cook)  
Michael Gorman, president, Riverside (West Cook)  
Richard Reinbold, president, Richton Park (South Cook)  
Al Larson, president, Schaumburg (Northwest Cook)

## **Collar County Appointments**

Roger Claar, mayor, Bolingbrook (Will)  
Elliott Hartstein, former president, Buffalo Grove (Lake)  
Marilyn Michelini, president, Montgomery (Kane/Kendall)  
Rae Rupp Srch, former president, Villa Park (DuPage)  
Dan Shea, trustee, Algonquin Township (McHenry)

## **Non-voting Members**

Leanne Redden, senior deputy executive director, Regional Transportation Authority (MPO Policy Committee)



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# SECTION 1: OVERVIEW

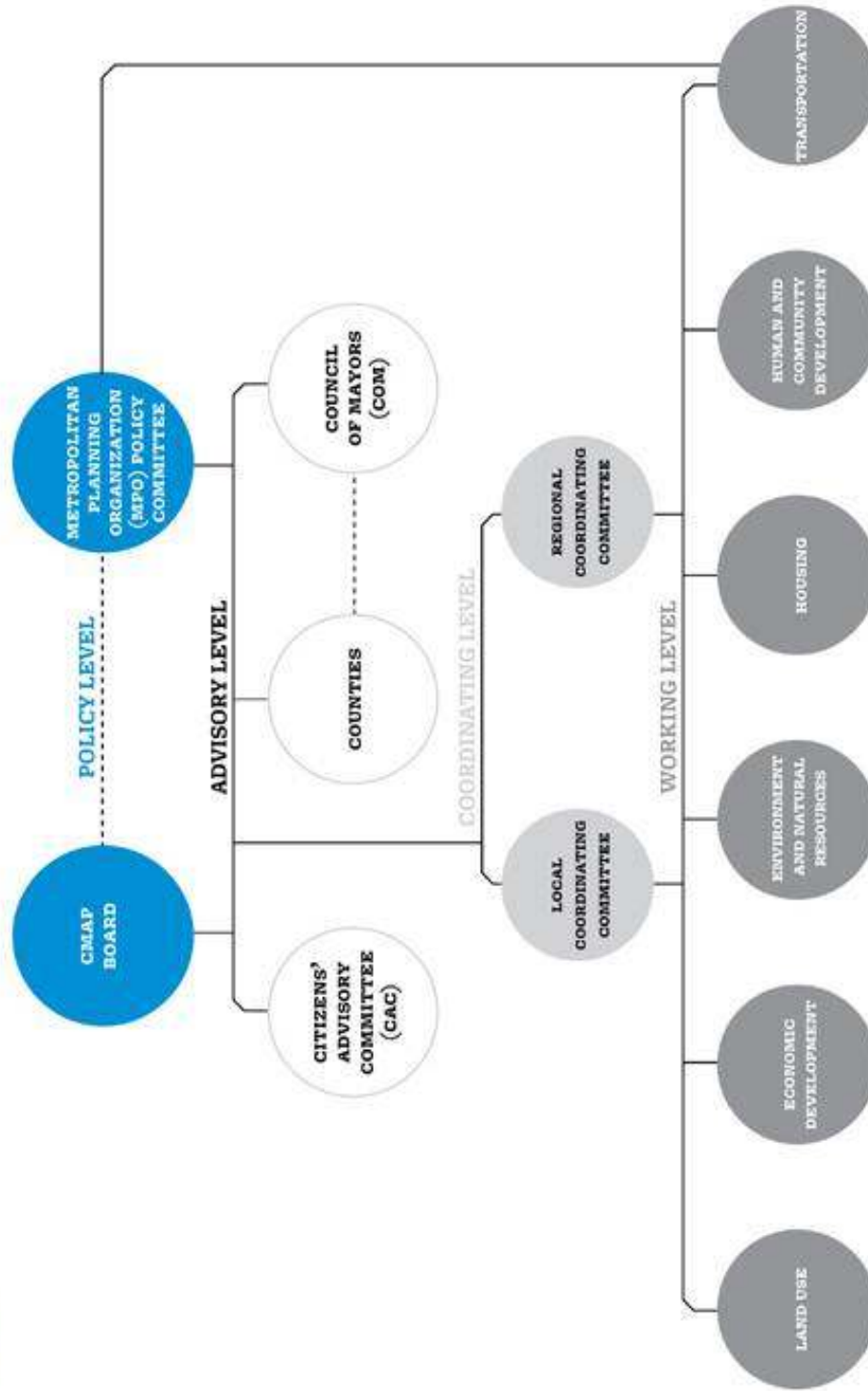
This is the Chicago Metropolitan Agency for Planning's (CMAP) comprehensive activity document for Fiscal Year 2013. The program budget reflects the agency's activities and outcomes for FY 2013. It is a detail of the projects, staff, products and key dates, and anticipated contracts.

## About CMAP

The Chicago Metropolitan Agency for Planning (CMAP) is the official regional planning organization for the northeastern Illinois counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. CMAP developed and now leads the implementation of GO TO 2040, metropolitan Chicago's first comprehensive regional plan in more than 100 years. To address anticipated population growth of more than 2 million new residents, GO TO 2040 establishes coordinated strategies that help the region's 284 communities address transportation, housing, economic development, open space, the environment, and other quality-of-life issues. See [www.cmap.illinois.gov](http://www.cmap.illinois.gov) for more information.

CMAP operates under authorizing legislation known as Public Act 095-0677. The CMAP Board's membership reflects the regional consensus that led to creation of CMAP, featuring balanced representation from across the counties of Cook, DuPage, Kane, Kendall, Lake, McHenry, and Will. (The CMAP planning area also includes Aux Sable Township in Grundy County.) The board is chaired by Gerald Bennett, mayor of Palos Hills.

The agency committee structure is comprised of policy, advisory, coordinating, and working levels that play integral roles in these planning processes.



January 13, 2011

## Staff

The executive director for CMAP is Randy Blankenhorn. The FY 2013 budget reflects staffing level that changes from 91.4 of the approved FY 2012 budget to 91.3 full-time positions for its core operations budget. In addition, CMAP has two competitive Federal Grants that complement CMAP's core responsibilities. The first grant was awarded in April 2010 by the U.S. Department of Energy for the Energy Impact Illinois (EI2), a program to provide energy-efficient retrofits to commercial and residential buildings in northeastern Illinois. The EI2 is a three-year program funded through the American Recovery and Reinvestment Act of 2009 (Recovery Act). An additional three full-time positions have been created and filled to support the EI2 program. The second grant was awarded in January 2011, by the U.S. Department of Housing and Urban Development (HUD) to increase the planning and implementation capacity of communities by creating a pool of resources that can be used to support local planning. An additional ten full-time positions have been created and filled with the support of the HUD grant.

In addition, internships are provided in various areas of the organization. The intern programs are coordinated with the University of Illinois, University of Chicago, Northern Illinois University and Northwestern University. CMAP administers the Phillip D. Peters Fellowship program to provide high quality work and learning experiences in regional planning for the Chicago metropolitan area to well qualified graduate students in urban and regional planning and related fields. Additionally, in FY 2013 we will have a year-long fellowship sponsored by Northwestern University.

A comprehensive classification structure has been developed for CMAP staff based on levels of responsibilities. Compensation for this structure is developed on comparable market data and the Chicago-Gary-Kenosha Consumer Price Indexes (CPI). Employees are evaluated on an annual basis and may be eligible for merit increases.

A competitive benefits package is provided to the employees. The package includes a retirement program, Social Security, Medicare and health, dental and life insurances. Former state employees were offered the option to continue participation in the State Employees' Retirement System (SERS); all other eligible employees must participate in the Illinois Municipal Retirement Fund (IMRF). In FY 2012 the benefits package was 43.07% of salary; in FY 2013 the amount will decrease to 41.74% of salary. The required CMAP retirement contribution to SERS for FY 2012 will increase from 34.19% to 37.99% and IMRF contribution for 2012 will decrease from 17.95% to 15.74%.



# Budget Overview

CMAP receives most of its funding from Federal and State grants. Table 1, Budget Overview for Core Activities, summarizes the core budgets for Actual FY 2011 (audited), Budgeted FY 2012 (adopted by Board in June 2011) and Proposed FY 2013 (anticipated adoption by Board in June 2012). Table 2 is the budget overview for the competitive federal grants. The competitive federal grants reflect two grants: U.S. Department of Energy for the Energy Impact Illinois (EI2) program and U.S. Department of Housing and Urban Development for the Local Technical Assistance program.

**TABLE 1**

**CMAP CORE ACTIVITIES**

	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>
	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>OPERATIONS</b>			
<b>Revenues</b>			
Federal	11,465,171	11,440,862	11,561,260
State	3,501,137	3,500,000	3,500,000
Other Public Agencies	68,154	28,100	0
Foundations and Non-Public Agencies	242,375	143,000	100,000
Local Contributions	261,114	250,000	250,000
Reimbursements	31,658	443,800	416,800
Product Sales, Fees & Interest	48,914	35,000	27,500
<b>Total Revenues</b>	<b>15,618,523</b>	<b>15,840,762</b>	<b>15,855,560</b>
<b>Expenditures</b>			
Personnel	8,813,564	9,698,400	9,885,369
Commodities	462,796	355,382	424,000
Operating Expenses	480,098	516,250	364,700
Occupancy Expenses	1,524,703	1,585,000	1,580,000
Contractual Services	3,367,132	3,424,900	3,102,500
Local Planning Grant Match	0	0	265,000
Capital Outlay	577,955	150,000	125,000
<b>Total Expenditures</b>	<b>15,226,248</b>	<b>15,729,932</b>	<b>15,746,569</b>
<b>NON-OPERATIONS - REVENUE AND EXPENDITURES</b>			
Pass Through Grants	1,699,288	3,934,374	4,733,174
In-Kind Service	618,451	946,931	1,174,181

TABLE 2

COMPETITIVE FEDERAL GRANTS

	Actual	Adopted	Proposed
	FY 2011	FY 2012	FY 2013
<b>Revenues</b>			
US Department of Energy	4,644,967	1,779,100	2,740,300
US Housing and Urban Development Dept.	428,333	1,567,250	1,342,450
<b>Federal</b>	<b>5,073,300</b>	<b>3,346,350</b>	<b>4,082,750</b>
<b>OPERATIONAL</b>			
<b>Expenditures</b>			
Personnel	452,242	1,590,900	1,503,100
Commodities	29,742	2,500	1,700
Operating Expenses	12,127	27,950	40,950
Contractual Services	411,545	625,000	552,000
<b>Total Expenditures</b>	<b>905,656</b>	<b>2,246,350</b>	<b>2,097,750</b>
<b>NON-OPERATIONAL</b>			
Pass Through Contracts	12,878,491	1,100,000	1,985,000
In-Kind Services		2,000,000	5,000,000
<b>Total, Non-Operations Expenditures</b>	<b>12,878,491</b>	<b>3,100,000</b>	<b>6,985,000</b>

Chart 1 below reflects the percentage of the core operations revenue from each source and Chart 2 reflects the percentage of expenditures from each category for FY 2013. The charts do not include either the non-operations or the Competitive Federal Grants.

# CHART 1

## REVENUE FOR CORE ACTIVITIES PROPOSED FY 2013

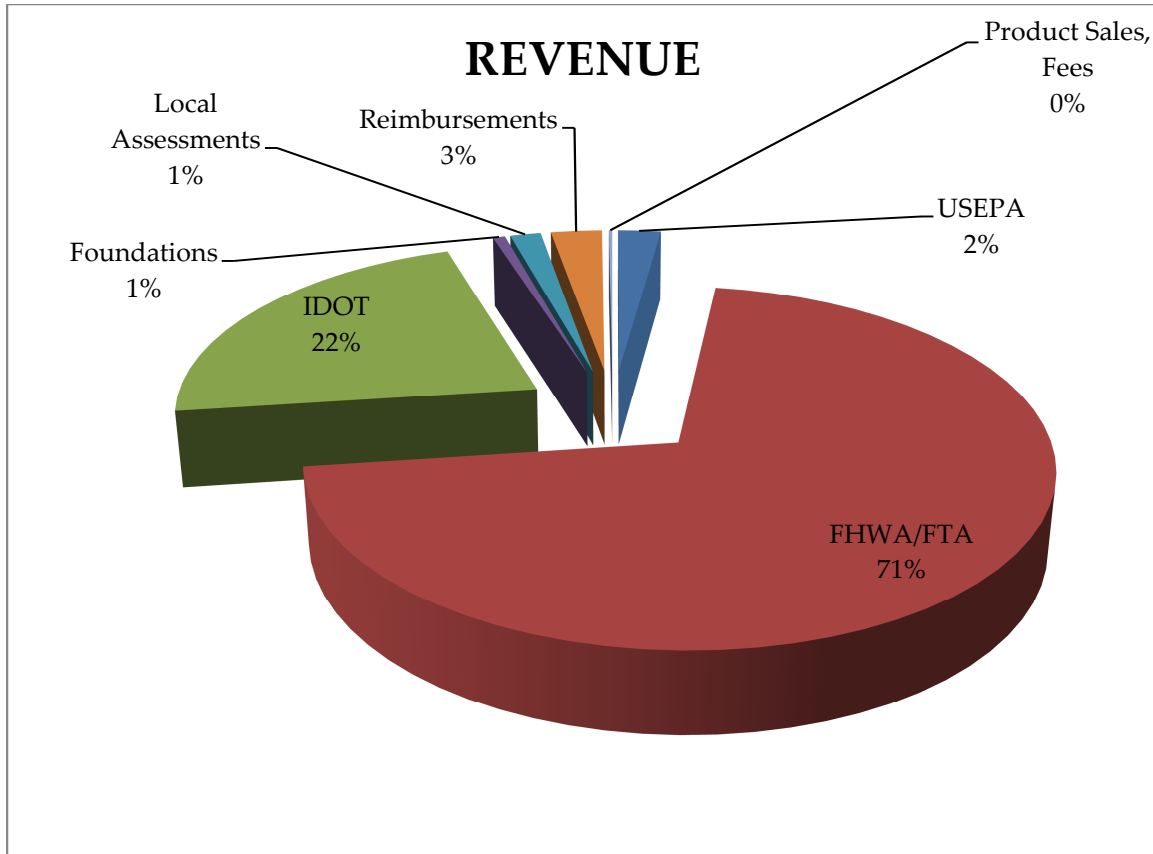
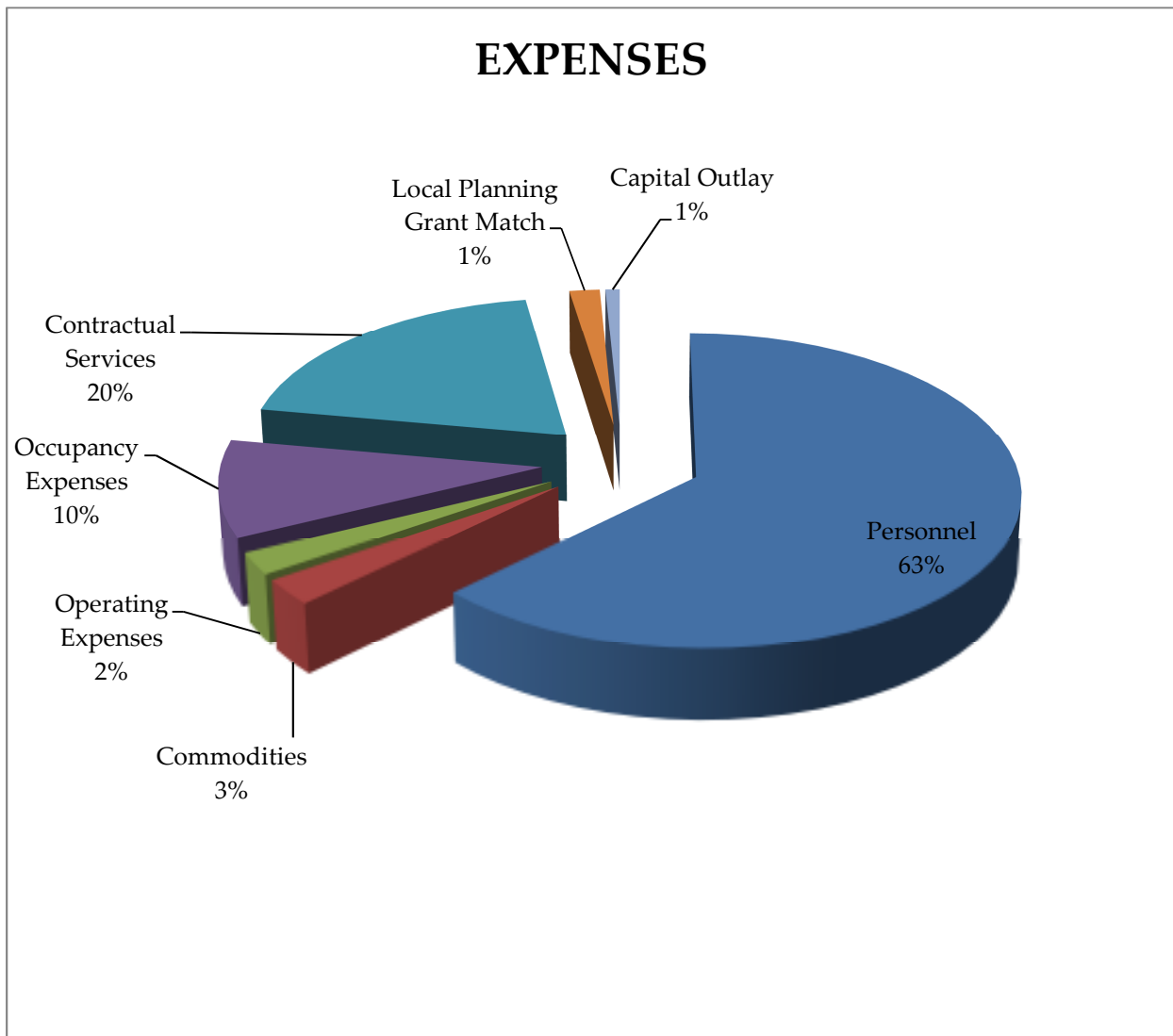


CHART 2

EXPENSES FOR CORE ACTIVITIES  
PROPOSED FOR FY 2013



# SECTION 2: BUDGET COMPONENTS

## Revenue

The primary funding for CMAP is from the Unified Work Program (UWP) for transportation planning for northeastern Illinois programs with metropolitan planning funds from the Federal Transit Administration (FTA), the Federal Highway Administration (FHWA) and state and local sources. The revenues identified for the FY 2013 UWP (Unified Work Program) funds were approved by the UWP Committee, Transportation Committee, Policy Committee and CMAP Board. Public Act 095-0677 provides funding for regional comprehensive planning across the state, of which \$3.5 million is allocated to CMAP through the Comprehensive Regional Planning Fund (CRPF). The CRPF allocation is designated as the matching funds for the federal transportation dollars, as well as supporting other planning activities. For the past several years, the state's fiscal difficulties have resulted in deep budget cuts that included suspension of appropriations for the CRPF. In FY 11, the General Assembly took the additional steps of "sweeping" the CRPF (i.e., transferring these dollars to the General Revenue Fund) and passing legislation to dissolve the fund. For the past three years, the Illinois Department of Transportation has provided replacement funds for the CRPF. The Governor's FY 2013 state budget proposes to continue this by providing \$3.5 million in state transportation funds in lieu of funding for the CRPF.

The UWP funds are allocated for operating activities and for contractual services. IDOT requires the operating funds be expended during the fiscal year (the 2013 UWP funds are available from July 1, 2012 to June 30, 2013) and the contract funds be expended over a three-year period (from July 1, 2012 to June 30, 2015). The contract funds are budgeted in the fiscal year the services are anticipated. The FY 2013 CMAP budget reflects full expenditure of the 2013 UWP operating funds and partial expenditure of 2011 and 2012 UWP contract funds.

For FY 2013, it is anticipated that the State will allocate \$3.5 million for comprehensive planning activities. The allocation is budgeted as follows:

<u>Activity</u>	<u>Time Period</u>	<u>Amount</u>
UWP 2013 Operating Matching Funds	FY 2013	\$2,531,640
UWP 2012 Additional Contract Matching Funds	FY 2013-2015	272,750
UWP 2013 Contract Matching Funds	FY 2013-2015	8,650
Regional Planning Activities	FY 2013-2014	334,960
UWP 2012 Local Government Grant Matching	FY 2013-2015	<u>352,000</u>
Total		\$3,500,000

Revenue is received from U.S. Environmental Protection Agency (EPA), passed through the Illinois EPA (IEPA) for water quality management, watershed planning and other related projects. These funds are normally provided through multi-year grants. Funds not expended during the grant period revert to the funding agency.

The revenue from local assessments and the product sales, fees and interest are considered the CMAP General Fund. The general funds are for activities which cannot be supported by the grants.

The following table reflects the revenue expected to be received during the fiscal year. Some of the revenue is received prior to expenditure; such as, the foundations normally transfer funds at the time of the award even though the expenditures could be in future fiscal years. Other expenditures are on a reimbursable program; such as the federal revenue is not received until the expenditure has been made. The majority of the revenue is from reimbursement grants.

The non-operations revenue is for those funds that are passed through to other organizations (primarily federal funds) and the in-kind match provided by those organizations. Examples would be the UWP Council of Mayors program and the IEPA projects. Commencing with FY 2013, CMAP, as the MPO, will be administering all the FY 2013 UWP contracts, such as for the planning projects of the service boards and other government agencies.

**TABLE 3**  
**REVENUE DETAIL**  
**CMAP CORE ACTIVITIES**

	Actual	Adopted	Proposed
	FY 2011	FY 2012	FY 2013
<b>OPERATIONS</b>			
<b>FEDERAL</b>			
<u>U.S. Environmental Protection Agency</u>			
Grant through IEPA			
IEPA Sec 319 Fox/Des Plaines River, Phase IV	49,475	7,600	0
IEPA, ARRA, Watershed Planning	26,224	0	0
IEPA Water Quality Mgt.	96,064	122,500	172,500
IEPA VLMP	24,405	58,200	46,900
IEPA Special Projects	377,762	292,800	0
IEPA Watershed Plans			129,700
Total, US EPA	573,930	481,100	349,100
<u>U.S. Department of Transportation</u>			
Grant Direct from FTA			
FTA Midewin Project	126,871	0	0
Grant through IDOT			
UWP - Operating	9,609,940	9,693,826	10,126,560

	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>
	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
UWP - Contracts	1,154,430	1,265,936	1,085,600
Total, US DOT	10,891,241	10,959,762	11,212,160
<b>Total, Federal</b>	<b>11,465,171</b>	<b>11,440,862</b>	<b>11,561,260</b>
<b>STATE</b>			
<u>Illinois Department of Transportation</u>			
IDOT	3,484,275	3,500,000	3,500,000
Local Data Collection	16,862	0	0
Total, IDOT	3,501,137	3,500,000	3,500,000
<b>Total, State</b>	<b>3,501,137</b>	<b>3,500,000</b>	<b>3,500,000</b>
<b>OTHER PUBLIC AGENCIES</b>			
IIT	32,954	0	0
Argonne National Laboratory	6,647	7,900	0
Cook County FPD - Maple Lake ICLP, Phase 2	28,553	20,200	0
<b>Total, Other Public Agencies</b>	<b>68,154</b>	<b>28,100</b>	<b>0</b>
<b>FOUNDATIONS AND NON-PUBLIC AGENCIES</b>			
GO TO 2040 Launch	18,500	0	0
Chicago Community Trust	223,875	143,000	100,000
<b>Total Foundations and Non-Public Agencies</b>	<b>242,375</b>	<b>143,000</b>	<b>100,000</b>
<b>LOCAL ASSESSMENTS</b>	261,114	250,000	250,000
<b>REIMBURSEMENTS</b>			
Indirect Charge from Competitive Federal Grants		418,800	386,800
Metropolitan Mayor's Caucus	31,658	25,000	30,000
<b>Total, Reimbursements</b>	<b>31,658</b>	<b>443,800</b>	<b>416,800</b>
<b>PRODUCT SALES, FEES AND INTEREST</b>			
Publications Sales	955	1,000	500
ArcView Training	8,050	5,000	8,000
Interest Income	2,563	3,000	2,000
Facility Planning Area Fees	810	5,000	8,000
Conference and Sponsors	2,191	1,000	1,000
Miscellaneous	34,345	20,000	8,000
<b>Total, Product Sales, Fees and Interest</b>	<b>48,914</b>	<b>35,000</b>	<b>27,500</b>

	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>
	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>TOTAL REVENUES</b>	<b>15,618,523</b>	<b>15,840,762</b>	<b>15,855,560</b>
<b>NON-OPERATIONS</b>			
<b>PASS THROUGH</b>			
UWP - Council of Mayors	1,213,784	1,348,174	1,348,174
UWP - CTA	0	0	800,000
UWP - City of Chicago	0	0	480,000
UWP - Metra	0	0	320,000
UWP - Pace	0	0	100,000
UWP - RTA	0	0	80,000
UWP - Lake County	-	600,000	250,000
UWP - Cook/DuPage Corridor	9,277	460,000	270,000
UWP - McHenry County	0	185,000	100,000
UWP - Will County	0	25,000	75,000
UWP - Cook County	0	0	50,000
CMAP - Local Planning Grants		1,000,000	860,000
IEPA Special Projects - Pass Thru	0	112,200	0
IEPA Sec 319 Fox/Des Plaines River, Phase IV	87,751	189,000	0
IEPA, ARRA, Watershed Planning	388,476	15,000	0
<b>Total, Pass Through</b>	<b>1,699,288</b>	<b>3,934,374</b>	<b>4,733,174</b>
<b>IN-KIND SERVICE</b>			
UWP - Council of Mayors	450,697	542,931	542,931
UWP - CTA	0	0	200,000
UWP - City of Chicago	0	0	120,000
UWP - Metra	0	0	80,000
UWP - Pace	0	0	25,000
UWP - RTA	0	0	20,000
UWP - Lake County	0	150,000	62,500
UWP - Cook/DuPage Corridor	2,394	115,000	67,500
UWP - McHenry County	0	46,250	25,000
UWP - Will County	0	6,250	18,750
UWP - Cook County	0	0	12,500
IEPA Sec 319 Fox/Des Plaines River, Phase IV	67,273	86,500	0
IEPA, ARRA, Watershed Planning	98,087	0	0
<b>Total, In-Kind Service</b>	<b>618,451</b>	<b>946,931</b>	<b>1,174,181</b>



**TABLE 4**  
**REVENUE DETAIL**  
**COMPETITIVE FEDERAL GRANT ACTIVITIES**

	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>
	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>Revenues</b>			
US Department of Energy	4,644,967	1,779,100	2,740,300
US Housing and Urban Development Dept.	428,333	1,567,250	1,342,450
<b>Federal</b>	<b>5,073,300</b>	<b>3,346,350</b>	<b>4,082,750</b>

## Budget and Work Program

The following tables reflect, line item by line item, the operations budget for FY 2013. The first table is for the core operations and the second one is for the competitive federal grants. A description of the line items is in the Appendix.

**TABLE 5**  
**EXPENSE DETAIL**  
**CMAP CORE ACTIVITIES**

	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>
	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
<b>PERSONNEL</b>			
Salaries	6,094,505	6,582,700	6,737,863
Retirement	1,293,973	1,412,200	1,436,994
FICA	352,093	396,700	406,622
Medicare	85,050	95,500	97,610
Health/Dental	812,388	931,300	928,281
Life	38,689	45,000	45,000
Other Benefits	30,627	20,000	20,000
Interns	106,239	215,000	213,000
<b>Total, Personnel</b>	<b>8,813,564</b>	<b>9,698,400</b>	<b>9,885,369</b>
<b>Authorized Personnel</b>	90.8	91.1	91.3
<b>COMMODITIES</b>			
General Supplies	15,604	10,000	15,000
Publications	4,436	11,300	10,500
Software - Small Value	5,086		16,000
Equipment - Small Value	81,175		20,000
Furniture - Small Value	3,796		3,000
Data Acquisition	303,842	285,000	302,600
Office Supplies	32,159	29,082	41,900
Copy Room Supplies	16,698	20,000	15,000
<b>Total, Commodities</b>	<b>462,796</b>	<b>355,382</b>	<b>424,000</b>
<b>OPERATING EXPENSES</b>			
Workers' Compensation Insurance	21,723	25,000	25,000
Unemployment Compensation	20,394	15,000	15,000
Staff Assoc. Membership	4,059	12,800	10,400
CMAP Assoc. Membership	27,311	25,500	30,500
Postage/Postal Services	27,893	30,400	28,000
Storage	4,046	17,000	5,000
Legal/Bid Notices	0	2,000	1,300

	<b>Actual</b>	<b>Adopted</b>	<b>Proposed</b>
	<b>FY 2011</b>	<b>FY 2012</b>	<b>FY 2013</b>
Miscellaneous	6,318	13,000	10,700
Meeting Expenses	73,549	66,300	14,400
Recruitment Expenses	3,041	2,000	2,000
General Insurance	26,736	25,000	28,000
Legal Services	11,461	5,000	5,000
Printing Services	140,836	101,800	51,700
Bank Service Fees	3,101	5,000	3,000
Conference Registrations	14,882	22,300	22,400
Training & Education Reimbursement	13,459	29,100	22,700
Travel Expenses	81,289	119,050	89,600
<b>Total, Operating Expenses</b>	<b>480,098</b>	<b>516,250</b>	<b>364,700</b>
<b>OCCUPANCY EXPENSES</b>			
Office Maintenance	17,758	10,000	12,000
Rent	1,396,951	1,455,000	1,458,000
Telecommunications	52,945	60,000	50,000
Utilities	57,049	60,000	60,000
<b>Total, Occupancy Expenses</b>	<b>1,524,703</b>	<b>1,585,000</b>	<b>1,580,000</b>
<b>CONTRACTUAL SERVICES</b>			
Audit Services	38,364	40,000	40,000
Office Equipment Leases	1,260	1,000	2,000
Software Maintenance/Licenses	265,726	230,000	321,000
Fiscal Mgt. Maintenance/Licenses	36,841	40,000	40,000
Professional Services	566,213	463,200	535,000
Consulting Services	2,337,066	2,570,700	2,072,500
Office Equipment Maintenance	121,404	80,000	85,000
Co-Location Hosting Services	258		7,000
<b>Total, Contractual Services</b>	<b>3,367,132</b>	<b>3,424,900</b>	<b>3,102,500</b>
<b>LOCAL PLANNING GRANTS</b>			
Community Planning Grant Match	0	0	265,000
<b>Total, Local Government Grants</b>	<b>0</b>	<b>0</b>	<b>265,000</b>
<b>CAPITAL OUTLAY</b>			
Equipment - Capital	325,502	100,000	75,000
Office Construction - Capital	224,446	0	0
Software - Capital	20,040	50,000	50,000
Furniture - Capital	7,967	0	0
<b>Total, Capital Outlay</b>	<b>577,955</b>	<b>150,000</b>	<b>125,000</b>
<b>TOTAL</b>	<b>15,226,248</b>	<b>15,729,932</b>	<b>15,746,569</b>

**TABLE 6**

**EXPENSE DETAIL  
COMPETITIVE FEDERAL GRANT ACTIVITIES**

	<b>US DOE</b>	<b>US HUD</b>	<b>Total</b>
<b>PERSONNEL</b>			
Salaries	181,200	647,000	828,200
Retirement	30,500	107,000	137,500
FICA	11,300	40,400	51,700
Medicare	2,600	9,400	12,000
Health/Dental	19,600	67,300	86,900
<b>Total, Personnel</b>	<b>245,200</b>	<b>871,100</b>	<b>1,116,300</b>
<b>Authorized Personnel</b>	3	9	12
<b>Indirect Charge</b>	<b>85,000</b>	<b>301,800</b>	<b>386,800</b>
<b>COMMODITIES</b>			
Publications	200		200
Office Supplies	500	1,000	1,500
<b>Total, Commodities</b>	<b>700</b>	<b>1,000</b>	<b>1,700</b>
<b>OPERATING EXPENSES</b>			
Postage/Postal Services	200	0	200
Printing Services	200		200
Miscellaneous		3,000	3,000
Conference Registrations	1,000	0	1,000
Training & Education Reimbursement	1,000	0	1,000
Internet Service		5,300	5,300
Travel Expenses	2,000	28,250	30,250
<b>Total, Operating Expenses</b>	<b>4,400</b>	<b>36,550</b>	<b>40,950</b>
<b>CONTRACTUAL SERVICES</b>			
Consulting Services	420,000	132,000	552,000
<b>Total, Contractual Services</b>	<b>420,000</b>	<b>132,000</b>	<b>552,000</b>
<b>TOTAL</b>	<b>755,300</b>	<b>1,342,450</b>	<b>2,097,750</b>

Following are the program areas for FY 2013. Under each program is the work plan, then the budget detail and contract descriptions. The work plan was developed to reflect the agency's activities and outcomes for FY 2013. It is a detail of the projects, staff, products and key dates and anticipated contracts. The budget has been developed to assure that the work plan activities are supported with staff, operating costs, and consultant services.

## **LOCAL PLANNING SUPPORT**

Program Oversight: Bob Dean

GO TO 2040 supports the efforts of local governments to improve livability within their communities and to encourage a future pattern of more compact, mixed-use development that focuses growth where transportation infrastructure already exists. The plan recommends that local governments pursue opportunities for development of this type, while recognizing that the interpretation and application of these concepts will vary by community.

### **AREA 1: REGIONAL TECHNICAL ASSISTANCE**

Program Manager: Andrew Williams-Clark

“Regional” technical assistance includes projects that are conducted at a regional level, rather than working with an individual community. Projects in this area have a broad, region-wide audience.

#### **Online Case Study Library**

Project Manager: Lindsay Banks

Team: Heringa, Okoth

Description: This project will collect positive case studies from around the region of local governments advancing GO TO 2040 through plans, ordinances, and other regulations.

These will be organized clearly in a searchable online format. After the initial launch of the project, it will be continually added to with more case studies, including some suggested or led by partner organizations. In FY 13, these case studies will be used as part of the Year 2 implementation report for GO TO 2040.

Products and Key Dates:

Approximately 40 new case studies added to library (ongoing; approximately 10 per quarter). Continued improvements to library in terms of sorting, searching, design, and similar features (ongoing).

#### **Municipal Survey and Compendium of Plans**

Project Manager: Andrew Williams-Clark

Team: Heringa, Pfingston, interns

Description: This project will collect and analyze comprehensive plans from municipalities around the region. It will review them for their inclusion of key planning issues and prepare standard metrics by which they can be summarized. From this, technical assistance from CMAP to local governments can be more effectively targeted. The municipal survey will also be used to supplement and confirm this information.

Products and Key Dates:

Summary of municipal survey (October). Updated Compendium of Plans (March).

#### **Model Plans, Ordinances, and Codes**

Project Manager: Andrew Williams-Clark

Team: Elam, Heringa, Ostrander

Description: This project will prepare model planning approaches on topics of interest to local communities and planners. These include ordinances, other regulations, or treatment of

other planning issues. Topics addressed in FY 13 will include continuations of some begun in FY 12: local food model ordinance; treatment of arts and culture in local plans; form-based codes; and climate change adaptation. Once models are produced, CMAP will work with several communities to implement the ordinance locally (covered in more detail in the Community Technical Assistance section). The municipal survey and Compendium of Plans will be used to determine the focus of future model approaches.

**Products and Key Dates:**

Four model ordinances or other planning documents on topics of interest (produced approximately quarterly). Identification of new topics to be addressed in FY 14 and beyond, based on results of municipal survey and Compendium of Plans review (March).

## **Plan and Ordinance Review**

Project Manager: Jack Pfingston

Team: Heringa, Saunders

Description: CMAP will work with communities to review and provide comments on existing or soon to be adopted plans, including comprehensive plans or subarea plans. This may be expanded to include review of ordinances to understand their impacts. The bulk of time in this work item will involve responding to requests to review plans or ordinances; these requests will be solicited as part of the annual call for technical assistance projects but potentially at other points in the year as well.

**Products and Key Dates:**

Review of local plans and ordinances on request (ongoing).

## **Planning Commissioner Workshops**

Project Manager: Erin Aleman

Team: Ambriz, Dick

Description: A series of training workshops for Planning Commissioners will be provided, covering issues such as the importance of updating the comprehensive plan, consistency of local ordinances, legal issues in planning, and placing local land use decisions within a regional context. These will be coordinated with APA-IL, COGs, and other relevant groups. Each workshop will be hosted by a single municipal Planning Commission, with invitations to other nearby communities. The workshops will be targeted to communities recently completing CMAP-led technical assistance projects.

**Products and Key Dates:**

Eight Planning Commissioner workshops, held throughout year (approximately two per quarter).

## **AREA 2: COMMUNITY TECHNICAL ASSISTANCE**

Program Manager: Bob Dean

“Community” technical assistance involves working directly with a community or group of communities on a product that is customized for their use. Projects in this area have a specific audience and are geographically limited. The work plan does not identify the specific projects being pursued, but breaks down the types of work involved in each one.

## **Community Planning Program**

Project Manager: Hala Ahmed

Team: Aleman, Banks, Pfingston, Simoncelli

Description: This project will provide grants to local governments to support the preparation of comprehensive plans, sub-area plans and ordinance revisions to implement these plans, with a focus on linking land use and transportation. It will be highly coordinated with RTA, who offers similar grant programs; coordination with IDOT will also be sought.

Products and Key Dates:

Prequalification of consultants to assist with Community Planning program projects (July).  
Recommendation of projects to be funded (October). Consultant selection and initiation of each local project (January through March). Call for projects for following year (May).

## **Local Technical Assistance: Program Development and Management**

Project Manager: Bob Dean

Team: Aleman, Dick, Navota, Ostrander, Saunders, Williams-Clark

Description: This involves the management of the overall program of local technical assistance projects. This includes assuring project timeliness and quality, assessing staff needs and allocating resources appropriately, and communicating the purpose and goals of the overall program. The preparation of monthly reports on project progress also falls under this project. Future calls for projects and project prioritization are included within this project as well.

Products and Key Dates:

Review of applications submitted and project prioritization (October). Monthly reports on progress of ongoing and upcoming projects (ongoing). Call for projects for following year (May).

## **Local Technical Assistance: Project Scoping**

Project Manager: Pete Saunders

Team: Dean, Williams-Clark

Description: Many local technical assistance projects require significant further scoping before the most appropriate CMAP role can be determined. This work plan item includes scoping of all higher priority projects, involving meetings with project sponsors and key local stakeholders, research on relevant past activities in each community, and preparation of a proposed scope of work for CMAP's involvement in each project.

Products and Key Dates:

Ongoing scoping of projects as they are submitted through new calls for projects (ongoing).

## **Local Technical Assistance: Project Management and Support**

Project Manager: Bob Dean

Team: Ahmed, Banks, Beck, Burch, Choudry, Dick, Heringa, Hudson, Ihnchak, Loftus, Navota, O'Neal, Okoth, Ostrander, Pfingston, Robinson, Saunders, Schuh, Shenbaga, Simoncelli, K. Smith, Talbot, Williams-Clark, Woods

Description: Each local technical assistance project will be assigned a project manager who is responsible for the timely completion of the project. Project managers are responsible for conducting a large portion of the work required on their projects, as well as identifying

needs for additional project support, outreach assistance, and partner coordination (described in the following several work plan items). The staff listed for this project will serve as project managers for some projects and contribute as part of a project team in other cases. CMAP's various software and tools, including Full Circle, the ROI model, MetroQuest, and MetroPulse, will be used as appropriate. Products will vary based on specific projects, but will include comprehensive plans, subarea plans, zoning ordinances, sustainability plans, special projects on particular topics such as housing or water conservation, and others.

**Products and Key Dates:**

Completion of approximately twenty local technical assistance projects receiving direct assistance from CMAP and initiation of a similar number of additional projects. Projects will be initiated and completed on an ongoing basis. The number of projects at various stages (initiated; 50% complete; 90% complete; 100% complete) will be tracked and reported quarterly.

**Local Technical Assistance: Outreach and Communications**

Project Manager: Erin Aleman, Tom Garritano

Team: Choudry, Green, Hernandez, Lopez, Reisinger, Simoncelli, K. Smith

Description: Inclusive public engagement processes will be part of each local technical assistance project undertaken. This work plan item includes the development and implementation of a public engagement process as part of each project. This project also includes media outreach during and after each LTA project.

**Products and Key Dates:**

Initial PProject OUtreach STRategy (PROUST) for each project (ongoing). Final report on public engagement results for each local project (ongoing). Communications strategy for each project (ongoing).

**Local Technical Assistance: Data and Mapping Support**

Project Manager: Agata Dryla-Gaca

Team: Drennan, N. Ferguson, Morck, Pedersen, Peterson

Scope: Provide customized data preparation, analysis and mapping support to LTA project managers. Data and analysis staff will be assigned to projects several months before they are initiated, based on availability and needed skills. A set of guidelines for preparing standardized LTA data and mapping products will ensure uniform quality control and streamline preparation of data and map products.

**Products and Key Dates:**

Guidelines for preparation of standard LTA data and mapping products (October). Data and map products for each LTA project (ongoing).

**Local Technical Assistance: Partner Coordination**

Project Manager: Bob Dean

Team: Aleman, Okoth, Ostrander

Description: The involvement of partner organizations including government, nongovernmental, and philanthropic groups is a central part of CMAP's approach to local



technical assistance. This work plan item includes identification of appropriate organizations to participate in local projects and coordination of the project processes to involve these organizations, as well as convening partners through working committees, technical assistance providers group, and other formal and informal committees. This project also includes the incorporation of non-traditional topics within LTA projects, such as health, arts and culture, workforce development, and others.

**Products and Key Dates:**

Identification of appropriate partner organizations and roles for each local technical assistance project (ongoing). Periodic meetings of the technical assistance providers group (quarterly).

**TABLE 7  
BUDGET DETAIL  
LOCAL PLANNING SUPPORT**

<b>Local Planning Support - Budget</b>				
	Local Planning	Community	Sustainable	Total
	Support	Planning Grant	Communities	
<b>PERSONNEL</b>				
Salaries	1,042,300		647,000	1,689,300
Retirement	175,500		107,000	282,500
FICA	66,600		40,400	107,000
Medicare	15,100		9,400	24,500
Health	130,000		62,000	192,000
Dental	8,400		4,200	12,600
Vision	1,900		1,100	3,000
Interns	40,000			40,000
<b>Total, Personnel</b>	<b>1,479,800</b>	<b>0</b>	<b>871,100</b>	<b>2,350,900</b>
<b>Employee PY</b>	15.2		9.3	24.5
Indirect Charge	498,900	0	301,800	800,700
<b>COMMODITIES</b>				
Publications	3,000			3,000
Data Acquisition	2,000			2,000
Office Supplies	2,000		1,000	3,000
<b>Total, Commodities</b>	<b>7,000</b>	<b>0</b>	<b>1,000</b>	<b>8,000</b>
<b>OPERATING</b>				
Staff Assoc. Membership	2,000			2,000
Postage/Postal Services	500			500
Miscellaneous	500	0	3,000	3,500
Meeting Expenses	5,000			5,000

<b>Local Planning Support - Budget</b>				
	Local Planning	Community	Sustainable	Total
	Support	Planning Grant	Communities	
Printing Services	30,000			30,000
Conference Registrations	5,000			5,000
Internet wire service		0	5,300	5,300
Travel Stipend		0	13,250	13,250
Travel Expenses	8,000	0	15,000	23,000
<b>Total, Operating</b>	<b>51,000</b>	<b>0</b>	<b>36,550</b>	<b>87,550</b>
<b>CONTRACTUAL SERVICES</b>				
Consulting Services	117,000		132,000	249,000
<b>Total, Contractual Services</b>	<b>117,000</b>	<b>0</b>	<b>132,000</b>	<b>249,000</b>
<b>LOCAL PLANNING GRANTS</b>				
Community Planning Grants		1,125,000	0	1,125,000
<b>Total, Local Planning Grants</b>	<b>0</b>	<b>1,125,000</b>	<b>0</b>	<b>1,125,000</b>
<b>Total, Expenses</b>	<b>2,153,700</b>	<b>1,125,000</b>	<b>1,342,450</b>	<b>4,621,150</b>
<b>REVENUE</b>				
UWP Operating - FY2013	1,629,360			1,629,360
Match - FY 2013	407,340			407,340
UWP Contracts - FY 2011		400,000		400,000
Match - FY 2011		100,000		100,000
UWP Contracts - FY 2012	93,600	460,000		553,600
Match - FY 012	23,400	115,000		138,400
HUD			1,342,450	1,342,450
IDOT		50,000		50,000
<b>Total, Revenue</b>	<b>2,153,700</b>	<b>1,125,000</b>	<b>1,342,450</b>	<b>4,621,150</b>

**TABLE 8**

**CONSULTANT SERVICES DETAIL  
LOCAL PLANNING SUPPORT**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
MetroQuest Upgrade (MetroQuest)	77,000	UWP 2012 / Contract /Sole Source, Board approved contract 6/11
Parcel Mapping Technical Maintenance (Great Arc)	40,000	UWP 2012 / Contract, Board approved contract 9/11
Community Planning Grant Program (Various)	625,000	UWP 2011, 2012 / Contract/IDOT 2012 funds / Competitive program conducted and Board approved

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
		awards during FY 2012.
Community Planning Grant Program	500,000	UWP 2012 / Contract / Competitive program to be conducted summer 2012 and Board award in fall 2012
LTA Assistance (Various)	132,000	HUD / Assistance to participating municipalities and counties. Board approved assistance in FY 2012.
<b>TOTAL</b>	<b>1,374,000</b>	



# **POLICY ANALYSIS AND DEVELOPMENT**

Program Oversight: Matt Maloney

GO TO 2040 addresses broad issues of governance and policy, which are equally as important as physical infrastructure to our region's future. The plan's approach in this area is to support activities that create a favorable policy environment for sustainable prosperity and regional job growth. The primary goal of this core program is to use the agency's vast data resources to generate compelling analyses in subject areas aligning with GO TO 2040. Dissemination of this analysis provides the context for strategic coordination on policy with other organizations, including administrative and/or legislative action. This core program reflects agency priorities, ranging from transportation finance to economic innovation to state and local taxation to broader land use issues including housing and natural resource policies. The main activities include research and analysis, steering GO TO 2040 priorities through the agency's committee structure, legislative analysis, and coordination by CMAP staff with other organizations.

## **AREA 1: Regional Mobility**

### **Performance-Based Evaluation Criteria and Transportation Funding**

Project Manager: Matt Maloney

Team: Beata

Description: GO TO 2040 recommends a series of implementation actions for creating more efficient use of scarce transportation dollars. Transportation funding decisions should be based on transparent evaluation criteria, and the State and the region's transportation stakeholders should develop and utilize the necessary performance measures. The plan specifically targets the current state practice of allocating 45 percent of road funding to northeastern Illinois, and recommends that performance-driven criteria rather than an arbitrary formula be used to determine these investments. CMAP also has an important institutional role in ensuring that the region's transportation projects satisfy the direction of GO TO 2040. This project will continue to advance these concepts and explore a series of different options for CMAP's continued role in targeting investment dollars toward the region's transportation priorities.

Products and Key Dates: Continued outreach to key stakeholders on performance-based evaluation criteria issue brief (ongoing); Host Volpe peer exchange on performance based evaluation criteria (summer 2012); Internal analysis of TIP and its alignment with GO TO 2040 (summer 2012); Culminating report on funding and transportation programming options, drawing on the above products and other projects within Area 1 (March 2013).

### **Analysis of Regional Revenue Sources for Financing Capital Infrastructure**

Project Manager: Matt Maloney

Team: Beata, Hollander, Schuh

Description: CMAP's Regional Tax Policy Task Force recommended that Northeastern Illinois should follow the lead of other regions around the country that are pursuing and utilizing regional revenue sources for regional needs, namely capital investments for

transportation infrastructure projects. The GO TO 2040 plan emphasizes the modernization of existing transportation infrastructure and includes a very short list of fiscally constrained major capital projects. As federal and state gas taxes continue to lose purchasing power, it is important for the region to pursue dedicated sources of locally sourced funding to provide for these regional needs. The purpose of this project is for staff to conduct a detailed analysis of potential non-federal or state revenues to be derived from the imposition of new user fees or other efficient forms of taxation that capture the incremental value created by infrastructure improvements. A menu of options will be prepared, along with the benefits and costs of each approach. Both region-wide and sub-regional/corridor approaches should be analyzed as part of this project. Specific recommendations should be offered, and the CMAP Board may wish to pursue a particular funding avenue, if necessary, via state legislation.

Products and Key Dates: Detailed project scoping will begin in late FY 12. Final report (December 2012).

## **Value Pricing Campaign**

Project Manager: Jesse Elam

Team: Beata, Stratton, Bozic, outreach staff, existing consultant PAO

Description: The implementation of congestion pricing is a major recommendation of GO TO 2040. While a range of planning studies, including work by CMAP, Illinois Tollway and the Metropolitan Planning Council, have analyzed this strategy, the region has not yet seen much momentum behind the implementation of congestion pricing on a project level. Several challenges and informational barriers remain, including how congestion pricing might impact local streets, how the revenues might be used, and how different income classes might change their behavior as a result. This project should be thought of as a broader “campaign” that includes the production of a short marketing piece as well as an outreach effort. The intended audience includes mayors, the Tollway board, the Governor’s staff, and State legislators. The piece will include an explanation of value pricing, a section discussing specific expressways and planning-level estimates of congestion reduction/throughput increase, traffic diversion to local roads or from transit, changes in travel behavior by income class, and estimates of revenue generated.

Products and Key Dates: Report/marketing piece (September 2012); Development of an outreach and communications strategy (September 2012); Follow outreach and communications strategy (ongoing).

## **Fiscal Constraint Data Collection and Forecasting**

Project Managers: Alex Beata & Lindsay Hollander

Description: The GO TO 2040 plan includes a fiscal constraint for transportation investments. The objective of this project is to collect and organize the necessary data for updating the fiscal constraint in preparation for a plan update. Staff will review GO TO 2040’s assumptions against actual revenue and expenditure figures and also research other innovative approaches used by other MPOs at conducting long range financial planning and ongoing monitoring of progress.

Products and Key Dates: Updated assumptions and financial forecasts for internal review (December 2012).

## **Freight Policy Development**

Project Manager: Randy Deshazo

Team: Ballard-Rosa, Beata, Simoncelli, with additional coordination across departments as necessary.

Description: GO TO 2040 strongly supports increased investment in the region's freight system to improve the economic competitiveness of metropolitan Chicago, and the plan emphasizes organization and public policy as a specific area of focus for achieving this goal. Metropolitan Chicago has not traditionally had a champion to look out for the public interest regarding freight. To address the institutional and funding barriers of all freight modes, a self-financed Regional Freight Authority should be explored and designated to establish a balance of interests and a mandate to address these needs and lower operating costs by upgrading regional infrastructure. A process should be outlined to assist in moving this recommendation forward that includes convening freight stakeholders and transportation implementers to discuss the options and best course of action.

Products and Key Dates: Strategic Plan for CMAP's involvement in freight (July 2012); other deliverables as defined through the strategic planning process (ongoing); Issue RFP for comprehensive freight database (July 2012).

## **Major Capital Projects Implementation**

Project Manager: Matt Maloney

Team: Beata, Bozic, Blankenhorn, Dean, Leary, Elam, Kopec, Schuh, Wies

Description: While the primary transportation emphasis of GO TO 2040 is to maintain and modernize, the plan contains a handful of fiscally constrained major capital projects that will maximize regional benefits of mobility and economic development. In the last fiscal year, staff engaged in a strategic planning exercise for prioritizing opportunities for CMAP staff to add value to these regional planning processes. CMAP will deploy some resources, in coordination with state, regional, and local agencies and groups, to generate the data, information, policy analysis, and outreach to advance implementation of GO TO 2040's fiscally constrained priority projects.

Products and Key Dates: Monthly internal meetings and project updates (ongoing); Scoping and coordination of next steps for CMAP staff post IL 53/120 advisory council (ongoing); Analysis for I-90 council utilizing the pricing model, the value pricing marketing pieces and expressway-BRT study (begin in summer 2012); update strategic plan (May 2013), other technical assistance and involvement with project planning as stipulated in the strategic plan (ongoing).

## **AREA 2: Efficient Governance**

### **Assessment of Economic Development Incentives**

Project Manager: Lindsay Hollander

Team: Schuh, Morck, consultant contract, with additional coordination across departments as necessary

Description: CMAP's Regional Tax Policy Task Force recommended that CMAP analyze how sales tax rebates affect development and land use decisions, and support policies that enhance transparency in these rebate agreements. This recommendation emerged from the Task Force's lengthy discussion about the local incentives at play in the attraction of large tax generating establishments and the land use and transportation impacts. While the Task Force focused specifically on sales tax rebates, the state and some local governments historically have utilized a range of other abatements and economic development incentives, including TIF and enterprise zones, to spur economic development. The CMAP Board has requested that CMAP conduct a detailed study on how and where these tools have been used and the impact of the tools on local and regional economic development.

Products and Key Dates: Issue RFP (May 2012), data collection completed (January 2013), final report (June 2013).

### **Assessment of the Fiscal and Economic Impact of Land Use Decisions**

Project Manager: Elizabeth Schuh

Team: Hollander, Clark, consultant contract

Description: The Tax Policy Task Force report includes data and information about the fiscal impacts of different development decisions. During the GO TO 2040 plan process, CMAP also analyzed the regional economic and jobs impacts of these different development decisions. It is important for the region to have the best information possible about how our fiscal policies drive land use decisions and transportation infrastructure as well as the resulting impacts on the regional economy, jobs, and principles of livability as addressed in GO TO 2040. The CMAP Board has requested that the local and regional impacts of these decisions should be analyzed in more detail. Analysis should be regional in scale and include specific information and cooperation from local municipalities.

Products and Key Dates: Issue RFP (June 2012), initial analysis results (June 2013), internal fiscal and economic impact tool (October 2013), final report (December 2013)

### **State and Local Tax Policy: Indicators and Targets**

Project Manager: Lindsay Hollander

Team: Coordination and assistance from research and analysis staff

Description: GO TO 2040 suggests three types of tax policy indicators that should be used to track progress. These are 1) efficiency of the tax system; 2) equity of the tax system; and 3) transparency of the tax system. In FY 13, staff will collect and analyze the necessary data for establishing specific indicators and targets for this policy area. Staff will



coordinate with research and analysis staff on the indicator development and including this data on MetroPulse.

Products and Key Dates: Tax policy indicators and targets (June 2013)

### **AREA 3: Human Capital**

#### **Industry Cluster Drill-Down Reports**

Project Manager: Annie Byrne

Team: Ballard-Rosa, Weil

Description: The GO TO 2040 recommendation on Innovation includes an implementation action to perform a "drill down" analysis into specific industry clusters, including freight/logistics, biotech/biomed and energy, and/or advanced manufacturing. The purpose of these reports is to identify specific opportunities to support economic innovation within a strategic cluster. A thorough, comprehensive evaluation of an industry cluster will highlight opportunities to develop partnerships, strengthen programs, advocate for policy changes, align workforce training programs, and bolster other resources that will help the cluster thrive. The template used for the first cluster drill down on the freight cluster will be used for future drill down reports. CMAP will explore opportunities to partner with relevant organizations in the completion of the drill-down reports.

Products and Key Dates: *Manufacturing Drill Down*- Present scope, cluster composition, and annotated outline to CMAP Economic Development Committees (July 2012); *Final Drill-Down Report* (December 2012); *Biotech/Biomed Drill Down*- Present scope, cluster composition, and annotated outline to CMAP Economic Development Committees (February 2013); *Final Drill-Down Report* (June 2013).

#### **Human Capital Collaboratives and Indicator Development**

Project Manager: Annie Byrne

Team: Ballard-Rosa, Weil, assistance from research and analysis staff (MetroPulse dashboard), outside project partners as described in project description

Description: The GO TO 2040 Human Capital chapter prioritizes specific data and information needs in order to improve workforce development and support economic innovation. CMAP is involved in several collaborative efforts to implement these specific implementation actions and will continue to prioritize the development and dissemination of needed data and indicators. The data and indicators are key measurement tools in order to determine if our region is globally competitive and how these tie into our future land use and transportation decisions. In FY2011 CMAP formed a coalition between CMAP, the Chicagoland Chamber of Commerce, the Illinois Science and Technology Coalition, and World Business Chicago to collect and develop innovation measures. In FY2013, CMAP will continue to work with this group to create the Illinois Innovation Index, publish an annual report, and guide the MetroPulse dashboard on innovation. Additionally, this group will help CMAP identify key innovation metrics and targets, which will be tracked overtime to measure our progress.



In FY2010, CMAP formed the Workforce Data Partners, in collaboration with the Chicago Jobs Council, Women Employed, and Northern Illinois University. CMAP will continue to facilitate the work of this group, which is focused on improving data dissemination and providing workforce development data users with the information they need to improve decision making. This group will continue to inform the development MetroPulse Jobs, learn how to use new and emerging data tools, develop usage scenarios for the State Longitudinal Data System, and inform the metrics for the state led Workforce Data Quality Initiative and Race to the Top data element. Additionally, this group will help CMAP establish workforce development metrics and targets, which will be tracked over time.

**Products and Key Dates:**

Monthly or quarterly Illinois Innovation Index published, covered in policy blog, and data loaded into MetroPulse (ongoing). Illinois Innovation Index Annual Report completed (October 2012). Identification of innovation tracking indicators and targets set (October 2012). Development of MetroPulse Innovation Dashboard (Winter 2012—in collaboration with MetroPulse staff). Workforce Data Partners quarterly workshops, training, and focus groups (tentative schedule: August 2012, November 2012, February 2013, May 2014). Identification of workforce development tracking indicators and targets (drafted November 2012, finalized in February 2013).

## **AREA 4: Livable Communities**

### **Regional Housing and Development Analysis**

Project Manager: Elizabeth Schuh

Team: Morck, D. Clark

Description: GO TO 2040's land use and housing section emphasizes the need to coordinate planning for transportation, land use, and housing. This project will focus on enhancing the agency's understanding of ongoing housing and land use change in the region and education on topics related to the interaction of land use and transportation. This project will both utilize and supplement the agency's existing land use data resources (land use inventory and development database). Topic areas are likely to include station area change, housing trends, commercial development trends, residential connectivity, and land use planning on transportation corridors. Final products will provide a resource for communities and stakeholders to better understand local and regional change, supplement the existing resources on Metropulse, and may also provide data tools for CMAP's Local Technical Assistance Program.

Products and Key Dates: Analysis of and policy updates on housing and commercial development change in the region (Quarterly); Analysis of EAV and development square footage change for the region's rail transit station areas (December 2012); Issue brief on national strategies for corridor land use planning (February 2012); Ongoing educational blogs/handouts on transportation and land use topics (Ongoing, approximately 4)

## **Green Infrastructure Vision**

Project Manager: Jesse Elam

Description: Last fiscal year, green infrastructure vision (GIV) data resources were refined to provide more detail to local development and infrastructure planning. This year, this project will focus on policy applications for the GIV, including use for transportation project development, facility planning area review, municipal comprehensive plans, and land conservation. Other data extensions for the GIV will be explored in a separate project under the Regional Information core program.

Products and Key Dates: Report on recommended policy applications for the GIV (December 2012).

## **Water Governance and Financing Analysis**

Project Manager: Jesse Elam

Team: Hollander, Loftus

Description: GO TO 2040's section on water and energy resources offers some specific recommendations regarding water pricing, and the plan's section on coordinated investment recommends that service delivery be streamlined where possible to achieve efficiencies. Specifically, this project will conduct research on the costs and benefits of instituting stormwater utility fees as well as consolidating water utilities and their land use and other infrastructure impacts. The research will survey the challenges and opportunities, investigate case studies, and provide other considerations.

Products and Key Dates: Stormwater Utility Fee report (December 2012); Report on water utility consolidation (June 2013).

## **Energy Policy Development and Planning**

Project Manager: Emily Plagman

Team: Elam, Olson

Description: CMAP will begin researching and strategizing on potential expansion into other energy policy issues in a manner consistent with its regional authority and the GO TO 2040 Strategic Plan goals. While continuing to promote energy efficiency, issue expansion may include areas such as renewable energy and distributed generation, smart grid, and energy use in transportation and land use planning. In particular, CMAP will expand on these issues by utilizing pre-existing areas of focus – i.e. LTA, transportation, and water-related work - to expand its work in the energy field. It will also seek to create new opportunities to guide and develop regional energy planning initiatives and resources.

Products and Key Dates: Strategic Plan for CMAP's involvement in energy policy and planning. Scope (September 2012) and Plan (January 2013).

## **AREA 5: CMAP/MPO Committee Support and Legislative Strategy**

### **CMAP and MPO Committee Support**

Team: Kopec, Leary (policy committees); Dean, Maloney (coordinating committees); Aleman,

Berry, Capriccioso (advisory committees); Byrne, Dixon, Elam, Ostrander, Smith, Williams-Clark (working committees).

Description: CMAP has committees at the policy, coordinating, advisory, and working levels that play integral roles in the agency's planning processes. CMAP provides staff support to these committees. With the adoption of GO TO 2040, committee focus has shifted from the planning process to implementation. While many implementation areas of the plan are led by CMAP, other areas require leadership from other implementers. Moving forward, CMAP's committees, primarily at the working level, should be used to ensure that CMAP can measure progress toward plan implementation on both staff work and efforts by outside implementers.

Products: Agendas, meeting minutes, and supporting materials (policy, coordinating, advisory, working levels); implement mechanism to collect and share information on GO TO 2040 implementation activities occurring throughout the region (working committee level) - quarterly.

## **State Legislative Strategy**

Project Manager: Gordon Smith

Team: Allen, Capriccioso, Maloney, Weil, other policy staff

Description: Under this project, staff will monitor legislative activities at the Illinois General Assembly during regular and veto session and actions taken by the Governor, such as vetoes, executive orders, or other relevant announcements that impact our region. Staff will maintain relationships with key staff in the House, Senate, Governor's Office, other constitutional offices and state departments to keep abreast of these activities. Staff will also maintain relationships with CMAP's partners and stakeholders to keep informed with their legislative concerns and initiatives. Staff will provide an analysis of bills of significant interest to CMAP and the status of these bills as they move through the legislative process. Staff will provide written and verbal reports on these activities regularly to executive staff, CMAP board, policy and working committees, and the CAC. Staff will often submit Policy Updates on relevant topics of interest.

Products and Key Dates: State Agenda (October 2012); Monthly Board Report, Final Legislative Report (June 2013), Veto Session Report (TBD), Policy Updates on state legislative issues (ongoing), Factsheets on GO TO 2040 priorities (as needed); Outreach Strategy Outline (as needed); Regional Legislative Briefings (June-July); Congressional Staff Briefings (TBD).

## **Federal Legislative Strategy**

Project Manager: Jill Leary

Team: Beata, Kopec, Maloney, other relevant staff

Description: Under this project, staff will monitor actions in the U.S. Congress and other relevant federal announcements that impact our region. Specific continuing areas of focus include reauthorization of the transportation legislation as well as the Sustainable Communities Initiative.

Products and Key Dates: Federal Agenda (January 2013); Policy Updates on federal legislative issues (ongoing).

TABLE 9

**BUDGET DETAIL  
POLICY ANALYSIS AND DEVELOPMENT**

<b>Policy Analysis and Development - Budget</b>	
<b>PERSONNEL</b>	
Salaries	1,255,963
Retirement	278,994
FICA	70,622
Medicare	18,210
Health	131,767
Dental	9,295
Vision	1,819
Interns	25,000
<b>Total, Personnel</b>	<b>1,791,669</b>
<b>Employee PY</b>	<b>14.1</b>
Indirect Charge	<b>612,200</b>
<b>COMMODITIES</b>	
Publications	3,000
Office Supplies	500
<b>Total, Commodities</b>	<b>3,500</b>
<b>OPERATING</b>	
Staff Assoc. Membership	2,000
CMAP Assoc. Membership	25,000
Postage/Postal Services	4,000
Miscellaneous	500
Meeting Expenses	500
Conference Registrations	6,500
Training & Education Reimbursement	1,500
Travel Expenses	35,500
<b>Total, Operating</b>	<b>75,500</b>
<b>CONTRACTUAL SERVICES</b>	
Consulting Services	310,000
<b>Total, Contractual Services</b>	<b>310,000</b>
<b>Total, Expenses</b>	<b>2,792,869</b>
<b>REVENUE</b>	
UWP Operating - FY2013	1,871,040

<b>Policy Analysis and Development - Budget</b>	
Match - FY 2013	467,760
UWP Contracts - FY 2012	120,000
Match - FY 2012	30,000
General Fund	35,000
IDOT	269,069
<b>Total, Revenue</b>	<b>2,792,869</b>

**TABLE 10**

**CONSULTANT SERVICES DETAIL  
POLICY ANALYSIS AND DEVELOPMENT**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
Federal Policy Analysis (Wilkison)	35,000	General Fund / Ongoing contract
Tax Policy Task Force (TBD)	75,000	IDOT 2012 / RFP to be developed. Board to approve contract.
Innovation Financing for Transportation (TBD)	50,000	UWP 2012 / RFP to be developed. Board to approve contract.
Comprehensive Freight Asset and Financing Database	100,000	UWP 2012 / RFP to be developed. Board to approve contract.
Value Capture	50,000	UWP 2013 / Award to CTA. Board to approve contract
<b>Total</b>	<b>310,000</b>	

# COMMUNICATIONS

Program Oversight: Tom Garritano

## Public Information

Project Manager: Justine Reisinger

Team: Garritano, Weiskind, Green, plus other relevant staff.

Description: CMAP must maintain a high standard of communication with stakeholders, the general public, and news media. Tools include prepared talks, story pitches, press releases, tip sheets, media advisories, and video. Outreach to external media will be coordinated internally and, whenever appropriate, externally with CMAP partners. Continual outreach will be conducted with print and electronic reporters, emphasizing regional, local, and to some extent state coverage. CMAP will routinely reach out to share content with blogs at our partner organizations or other independent sites. It is also important to emphasize minority print and electronic media. Communications staff will place special emphasis on working with Planning Assistance staff to build awareness of GO TO 2040 implementation activities (e.g., the Local Technical Assistance program).

Products: Various electronic and print materials, as needed throughout FY 2013. Scheduled multimedia products are a video about the Red Line South Extension and a video about local food systems.

## GO TO 2040 Communications

Project Manager: Tom Garritano

Team: Reisinger, Weiskind, Green, plus other relevant staff.

Description: CMAP's primary communications goal is to promote the broad implementation of GO TO 2040 regionally and locally. Our primary audiences are the local, regional, state, and federal implementers of GO TO 2040. When reaching out to a broader audience, it is generally for the purpose of raising awareness about the plan's implementation through local and regional examples of effective planning and policies that show the importance of CMAP's leadership. This includes reaching out to targeted audiences via external media, web, printed materials, infographics, and public talks. Primary topics will include the GO TO 2040 plan as a whole, implementation efforts such as the Local Technical Assistance program, and information-sharing efforts such as MetroPulse. Communications staff will work with Local Planning Assistance and other CMAP staff to produce needed print materials, including reports, promotional documents, posters, and more, including the second annual GO TO 2040 implementation report.

Products: Various electronic and print materials, as needed throughout FY 2013.

## GO TO 2040 Outreach

Project Manager: Erin Aleman

Team: Blankenhorn, Lopez, Banks, other staff as needed

Description: Complementary to the GO TO 2040 Communications project, the primary objective of the GO TO 2040 Outreach project is to continue to engage key stakeholders and implementing agencies about GO TO 2040's policy recommendations; to ensure that these

organizations are knowledgeable about the plan's recommendations; and to raise awareness and garner support for the implementation of GO TO 2040. Because CMAP has limited implementation authority, it is critical that local, state, and other decision-makers be supportive of the direction and specific recommendations of the GO TO 2040 plan. Building on a successful outreach approach that resulted in the plan's adoption, this task will continue extensive outreach to key stakeholders and a plan to sustain and increase our GO TO 2040 partners. In 2013 the national American Planning Association (APA) conference will be held in Chicago. CMAP and LTA staff will assist on host committees, panels, and local workshops, to ensure our work is highlighted during the conference.

Products and Key Dates: GO TO 2040 presentations to all of the Local Technical Assistance communities and 10 additional implementers by end of FY 2013; CMAP participation in at least two high-profile conferences, panels, or events by the end of FY 2013; Continued partner outreach presentations at smaller events as appropriate; participation on the host committees and in events for the national APA conference in Chicago (April 2013); annual LTA Ideas Exchange event (May 2013).

## **Moving Forward, 2011-12: Implementation Report**

Project Manager: Garritano

Team: Reisinger, Weiskind, Green, plus other relevant staff.

Description: The Year 1 implementation report for GO TO 2040 was an effective way to recognize accomplishments by CMAP and many partner organizations. This included a full-length report, a summary poster-brochure, and simple but appealing web page (<http://www.cmap.illinois.gov/moving-forward/2010-11>). The Year 2 report's content will expand on the first report. Precise format is subject to internal discussion but should be graphically consistent with the 2010-11 materials. Approximately 3,000 units of the summary should be printed commercially, and the report can be printed internally in smaller quantities as needed.

Products: Full report for distribution at January board meeting, with the summary printed and website launched by the February board meeting.

## **Graphic Design**

Project Manager: Adam Weiskind

Team: Garritano, Reisinger, Green, plus other relevant staff.

Description: CMAP staff have an on-going need for graphic design help in preparing their materials for publication on the web and in print to support on-going agency plans, programs, and other activities. Whenever feasible, design of print materials (reports, mailers, pamphlets, brochures), website elements and page layouts, logo and identity development, display items, and maps and informational graphics should be incorporated to make CMAP priorities easily comprehensible to broader audiences, including the general public and mainstream media. When targeted more specifically to expert audiences, the goal remains to communicate concisely and clearly, with that responsibility shared by non-communications and communications staff. Communications staff will place special emphasis on working with other staff to build awareness of GO TO 2040 implementation activities (e.g., the Local Technical Assistance program).



Products: Various electronic and print materials, as needed throughout FY 2013.

## **Web Content and Administration**

Project Manager: Hillary Green and CMAP web front-end developer (hire in progress April 2012)

Team: Garritano, Tiedemann, Reisinger, Weiskind, plus other relevant staff.

Description: Implementation of the GO TO 2040 regional plan and other core CMAP functions require a strategic approach to developing content that informs and prompts specific action by regional decision makers and the stakeholders who influence them. This project is to develop, organize, and present that content for the CMAP website. In addition to content development, it includes oversight of the web consultants responsible for programming, maintaining, and securely hosting the website. The site -- including the Moving Forward space and Policy Updates blog, which focus on implementation of GO TO 2040 -- facilitates strategic communications by all CMAP project staff. Individual non-communications staff should be responsible for "owning" specific areas of the website, corresponding to his or her project duties and areas of expertise. For each major topic area, that person will be assisted by communications staff to continually develop and maintain content that brings people to the CMAP website and promotes implementation of GO TO 2040. Communications staff will work with other CMAP staff to produce web content necessary to promote implementation of GO TO 2040, e.g., with Planning Assistance staff responsible for subsections of Moving Forward. Promotion via social media (Facebook, Twitter) will drive visitors to highlighted content, including occasional "live Tweeting" from important events and meetings.

Products: Various web materials, as needed throughout FY 2013.

## **Design Integration Services**

Project Manager: Tom Garritano

Team: Reisinger, Weiskind, Green, plus other relevant staff.

Description: With this project, CMAP is applying design principles to create and enhance content ranging from data visualization, web materials, video, and printed materials. Working with a contracted design firm, we will bring a design perspective to developing and strategically integrating such content, making it more usable and impactful. Particular priorities are to increase the visibility of MetroPulse content within the CMAP web site, and to create interactive infographics (charts, maps, etc.) in topic-specific "micro-sites" that support GO TO 2040 implementation activities.

Products: Data visualizations based on MetroPulse API in support of policy- and project-based priorities (e.g., congestion pricing, local food systems), including related print or multimedia materials, as needed throughout FY 2013.

## **Future Leaders in Planning (FLIP)**

Project Manager: Ricardo Lopez

Team: Green, Hernandez

Description: This is a leadership development program for high school students. Selected participants will collaborate with and learn from elected officials and planners who are



implementing the GO TO 2040 comprehensive regional plan. The program runs from September 2012 to May 2013 and provides ongoing leadership development, teaching them about past, present, and future regional planning issues from elected officials, community leaders and CMAP staff. Through multimedia tools, interactive activities and field trips, students go “behind the scenes” to explore our region’s communities. Topics include: transportation, housing, human services, land use, economic development and the environment. In addition to learning how local governments interact to address these important regional needs, students will have opportunities to engage with other students to think about the ways planning could be improved and/or changed. Students will present their resolutions at the end of the sessions to the CMAP Board.

Products and Key Dates: recruitment strategy with application (March 2012); program curriculum (August 2012); student selection & notification (September 2012); site selection for Final Project (March 2013); monthly meetings and activities (September 2012 – April 2013); Final Project (May 2013).

**TABLE 11**

**BUDGET DETAIL  
COMMUNICATIONS**

<b>Communications - Budget</b>			
	Communications	FLIP	Total
<b>PERSONNEL</b>			
Salaries	534,000		534,000
Retirement	89,900		89,900
FICA	31,900		31,900
Medicare	7,700		7,700
Health	70,500		70,500
Dental	6,300		6,300
Vision	1,100		1,100
Interns	30,000		30,000
<b>Total, Personnel</b>	<b>771,400</b>	<b>0</b>	<b>771,400</b>
<b>Employee PY</b>	7.8		7.8
<b>Indirect Charge</b>	<b>256,900</b>		<b>256,900</b>
<b>COMMODITIES</b>			
Publications	1,000		1,000
Data Acquisition	0		0
Office Supplies	500	1,600	2,100
<b>Total, Commodities</b>	<b>1,500</b>	<b>1,600</b>	<b>3,100</b>
<b>OPERATING</b>			
Staff Assoc. Membership	500		500
Postage/Postal Services	1,000	300	1,300

<b>Communications - Budget</b>			
	Communications	FLIP	Total
Miscellaneous	500	2,400	2,900
Meeting Expenses	1,000	5,000	6,000
Printing Services	20,000	700	20,700
Conference Registrations	1,000		1,000
Training & Education Reimbursement	1,500		1,500
Travel Expenses	5,000	5,000	10,000
<b>Total, Operating</b>	<b>30,500</b>	<b>13,400</b>	<b>43,900</b>
<b>CONTRACTUAL SERVICES</b>			
Professional Services	20,000		20,000
Consulting Services	230,000		230,000
<b>Total, Contractual Services</b>	<b>250,000</b>	<b>0</b>	<b>250,000</b>
<b>Total, Expenses</b>	<b>1,310,300</b>	<b>15,000</b>	<b>1,325,300</b>
<b>REVENUE</b>			
UWP Operating - FY2013	936,240	3,680	939,920
Match - FY 2013	234,060	920	234,980
UWP Contracts - FY 2012	80,000		80,000
Match - FY 2012	20,000		20,000
General Fund		10,400	10,400
IDOT	40,000		40,000
<b>Total, Revenue</b>	<b>1,310,300</b>	<b>15,000</b>	<b>1,325,300</b>

**TABLE 12**

**CONSULTANT SERVICES DETAIL  
COMMUNICATIONS**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
Web Development and Maintenance (ThirdWave)	75,000	UWP 2013 / Operating / Ongoing contract
Design Integration Services (Thirst)	40,000	IDOT 2012 / Continuation of existing contract
Design Integration Services (TBD)	100,000	UWP 2012- Contract / RFP to be developed. Board to approve contract
Video (TBD)	15,000	UWP 2013 - Operating / RFP to be developed.
Translation Services (TBD)	20,000	UWP 2013 - Operating / Various services
<b>Total</b>	<b>250,000</b>	

# REGIONAL INFORMATION AND DATA DEVELOPMENT

Program Oversight: Kermit Wies

This program is based on CMAP's Strategic Plan for Advanced Model Development and the agency's longstanding commitment to providing regional forecasts and planning evaluations for transportation, land use and environmental planning. The program tasks include new advanced model products in transit modernization, network microsimulation and freight. Continued data programs include survey research, travel and emissions modeling, regional analysis inventories and data library management. The program provides data and technical support to several ongoing regional planning and policy initiatives including implementation of GO TO 2040. The program benefits CMAP staff and partners who rely on current and reliable data resources to conduct planning analyses.

## Advanced Urban Model Development

Project Manager: Kermit Wies

Team: Stratton, Heither, Bozic

Description: Provide support to consulting team developing Transit Modernization Model.

Provide support to internal team evaluating regional transportation pricing policy development. Develop scope of work for regional network microsimulation model and macroscale freight model.

Products and Key Dates: Working demonstration of Transit Modernization Model (June 2013).

Scenario evaluation of regional pricing strategies using Highway Pricing Model (ongoing).

Request for Proposals for regional network microsimulation and macroscopic freight model (January 2013).

## Survey Research

Project Manager: Kermit Wies

Description: In order to gather primary-level information, CMAP has conducted several large-scale surveys using both internal and contracted resources. Sufficient experience has been gained to lay out a plan for systematically managing and conducting CMAP's survey research activities. This plan will identify the unique challenges to designing, managing and conducting surveys in support of CMAP's planning and modeling activities. Lessons learned from past survey efforts including Travel Tracker, Water Supply and Municipal Operations and MetroQuest will be used to propose a responsible and sustainable program for conducting surveys on behalf of CMAP's planning and research programs.

Products and Key Dates: Strategic Plan for Survey Research activities at CMAP. (January 2013).

## Travel and Emissions Modeling

Project Manager: Craig Heither

Team: Bozic, Stratton, Peterson, N. Ferguson, DrylaGaca, Patronsky.

Description: Maintenance and enhancement of existing MPO travel demand models. Major tasks are to incorporate the products of FY12 consultant support into production models and to investigate methods for improving truck and external traffic modeling based on recent advanced model and project study products. Final implementation of MOVES for

use in air quality conformity demonstration is expected to occur in March 2013. Ongoing maintenance of regional travel demand models is a regular function of the MPO. The project benefits MPO partners seeking to implement major capital projects and the Transportation Improvement Program (TIP).

Products and Key Dates: Validated regional travel model and documentation; (ongoing). Air Quality Conformity analyses; (scheduled twice annually). Support implementation of Major Capital Projects and other GO TO 2040 initiatives (ongoing).

## **Regional Inventories**

Project Manager: David Clark

Team: Morck, Drennan, Pedersen, Peterson, Ferguson

Scope: Development and maintenance of specialized datasets used in regional planning and policy analyses originate with CMAP and are specially designed to support such evaluations. Ongoing maintenance of regional data resources is a regular function of regional planning agencies. CMAP staff analysts and consultants charged with evaluating regional planning proposals benefit from this work. These data resources are also regularly supplied to academic researchers for case studies and methodological research. Acquisition of raw data resources remains a priority including county assessor, employment security and Census data as well as aerial photography.

Products and Key Dates: 2010 inventory database completed at the parcel level (June 2013). Baseline revisions to GO TO 2040 Forecasts (June 2013). Preparation of socioeconomic data required for Conformity Analysis (twice annually). Updates to base employment data (quarterly). Updates to transportation system databases used for modeling (ongoing). Updates to Census datasets used in modeling and planning analysis (as released).

## **External Data Requests**

Project Manager: Jon Hallas

Team: Bozic, Clark, Zhang, Rodriguez, other staff as needed.

Description: Provide data support and conduct ad-hoc analyses and evaluations to CMAP partners and the public. Major tasks are to respond to external requests regarding land use and socioeconomic data, prepare traffic projections for project implementers, evaluate potential Developments of Regional Importance (DRI) and prepare responses for data-oriented Freedom of Information Act (FOIA) requests. CMAP is the authoritative source of regional planning data. In certain cases, additional staff expertise will be made available to conduct or assist with interpretation of data resources when deemed consistent with the objectives of GO TO 2040. CMAP staff, partners and the general public benefit from timely and consistent response to requests for urban planning information. In most cases, work is limited to processing information that is already available in the course of other CMAP programs such as travel demand modeling or socioeconomic forecasting. In limited cases, more sophisticated analyses are required to support GO TO 2040 Implementation or evaluate Developments of Regional Importance (DRI). This project may also serve to actively prepare newsworthy data items that promote CMAP's function in this area.

Products and Key Dates: Accessible documentation of external data requests, record of responses and inventory of personnel and level-of-effort required to complete (ongoing).

## Data Library Management

Project Manager: Xiaohong Zhang

Team: DuBernat, Clark, Blake, Interns

Description: Acquire and catalog new data and archive obsolete datasets. Manage procurement and licensing of proprietary datasets. Establish protocols for metadata and attribution. Enforce proprietary dissemination and license agreements. Import and process newly-released Census and other data products. Maintain data integration between CMAP web domain and internal data libraries.

Products and Key Dates: Data library architecture and content, procurement documentation, metadata, user documentation, management documentation (ongoing).

## GO TO 2040 Indicator Tracking

Project Manager: Craig Heither

Team: Chau, Bozic, Clark, Stratton, N. Ferguson, Peterson

Description: Content monitoring and quality control of indicators appearing in GO TO 2040.

Major tasks include resolving and expanding GO TO 2040 Indicators with kindred indicators appearing on MetroPulse. Update supporting indicator datasets and preparing new GO TO 2040 data points where possible. Prepare Indicator Biennial Report in support of GO TO 2040 2011-2012 Implementation Highlights.

Products: Maintenance of GO TO 2040 Indicators Tracking Report (ongoing). Preparation of new GO TO 2040 data points (June, 2013). Indicator Biennial Report (December, 2012).

**TABLE 13**

### BUDGET DETAIL REGIONAL INFORMATION AND DATA DEVELOPMENT

<b>Regional Information and Data Development - Budget</b>	
<b>PERSONNEL</b>	
Salaries	736,400
Retirement	176,100
FICA	45,200
Medicare	10,700
Health	117,000
Dental	8,300
Vision	1,600
Interns	20,000
<b>Total, Personnel</b>	<b>1,115,300</b>
<b>Employee PY</b>	11.4
Indirect Charge	379,500

<b>Regional Information and Data Development - Budget</b>	
<b>COMMODITIES</b>	
Publications	500
Data Acquisition	300,600
Office Supplies	500
<b>Total, Commodities</b>	<b>301,600</b>
<b>OPERATING</b>	
Staff Assoc. Membership	1,000
CMAP Assoc. Membership	5,000
Postage/Postal Services	200
Meeting Expenses	500
Conference Registrations	2,000
Training & Education Reimbursement	5,000
Travel Expenses	5,000
<b>Total, Operating</b>	<b>18,700</b>
<b>CONTRACTUAL SERVICES</b>	
Consulting Services	550,000
<b>Total, Contractual Services</b>	<b>550,000</b>
<b>Total, Expenses</b>	
	<b>2,365,100</b>
<b>REVENUE</b>	
UWP Operating - FY2013	1,452,080
Match - FY 2013	363,020
UWP Contracts - FY 2012	280,000
Match - FY 2012	70,000
UWP Contracts - FY 2011	80,000
Match - FY 2011	20,000
IDOT	100,000
<b>Total, Revenue</b>	<b>2,365,100</b>

**TABLE 14**

**CONSULTANT SERVICES DETAIL  
REGIONAL INFORMATION AND DATA DEVELOPMENT**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE</b>
Transit Modernization Model Development (Parsons Brinckerhoff)	350,000	UWP 2011 and 2012 – Contract and IDOT (2012) / Contract ongoing
Regional Network Microsimulation Model (TBD)	100,000	UWP 2012– Contract / RFP to be developed. Board to approve

PROPOSED SUBCONTRACTS	ESTIMATED AMOUNT	FUNDING SOURCE
		contract.
Macroscale Freight Model (TBD)	50,000	UWP 2012 – Contract / RFP to be developed. Board to approve contract.
Land Use Inventory Automation (Northwestern University)	50,000	IDOT 2012 / Contract / Board approval
TOTAL	550,000	



# DATA SHARING AND WAREHOUSING

Program Oversight: Greg Sanders

This program is based on CMAP's Implementation Strategy for Data Sharing and Warehousing that includes a five year plan developed following the successful launch of MetroPulseChicago.org. The MetroPulse Application Program Interface (API) is the anchor of a data sharing and warehousing program that will serve a variety of data needs for local and regional planners. CMAP's data sharing and warehousing program serves as a resource for transportation and land use planning in our region and underlies CMAP's role as the authoritative source for regional data and analysis. This program provides support to CMAP's ongoing data exchange and dissemination activities. An important goal of this program is to promote use of MetroPulse in local and regional planning as an intuitive and easy-to-use data resource. It also reflects CMAP's longstanding commitment to data sharing as outlined in GO TO 2040. MetroPulse includes locally-specific data products for county and municipal planners, but is comprehensive and regional in its scope. CMAP staff, planners at the state, county and municipal levels, and other stakeholders will benefit from CMAP's comprehensive online data program. The products range from general-purpose resources such as the existing MetroPulse application, to more specific tools directly addressed to the needs of transportation operations, local land use and human capital planning.

## **MetroPulse Regional**

Project Manager: Greg Sanders

Team: Zhang, Wu, Blake, Interns

Description: This project maintains and improves the existing MetroPulse API consistent with the Implementation Strategy for Data Sharing and Warehousing at CMAP. Interviews with current MetroPulse users have resulted in a large number of requested improvements.

These include: improved data visualization, enhanced dynamic web pages, smartphone applications, improved business intelligence capabilities and API conversion to open source.

Products and Key Dates: Home page redesign (July 2012), user accounts and bookmarking (July 2012), site search (October 2012), area profiles (October 2012), issue-specific views of MetroPulse (March 2013), new data (ongoing), new geographies (ongoing), integration of selected MetroPulse data visualizations with CMAP website (ongoing).

## **MetroPulse Local**

Project Manager: Xiaohong Zhang

Team: Blake, Krell, Sanders, Wu

Description: Extend the MetroPulse data engine to handle small geographies such as parcels and census blocks. The MetroPulse website is optimized for broad geographic levels such as County and Region, but the framework could be altered to support parcel-level data. MetroPulse Local will "pre-drilldown" to the parcel level of a small area (municipality or Chicago community area).

Products and Key Dates: Website launch (July 2012). Add integrated, dynamic map/chart/grid data displays (October 2013). Add aerial photo support (January 2013). Integrate with CKAN platform for file uploads (March 2013). Add user-specific data displays (June 2013).



## **MetroPulse Transportation**

Project Manager: Claire Bozic

Team: Sanders, Wu, Zhang, Murtha, Schmidt, Rogus

Description: This project continues to develop an archiving system that consolidates ITS and other on-line sources (e.g. weather) for use in planning applications. The project consists of three major elements: 1) archiving raw data, 2) cleaning and aggregation and 3) develop a public interface.

Products and Key Dates: Archive of real-time data flowing through the Gateway Traveler Information System (GTIS) (August 2012). RFP for cleaning and aggregation (January, 2013), Protocols for acquiring sensor data from IDOT and Tollway sources (April 2013).

## **MetroPulse Jobs**

Project Manager: Annie Byrne

Team: Sanders, Zhang, Wu, Ballard-Rosa

Description: Develop and deploy an on-line portal of information in support of workforce development planning. It is intended that this product continue to expand incrementally over several years. Priority expansion efforts for FY2013 include the addition of the manufacturing cluster and the third cluster researched in FY 2013, as well as new functionality such as grouping by 3-digit NAICS and SOCs, new geographic layers, and ability for users to create accounts. To the extent possible, the site will also integrate new data-sets from emerging data-development efforts. Expansion will be guided by implementation actions in the Human Capital chapter of GO TO 2040 and will be based on budget size, data availability, and current needs and priorities. Maintenance, outreach, and usability research will also be critical in 2013.

Products and Key Dates: Execute option year with contractor (July 2012). Complete data collection, analyses, and processing of manufacturing cluster data (October 2012). Complete data updates for freight cluster (November 2012). Update website design and navigation to accommodate multiple clusters (November 2012). Complete web-development and integration for manufacturing cluster (January 2013). Complete data collection, analyses, and processing of third cluster researched (June 2013).

## **MetroPulse Data Sharing Hub**

Project Manager: Sanders (PM)

Description: CMAP is investing in a creation of its own data sharing hub that can make public data available online in its raw format. This data can be downloaded and used by anyone. But its value will be significantly greater if we integrate CMAP's data sharing hub with the Socrata portals that have recently been deployed by the City of Chicago, Cook County and others. The MetroPulse Partnership Platform will allow authorized CMAP partners to enter data along with metadata, geocodes and data field identifiers, so that it can be pushed into MetroPulse with little investment of CMAP staff time. The Partnership Platform will be an open-source online application that can be used by MetroPulse contributors. The Platform can also be used by CMAP staff.

Products and Key Dates: Website launch (July 2012), support for local government entities (October 2012), customized data upload utility for integration with MetroPulse system

(March 2013), integration with City of Chicago, Cook County and State of Illinois data sharing platforms (June 2013).

## **MetroPulse Data Processing**

Project Manager: Jessica Blake

Team: Zhang, Sanders, Wu

Description: Provide finished data products for use in the MetroPulse websites, including census data, workforce/training data, employment data and parcel-level data. Identify sources for raw data. Create computer programs to clean, aggregate, geo-code and format the raw data so that it can be displayed as online maps, charts and tables.

Products: Census Bureau releases prepared for use in MetroPulse systems (February 2013); workforce/training data update (March 2013); existing MetroPulse data sets updated (ongoing); new data sets added for tracking progress towards GO TO 2040 goals (ongoing); new data sets added to support CMAP initiatives (as needed); parcel-level data pulled from city/county sources (ongoing).

## **MetroPulse Data Visualization**

Project Manager: Guangyu Wu

Team: Blake, Krell, Zhang, Sanders)

Description: MetroPulse data visualizations include maps, charts/graphs and data grids that can be embedded in many different online applications.

Products and Key Dates: Embed interactive charts in various MetroPulse websites (August 2012). Embed ESRI and Google maps into various MetroPulse websites (August 2012). Support non-MetroPulse tools such as TIP site, GO TO 2040 case studies, etc. (August 2012). Integrate MetroPulse data visualizations into [www.cmap.illinois.gov](http://www.cmap.illinois.gov) (October 2012). Integrate common features across various websites (January 2013). Work with CMAP staff to build capacity for Data Visualization using InfoAssist, Weave or other tools (March 2013). Demonstrate proof-of-concept trials of visualizations created using open-source languages (June 2013).

## **CMAP Online Map Gallery**

Project Manager: Xiaohong Zhang

Team: Clark, Krell, new Front-end Web Developer, Peterson, Wu)

Description: Create an online map gallery for frequently requested items and CMAP-initiated GIS projects. CMAP has many PDF Map documents, scanned images and GIS layers that we could publish online or provide as map services. MetroPulse websites already offer some maps, but some GIS layers are not suitable for MetroPulse and would be more powerful and intuitive if given customized treatments. The Online Map Gallery would also allow GIS products to be available on the CMAP website.

Products and Key Dates: Publish PDF and/or image files of commonly-requested GIS maps (October 2012). Publish several high-priority map services and document best practices for ongoing map service publication (January 2013). Integrate GIS products from the online gallery with CMAP website (June 2013).

## Regional Data Sharing Technical Assistance

Project Manager: Andrew Williams-Clark

Team: new position, Sanders, Wu, Zhang, interns as necessary

Brief Description: This project will train stakeholders in the use of CMAP data products and inform future improvements in these products with the overall goal of advancing local governments toward more efficient data sharing. This will include training stakeholder groups to maximize impact of MetroPulse and other online CMAP data portals; producing product backlogs for improvements to existing tools and development of new ones; and reporting internally on national and regional best practices in data sharing. Other activities include participating in regional groups working to develop indicators on specific issue areas relevant to CMAP's mission and liaising with the Data Sharing and Warehousing (DSW) team to insure knowledge and data transfer.

Products and Key Dates:

Provide MetroPulse webinars and on-site trainings (3/month). Distribute materials to stakeholders regarding updates to CMAP data portals (weekly). Update MetroPulse and data portal product backlogs (monthly). Roll Out New MetroPulse Homepage (July). Roll out Human Capital Information Portal (Summer 2012). Roll out MetroPulse Visualization Integration with CMAP Website (Spring 2013). Roll out MetroPulse Data Sharing Hub (Spring 2013).

TABLE 15

### BUDGET DETAIL DATA SHARING AND WAREHOUSING

Data Sharing and Warehousing - Budget	
<b>PERSONNEL</b>	
Salaries	542,300
Retirement	105,500
FICA	32,600
Medicare	7,900
Health	69,700
Dental	5,800
Vision	1,100
Interns	40,000
<b>Total, Personnel</b>	<b>804,900</b>
<b>Employee PY</b>	<b>6.5</b>
Indirect Charge	265,000

<b>Data Sharing and Warehousing - Budget</b>	
<b>COMMODITIES</b>	
Publications	500
<b>Total, Commodities</b>	<b>500</b>
<b>OPERATING</b>	
Staff Assoc. Membership	900
Postage/Postal Services	200
Conference Registrations	2,000
Training & Education Reimbursement	6,000
Travel Expenses	5,400
<b>Total, Operating</b>	<b>14,500</b>
<b>CONTRACTUAL SERVICES</b>	
Consulting Services	666,000
<b>Total, Contractual Services</b>	<b>666,000</b>
<b>Total, Expenses</b>	<b>1,750,900</b>
<b>REVENUE</b>	
UWP Operating - FY2013	867,920
Match - FY 2013	216,980
UWP Contracts - FY 2012	352,000
Match - FY 2012	88,000
CCT	100,000
IDOT	126,000
<b>Total, Revenue</b>	<b>1,750,900</b>

**TABLE 16**

**CONSULTANT SERVICES DETAIL  
DATA SHARING AND WAREHOUSING**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE</b>
Regional Transportation Data Archive (TBD)	150,000	UWP 2012- Contract/IDOT 2012/ RFP to be developed. Board to approve contract.
Online Data Sharing Hub (New Amsterdam)	75,000	UWP 2012- Contract / Contract ongoing
Human Capital Information Portal Maintenance, Ongoing Design, and Development (Azavea)	60,000	IDOT 2013 / Contract ongoing
API Conversion to Open Source (TBD)	40,000	UWP 2012 - Contract/ RFP to be developed. Board to approve contract.

Enhance Dynamic web pages (Great Arc Technologies, Inc.)	10,000	IDOT 2012/ Contract ongoing
IPhone Application (Azavea)	8,000	IDOT 2012/Contract ongoing
Information Builders technical assistance (IB)	18,000	IDOT 2012 / Sole source.
MetroPulse Development (Pathfinder)	200,000	UWP 2012 - Contract and CCT / Contract ongoing
Municipal Portal Maintenance (Panagea)	40,000	UWP 2012 - Contract / Contract Ongoing
Data Sharing Link to Socrata (TBD)	25,000	UWP 2012 - Contract / RFP to be developed. Board to approve contract.
MetroPulse Partnership Platform (TBD)	40,000	UWP 2012- Contract / RFP to be developed. Board to approve contract.
TOTAL	666,000	



## **TRANSPORTATION IMPROVEMENT PROGRAM (TIP)**

Program Oversight: Patricia Berry

This program develops the region's TIP. The CMAP Board and MPO Policy Committee track the use of local, state, and federal transportation funds through the Transportation Improvement Program (TIP). The purpose of the TIP is to establish a short-term transportation program to reflect the long-range transportation goals identified in GO TO 2040. Federal, state, and local policies and regulations are analyzed to assure CMAP's TIP addresses regional priorities identified through GO TO 2040 and satisfies regulations. The region is required by federal law to develop and maintain a fiscally constrained TIP which, together with the fiscally constrained major capital projects in GO TO 2040, is conformed to the State's Implementation Plan. That plan demonstrates how the region will attain the national ambient air quality standards. In addition to the regional priorities, fiscal issues, and air quality considerations, public involvement and other regulatory elements must be addressed in the TIP.

### **TIP Development and Administration**

Project Manager: Holly Ostdick

Team: Berry, Dixon, Dobbs, Kos, Patronsky, Pietrowiak, Schaad, Wu, Assistant Planner

Description: Work with local, county, state and national partners to assure a regional perspective is considered for transportation maintenance, modernization and expansion investments. Use Active Program Management to ensure that transportation projects proceed in a timely manner, and all available funding is used efficiently. Ensure all federal requirements are met including fiscal constraint, public involvement, data accuracy, documentation and reporting. Provide assistance and outreach to TIP programmers to improve the efficiency of the TIP amendment process. Provide management and guidance for the Council of Mayors (COM) and PL program. Ensure communication between CMAP and municipal officials. Maintain current resources, including summary, analysis and visualization tools, for use by local elected officials, staff and the public. Maintain ongoing communication with state and federal agencies to ensure that the region is in compliance with state and federal requirements, is aware of changes to requirements, and that these agencies understand the programming needs of the region. Begin preparation for the federal quadrennial review.

Products and Key Dates: TIP with updates and amendments (ongoing – committee approvals required approximately nine times per year); Comprehensive TIP document update (October 2012); TIP documentation including map, fiscal marks, general public brochures, training materials/courses and web pages (ongoing); active program management reports and recommendations (ongoing); talking points for CMAP staff participating in COM/COG/TC meetings (ongoing); regional project award, obligation report, summary tables/graphic of expenditures, comparison of actual program accomplishment (February 2013); expenditure reports (ongoing); fiscal marks (updated as needed); reports for use by local elected officials on CMAP activities (ongoing); consultation with state and federal agencies (ongoing – meetings approximately six times per year; in conjunction with conformity consultation)

## **TIP Database Management**

Project Manager: Kama Dobbs

Team: Berry, Dixon, Kos, Ostdick, Patronsky, Pietrowiak

Description: Work to maintain and enhance the usability and usefulness of the TIP database for implementers and the public. Implementers continually adjust their programs based on available funding, shifting priorities in response to economic development, environmental issues, housing and land use decisions. The database must be accessible to implementing agencies and interested CMAP partners. CMAP must balance the need for ease of use and data integrity with flexibility to respond to changing regulatory requirements and CMAP policy initiatives.

Products: TIP database maintenance to improve data validation and ease of implementer use (ongoing); Regularly updated documentation and training materials to keep internal and external users, partners and the public informed of the evolution of the TIP (ongoing); Program Management reports (ongoing); Geocoding of TIP projects and associated outputs (shapefile and maps); Export of TIP data for use in public maps, analytic maps, dashboard presentations and other TIP analyses; visualization products; ongoing maintenance and enhancements in response to user needs.

## **TIP Analysis**

Project Manager: Ross Patronsky

Team: Beata, Berry, Bozic, Dobbs, Ferguson, Kos, Maloney, Ostdick, Pederson

Description: Work with implementers, CMAP policy analysts and interested external parties to ensure appropriate data is available to analyze the impact of the overall TIP and programs submitted by implementers. One key analysis will be the assessment of whether and how the adopted program moves the region toward the vision of GO TO 2040. Semi-annual TIP conformity amendments will be analyzed to inform approving committees and the public in ascertaining the program's impact on the region's overall mobility and progress toward the vision of GO TO 2040.

Products: TIP fund source dashboard (August 2012); TIP work type dashboard (November 2012); Analysis of overall TIP (ongoing); prototype analysis of TIP revisions (Fall 2012, ongoing after that assuming a meaningful analysis can be developed); analysis of TIP obligations; development of data needs to tie TIP projects to GO TO 2040 action areas and recommendations (January 2013 and ongoing); review and analysis of other transportation programs (ongoing).

## **CMAQ Program Development and Administration**

Project Manager: Doug Ferguson

Team: Berry, Dobbs, Patronsky, Pietrowiak, Schaad, Assistant Planner

Description: The CMAQ Program involves the solicitation, evaluation and selection of surface transportation projects for the Congestion Mitigation and Air Quality Improvement (CMAQ) Program for northeastern Illinois. CMAQ project proposals are evaluated for potential air quality and congestion reduction benefits. Project proposals will be evaluated for their support of the recommendations of GO TO 2040 and subregional plans. Proposals will be reviewed to identify systems of improvements that address issues within entire



corridors.

Once programmed, CMAP staff manages the program to ensure timely and efficient expenditure of funds. To facilitate this, a specialized database has been developed and maintained over the years. Updated programming and management policies are expected to be in place for FY 13.

Products and Key Dates: Update to CMAQ programming and management processes, including revised forms and instructions (December 2012); FY 2017-2018 program development (November 2013); semi-annual reviews of project status (November 2012 and May 2013); regional obligation goal for FFY 2013 (July 2012); quarterly transit project status reports (ongoing); supplementary evaluations for cost/scope change requests (ongoing); updated database functionality (ongoing); programmers documentation of the database (August 2012).

## **Conformity of Plans and Program**

Project Manager: Ross Patronsky

Team: Berry, Bozic, Dobbs, Heither, Kos, Wies

Description: Northeastern Illinois has historically not attained national ambient air quality standards for certain pollutants. It is currently classified as a non-attainment area for the 8-hour ozone standard adopted in 2008. In addition, while the region meets prior ozone standards and the fine particulate matter (PM<sub>2.5</sub>) standards, federal regulations require steps to ensure that the standards continue to be met.

To meet the air quality requirements, the region must implement a transportation program which will help reduce levels of these pollutants or maintain the existing low levels. As part of the transportation planning and programming process, the impact of proposed transportation activities on the region's air quality is evaluated. This evaluation, called a conformity analysis, is submitted to the Illinois Environmental Protection Agency and U.S. Environmental Protection Agency for their review before a long-range regional transportation plan or Transportation Improvement Program (TIP) is approved or amended. The conformity analysis must demonstrate that the emissions resulting from the plan and TIP meet the requirements of ("conform with") the regulations governing air quality.

Products: Conformity analyses (as needed, minimum of twice a year in October and March); documentation of conformity process (ongoing); updated data used in conformity analyses (ongoing); support development of State Implementation Plans (as needed); findings and interagency agreements from consultation process (ongoing, four to six meetings per year); analyses of air quality issues for regional decision-makers (as needed); test runs of emissions model to conduct greenhouse gas analyses of the region's transportation system (June, 2013)



TABLE 17

**BUDGET DETAIL  
TRANSPORTATION IMPROVEMENT PROGRAM (TIP)**

<b>TIP - Budget</b>	
<b>PERSONNEL</b>	
Salaries	752,800
Retirement	212,000
FICA	46,000
Medicare	10,900
Health	90,200
Dental	7,500
Vision	1,500
<b>Total, Personnel</b>	<b>1,120,900</b>
<b>Employee PY</b>	<b>9.3</b>
Indirect Charge	<b>388,400</b>
<b>COMMODITIES</b>	
Publications	1,000
Office Supplies	1,000
<b>Total, Commodities</b>	<b>2,000</b>
<b>OPERATING</b>	
Staff Assoc. Membership	1,500
Postage/Postal Services	500
Meeting Expenses	500
Conference Registrations	1,000
Training & Education Reimbursement	500
Travel Expenses	5,000
<b>Total, Operating</b>	<b>9,000</b>
<b>CONTRACTUAL SERVICES</b>	
Software Maintenance (TIP)	31,000
<b>Total, Contractual Services</b>	<b>31,000</b>
<b>Total, Expenses</b>	<b>1,551,300</b>
<b>REVENUE</b>	
UWP Operating - FY2013	1,241,040
Match - FY 2013	310,260
<b>Total, Revenue</b>	<b>1,551,300</b>

**TABLE 18**

**CONSULTANT SERVICES DETAIL  
TRANSPORTATION IMPROVEMENT PROGRAM (TIP)**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
Software Maintenance (Topiary)	31,000	UWP 2013 – Operating / Contract ongoing
<b>Total</b>	<b>31,000</b>	



# CONGESTION MANAGEMENT

Program Oversight: Don Kopec

This program addresses both the best practices and regulatory requirements for effective management of the region's transportation system. Core CMAP responsibilities for the Congestion Management Process include monitoring and evaluating the performance of the multi-modal transportation system; identifying the causes of congestion; identifying and evaluating congestion management strategies, and providing information supporting action to relieve congestion. *MetroPulse* and other regional resources will be relied upon to provide information to carry out the elements of the process. A key element of the Congestion Management Process is to develop and provide data in support of regional programming decisions, and transparency for those seeking to understand the programming process. The intent is to provide information in support of our partner agencies and for public information. The management and operational strategies developed will utilize the Regional Transportation Operations Coalition (RTOC), an institutional forum to address regional multi-jurisdictional transportation operations. Specific strategies for managing congestion will focus on intelligent transportation systems, congestion pricing, freight planning, and bicycle and pedestrian planning issues, some of which will be addressed cooperatively through RTOC.

## Performance Monitoring

Project Manager: Todd Schmidt

Team: Frank, Rodriguez, Murtha, Interns

Description: This project supports regional transportation system data collection and analysis in support of the Congestion Management Process. The project also provides data input for regional transportation indicators included in *MetroPulse* along with additional summary indicators and Regional Transportation Archive Data used in transportation systems operations. In addition, data in support of programming decisions by regional partners will also be compiled and maintained. Congestion management performance monitoring also includes evaluations utilizing the accumulated information to address particular performance problems in depth.

Products and Key Dates: Regional Indicators data will be updated. Data will be collected, compiled and analyzed to prepare updated regional indicators for *MetroPulse*. There are over two dozen transportation indicators, about half of which are appropriate for annual updates. The transportation indicators to be updated this year are: 1) planning time index; 2) travel time index; 3) congested hours; 5) transit passenger miles traveled per vehicle revenue hour – by agency and mode; 6) unlinked passenger trips per capita – by agency; 7) on-time data – by agency including Amtrak; 9) ADA transition plan compliance; 10) motor vehicle safety; 11) percent of regional trails plan completed; 12) bicycle and pedestrian level of service; 13) percent of transit rolling stock and stations that are compliant with the Americans with Disabilities Act; 14) bridge conditions; and 15) pavement conditions.

In addition, this project will support the Regional Transportation Data Archive project through the acquisition of transportation data in support of the archive. This will involve the acquisition, cleaning, and analysis of traffic volume and speed data, incident data, crash data, and weather data. Brief technical reports of the procedures employed will be

prepared.

This project also provides data analysis for partner agencies and for CMAP travel model development. For 2013, this will include annual updates of the regional expressway atlas data with estimates of 2011 and 2012 mainline and ramp traffic volumes. A new procedure for estimating the mainline and ramp traffic volumes will be completed along with more measures such as daily, monthly, and seasonal variations. Graphics for the mainline and ramp traffic volumes will also be produced and posted on the CMP website. A brief overview of the data used to create the mainline and ramp traffic volumes and any major construction events on the expressway network will also be included online. The CMAP arterial congestion estimate map will be updated along with the arterial congestion estimate by township.

CMAP will also continue the summer data collection program in summer 2012 and 2013. This program collects a variety of transportation data for partner agencies and communities, and for CMAP's congestion management purposes as needed. Field data collected in FY 2013 will include intersection turning vehicle counts and freight-related counts, among other items.

## **Data for Programming Decisions**

Project Manager: Tom Murtha

Team: Rice, Schmidt, Rogus, Sanders, Patronsky

Description: GO TO 2040 calls for improved decision-making models for evaluating potential transportation investments. The difficulty in obtaining and organizing congestion data to use in the GO TO 2040 focused programming approach pointed to the need for this project. In addition, the CMAP staff receives requests for congestion data in support of programming decisions. This project would make congestion management data more easily available to support programming decisions for multiple agencies. The project would leverage and be coordinated with other CMAP projects to provide information to regional stakeholders.

This is a multi-year project with staged implementation. In its first year, the project reviewed information needed to identify and program congestion relief projects and programs; identified information currently available; and identified current gaps in the information that is available and deficiencies in the way it's presented. In 2013, the project will develop a plan and architecture for addressing the data gaps and mechanisms for making the data more usable. In succeeding years, implementation will be put in place.

The result will be an improved information system to support regional efforts to identify congestion relief projects and support decisions to prioritize and program those projects. We anticipate that this will include new information not yet available to us, and technology applications to make new and existing information more easily available to decision makers. One possible example of an outcome would be a dashboard application or

web site that CMAP staff and partner agencies could use as a one-stop-shop for congestion management data necessary for project programming.

Products and Key Dates. Draft system plan, including a prioritization and staging of both data acquisition and deploying the data for CMAP and partner agency use (November, 2012). Draft System Architecture, a more detailed sketch showing how the prioritized data will be acquired, processed, stored, shared, and maintained (January, 2013). Final System Architecture and Plan (June 2013)

## **Congestion Management Process**

Project Manager: Tom Murtha

Team: Frank, Nicholas, Rodriguez, Schmidt, Rice, O'Neal

Description: The project provides the primary management and implementation of the Congestion Management Process. The Congestion Management Process will identify and evaluate appropriate implementation strategies to address regional congestion. This project will conduct analyses and address various data issues identified within the Congestion Management Process, including the administration of the Regional Transportation Operations Coalition (RTOC), a forum where regional operations personnel confer across jurisdictional boundaries to improve transportation system performance. Lastly, this project includes the maintenance and required updates of the region's Intelligent Transportation System (ITS) Architecture.

Products and Key Dates: Quarterly RTOC Meetings (September, December, March, June); a limited number of operational congestion management studies examining incident response techniques (June, 2013); the collection of baseline data for before/after studies examining various projects programmed with CMAQ funding (June, 2013); maintenance of the Regional Intelligent Transportation System (ITS) Architecture and Deployment Plan; the federally required update of the ITS Architecture focusing on incident management (June 2013). ; the update of several regional databases supporting adopted GO TO 2040 strategies, including parking and highway traffic signals; a new highway traffic signal database will be developed (June, 2013); and, documentation of the overall congestion management process will be maintained and updated on an as-needed basis.

## **Freight Operations**

Project Manager: Murtha

Team: Deshazo, Nicholas, Rodriguez, O'Neal

Description: In cooperation with our partners, this project identifies, evaluates, and implements, as appropriate, strategies to address regional freight needs. The project also addresses the impact of freight on regional communities. Issues addressed include both rail freight issues, including the CREATE program, and trucking operations issues. These activities are conducted with the support of a stakeholder group, the CMAP Freight Committee.

Products and Key Dates: Continued monitoring and update of the region's truck routes and intermodal connectors; an examination of truck freight delivery times and parking restrictions; and, monitoring of the implementation of the CREATE Program. CMAP staff will provide support for the Freight Committee.

## **Bicycle and Pedestrian Transportation Planning**

Project Manager: O'Neal

Team: Murtha

Description: In cooperation with our partners, this project identifies, evaluates, and implements strategies to facilitate walking and bicycling in the region, including access to transit. The project also addresses public right-of-way accessibility for people with disabilities and the safety of walkers and cyclists. The project concentrates on providing technical information to partner agencies and local communities through such activities as our *Soles and Spokes Workshops* and our unique *Soles and Spokes Blog*.

Products and Key Dates: Address an expected forty requests by partner agencies for bicycle and pedestrian planning information (thirty reports per year plus ten additional low-level responses); update bikeway information system (June, 2013); provide technical planning information in support of walking and cycling through the *Soles and Spokes Blog* (1-2 blog entries per week); one to two *Soles and Spokes Workshops* focusing on issues such as opportunities for transit oriented development, accessibility for people with disabilities (by June, 2013); community briefing papers and web-based resources providing information on technical aspects of bicycle and pedestrian planning. Focus for 2013 for such information will be on the walkability and transit aspects of Transit Oriented Development (by January, 2013); data and analysis in support of improved bike-ped project programming to support congestion mitigation



TABLE 19

BUDGET DETAIL  
CONGESTION MANAGEMENT PROCESS

Congestion Management - Budget	
<b>PERSONNEL</b>	
Salaries	544,300
Retirement	121,700
FICA	33,000
Medicare	7,900
Health	92,400
Dental	7,100
Vision	1,300
Interns	20,000
<b>Total, Personnel</b>	<b>827,700</b>
<b>Employee PY</b>	7.5
Indirect Charge	<b>279,900</b>
<b>COMMODITIES</b>	
Publications	500
Office Supplies	500
<b>Total, Commodities</b>	<b>1,000</b>
<b>OPERATING</b>	
Staff Assoc. Membership	1,000
Postage/Postal Services	200
Meeting Expenses	500
Conference Registrations	1,500
Training & Education Reimbursement	500
Travel Expenses	15,500
<b>Total, Operating</b>	<b>19,200</b>
<b>CONTRACTUAL SERVICES</b>	
Software Maintenance	10,000
<b>Total, Contractual Services</b>	<b>10,000</b>
<b>Total, Expenses</b>	<b>1,137,800</b>
<b>REVENUE</b>	
UWP Operating - FY2013	910,240
Match - FY 2013	227,560
<b>Total, Revenue</b>	<b>1,137,800</b>

**TABLE 20**

**CONSULTANT SERVICES DETAIL  
CONGESTION MANAGEMENT PROCESS**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
Software for Traffic Counter	\$10,000	UWP 2013 – Operating / Contract ongoing
<b>TOTAL</b>	\$10,000	





## **WATER RESOURCE PLANNING**

Program Oversight: Don Kopec

The Water Resource Planning program features the agency's water quality planning activities, guided by CMAP's role as the delegated authority for Areawide Water Quality Planning. Water quality planning activities are informed by the Clean Water Act (CWA), related guidance documents including regional plans, and typically involve watershed plan development, some degree of post-plan support, and technical assistance or guidance provided to watershed groups as funding allows. Activities also include formal review of Facility Planning Area (FPA) amendment applications that lead to a CMAP staff recommendation made to the Illinois Environmental Protection Agency (IEPA). Facility Planning Area application review and recommendations are shared with the CMAP Wastewater Committee who also makes a recommendation to IEPA. The Volunteer Lake Monitoring Program is another water quality oriented program that has been carried out by CMAP and its predecessor agency for many years. Activities can also include administrative and technical support for CWA Section 319 funded implementation grants awarded to various "stakeholders" throughout the region. Such support can extend to application preparation.

### **Facilities Planning Area (FPA) Review Process**

Project Manager: Dawn Thompson

Team: Loftus, Hudson

Description: A facility planning area is defined as "a centralized sewer service area to be considered for possible wastewater treatment facilities within a 20-year planning period." CMAP is the state designated water-quality planning agency for the seven-county region, with responsibility for reviewing wastewater permits and facility plan amendment proposals to ensure consistency with the federally approved Illinois Water Quality Management Plan (of which the Areawide Water Quality Plan is a component). CMAP's Wastewater Committee considers the amendment application review conducted by staff and staff recommendation, and makes a recommendation to the Illinois EPA. Illinois EPA maintains final decision-making authority for amendments to the plan. Staff will also provide information, via an outreach and education effort, related to water quality plan implementation.

Products and Key Dates: Reviews as needed.

### **Watershed Planning**

Project Manager: Tim Loftus

Team: Hudson, Thompson

Description Staff will develop a watershed based plan and TMDL implementation plan for three southwest Lake County watersheds. Following a watershed-based planning process, the plan will inventory the natural, human and man-made resources and begin the development of a watershed-based plan covering the three watersheds. The plan will be completed during FY 2014. The plan will include pollutant load allocations identified in a total maximum daily load (TMDL) report for nine impaired waterbodies (i.e., lakes). Among the nine lakes, eight have total phosphorus TMDL, two feature a fecal coliform

TMDL, and one lake has a TMDL for dissolved oxygen. The lakes are grouped together in an approximately 25 square mile area covering three adjacent sub-watersheds within the Upper Fox River Basin: Cotton/Mutton Creek, Slocum Lake Drain, and Tower Lake.

Products and Key Dates: Near-monthly stakeholder meetings, development of a problem statement, goals, and objectives, quarterly progress reports due to Illinois EPA, and a watershed resource inventory due April 1, 2013. The final draft plan including an Executive Summary, a self-assessment of the plan and data entry into RMMS is due in the latter half of FY 2014.

## **Watershed Management Coordination**

Project Manager: Tim Loftus

Team: Hudson, Thompson

Description: Staff will provide technical assistance, guidance, and/or regional coordination to water quality related planning and management activities led by others in the region. As funding allows, and consistent with the water quality management planning work approved by Illinois EPA, staff will direct efforts at those entities either undertaking watershed planning initiatives or implementation of an Illinois EPA approved plan. Such entities include those funded through the Clean Water Act or those focused on addressing CWA Section 303(d) listed (i.e., impaired) waters.

Products and Key Dates: Activities will be enumerated in the annual Water Quality Activities Report submitted to Illinois EPA at the end of each calendar year.

## **Volunteer Lake Monitoring Program (VLMP)**

Project Manager: Holly Hudson

Description: The Volunteer Lake Monitoring Program (VLMP) was established by Illinois EPA in 1981. Additional program guidance was developed in 1992 pursuant to the Illinois Lake Management Program Act (P.A. 86-939) and is found in the Illinois Lake Management Program Act Administrative Framework Plan, a report made to the Illinois General Assembly by the Illinois EPA in cooperation with other state agencies. CMAP staff coordinates Illinois EPA's VLMP for the seven county region (excluding Lake County since 2010), typically involving more than 50 volunteer monitors at 30 to 40 lakes. Staff provides additional lake management planning technical assistance to support the core program activities.

Products and Key Dates: Quarterly progress reports due to Illinois EPA, data review and management (ongoing), technical assistance (ongoing), audits of Tier 3 volunteers (July-August 2012), lake maps and monitoring site coordinates for new lakes in the program (November 2012), monitoring data QA/QC and editing in Illinois EPA's lakes database (December 2012), assistance with annual report preparation (as requested by Illinois EPA), distribution of Secchi monitoring forms to continuing volunteers (April 2013), volunteer training (May 2013) and follow up visits (as needed).

## **Water Pricing and Outreach**

Project Manager: Margaret Schneemann

Description: A training/technical assistance program, including several workshops, will be produced in partnership with others. Education and outreach products will be produced to address sustainable financing and conservation pricing. Drought pricing strategies will also be featured in a paper and presentation under the NOAA Coastal Communities Climate Adaptation Initiative. Support will be provided for a website which will be the primary source of information, with a focus on CMAP offerings related to education, outreach, training, technical assistance, and program integration with Illinois-Indiana Sea Grant and the University of Illinois – Extension.

Products and Key Dates: Develop pilot workshops for utilities covering budgeting and financial planning (September 2012), asset management (November 2012), and rate setting (Spring 2013). Presentations with outreach and educational materials including power points and factsheets, to community stakeholders regarding rate setting and full-cost pricing. Paper and presentation on drought pricing strategies

**TABLE 21**  
**BUDGET DETAIL**  
**WATER RESOURCE PLANNING**

<b>Water Resource Planning - Budget</b>					
	Water Planning	VLMP	Water Quality	Watershed	Total
<b>Personnel</b>					
Salaries		23,300	85,100	58,700	167,100
Retirement		3,900	14,300	9,900	28,100
FICA		1,500	5,300	3,700	10,500
Medicare		300	1,200	900	2,400
Health		3,300	13,700	5,700	22,700
Dental		200	1,400	400	2,000
Vision		0	200	100	300
Life		0	0	0	0
Interns				3,000	3,000
<b>Total, Personnel</b>		<b>32,500</b>	<b>121,200</b>	<b>82,400</b>	<b>236,100</b>
<b>Employee PY</b>		0.3	1.4	0.7	2.4
Indirect Charge		<b>11,300</b>	<b>42,000</b>	<b>27,500</b>	<b>80,800</b>
<b>COMMODITIES</b>					
Publications		0	0		0
Software				15,000	15,000
Data Acquisition					0
Office Supplies		100	100	100	300
<b>Total, Commodities</b>		<b>100</b>	<b>100</b>	<b>15,100</b>	<b>15,300</b>

<b>Water Resource Planning - Budget</b>					
	Water Planning	VLMP	Water Quality	Watershed	Total
<b>OPERATING</b>					
Staff Assoc. Membership		200	300	500	1,000
Postage/Postal Services		100	0	0	100
Legal/Bid Notices			1,300		1,300
Miscellaneous		1,500	300		1,800
Meeting Expenses		0	200	200	400
Conference Registrations		0	400	0	400
Training & Education		0	1,200	0	1,200
Travel Expenses		1,200	500	1,500	3,200
<b>Total, Operating</b>		<b>3,000</b>	<b>4,200</b>	<b>2,200</b>	<b>9,400</b>
<b>CONTRACTUAL SERVICES</b>					
Professional Services					0
UI, Urbana-Champagne	50,000				50,000
Contractual Services					
FREP				2,500	2,500
Engineering support			5,000	0	5,000
<b>Total, Contractual Services</b>	<b>50,000</b>	<b>0</b>	<b>5,000</b>	<b>2,500</b>	<b>57,500</b>
<b>TOTAL GRANT</b>	<b>50,000</b>	<b>46,900</b>	<b>172,500</b>	<b>129,700</b>	<b>399,100</b>

<b>REVENUE</b>					
IEPA Projects		46,900	172,500	129,700	349,100
General Fund	50,000				50,000
<b>Total, Revenue</b>	<b>50,000</b>	<b>46,900</b>	<b>172,500</b>	<b>129,700</b>	<b>399,100</b>

**TABLE 22**

**CONSULTANT SERVICES DETAIL  
WATER RESOURCE PLANNING**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
Economist (UI Urbana-Champagne)	50,000	General Fund / Contract ongoing
Engineering Support (various)	5,000	IEPA/Contracts ongoing
Outreach/FREP	2,500	IEPA / Contract to be awarded
<b>TOTAL</b>	<b>57,500</b>	

# ENERGY IMPACT ILLINOIS (EI2) PROGRAM

Program Oversight: Daniel Olson

On April 21, 2010, the U.S. Department of Energy (DOE) announced that CMAP would be awarded a Retrofit Ramp-Up stimulus initiative grant for \$25 million to initiate a three-year energy retrofit program. This program was a competitive solicitation process that is part of the American Recovery and Reinvestment Act (ARRA) through the Energy Efficiency and Community Block Grant (EECBG) program administered by DOE. This project is a regional collaboration led by the Chicago Metropolitan Agency for Planning (CMAP) -- in partnership with the City of Chicago and the City of Rockford, and support from suburban and regional stakeholders. Energy Impact Illinois, formerly known as the Chicago Region Initiative for Better Buildings (CRIBB) or the Chicago Region Retrofit Ramp-Up (CR3), is working to transform the market to carry out energy-efficient retrofits across the residential, commercial, and industrial building sectors in northeastern Illinois. The project is significant in its potential to reduce the region's large energy footprint, incorporate private investment, and serve as a model for inter-jurisdictional collaboration.

Energy Impact Illinois is centered on addressing three key barriers to energy efficiency (EE) market transformation: access to information, access to finance, and access to a skilled workforce.

## EI2 Retrofit Steering Committee Support

Team: Olson, Plagman, Silberhorn

Description: Provides staff support to EI2 Retrofit Steering Committee, which includes CMAP and other stakeholders including the City of Chicago, utility companies and representatives from the private and non-profit sectors working within the energy efficiency sector.

Meetings are held bimonthly and serve as forums through which Steering Committee members can collaborate and provide ongoing policy guidance for the EI2 program.

Products and Key Dates: Represent CMAP and provide program updates at EI2 Retrofit Steering Committee meetings; solicit policy guidance on key EI2 decisions; schedule and set agenda for ongoing bimonthly meetings.

## EI2 Program Implementation

Team: Olson, Plagman, Silberhorn, Tiedemann, CNT Energy

Description:

All \$25 million of the EI2 grant funds were considered fully obligated as of November 18, 2011. By the beginning of Q1 of FY13 EI2 will have expended close to \$20.4 million of grant funds. The majority of the drawn-down funds are in place as credit enhancements (Loan Loss Reserves) for financial institutions, and in doing so, the EI2 program has acquired approximately \$114.5 million in committed private investment capital from the various financial institutions which is available specifically for retrofitting work. By the start of Q1 2013, it is estimated that \$10-15 million of this capital will be in the construction pipeline, with this amount subsequently increasing for the duration of the grant. EI2 administration will continue to expend funds at a rate of approximately \$300,000 a month.

Products and Key Dates: EI2 IS maintenance (ongoing), community outreach activities and continued use of “Two Energy Bills” marketing campaign, (ongoing); quarterly retrofit and spending targets associated with financing programs (ongoing, through FY13); and, workforce intermediary (ongoing, through FY13)

## **EI2 Program Management**

Team: Olson, Plagman, Silberhorn, Tiedemann, CNT Energy

Description: CMAP serves as the lead agency managing the EI2 grant. CMAP continues to have ultimate responsibility for tasks including, but not limited to: grant execution, reporting and compliance to DOE, draw downs, payouts & finances, program development and strategic planning, competitive procurement processes, marketing efforts, management of the EI2 Retrofit Steering Committee and CNT Energy, and compliance with all federal regulations in accordance with the ARRA EECBG program. As the implementation agency, CNT Energy is assigned many of the above tasks and has developed an automated, computer-based protocol for many of the activities. The CMAP Project Manager has final responsibility for review and submission to DOE.

The original implementation plan developed by CNT Energy in FY11 was followed and minimally adjusted during FY12. For FY13, it is expected that some adjustment to existing finance programs will be necessary in order to accommodate limited demand in some building sectors. EI2 will update the plan throughout FY13 with these changes. CNT Energy will also be responsible for daily management of EI2 program implementation. They will continue to report directly to CMAP, and, under the advisement of the Steering Committee, be responsible for tasks including but not limited to: maintaining program development and strategic planning, continuing project management and oversight of all grant sub-recipients, project reporting, compliance and monitoring of sub-recipients, and compliance with all federal regulations in accordance with the ARRA EECBG program.

EI2 grant funds are set to expire on May 18, 2013, and the team will be working throughout FY13 with its subgrantees and DOE management staff to determine sustainability strategies for the programs in the post-grant period. During this process, EI2 staff will continue to incorporate best practices and lessons learned into its programs in order to provide the best program opportunities possible to the program’s target audience.

Products and Key Dates: ARRA and DOE monthly (retrofit count) and quarterly (detailed financial and job reports) reporting due (7/2012, 10/2012, 1/2013, 4/2013); Additional grant-related documentation related to NEPA, the National Historic Preservation Act, and Davis-Bacon compliance (annually, or semi-annually); Timely receipt and payment on sub-recipient invoices (monthly); Sub-recipient site visits (semiannually); and grant closeout documentation (within 90 days of 5/18/2013).

## **EI2 Program Evaluation**

Team: Olson, Plagman, Silberhorn, Dowdle

Description: EI2 will regularly evaluate program progress in coordination with CNT Energy and the EI2 Retrofit Steering Committee. Evaluation will be based primarily off the established set of metrics for the program that has been developed through DOE

During FY13, monthly evaluation reports containing these progress numbers will be prepared by CMAP as obtained from sub-grantees and shared with the Retrofit Steering Committee. All reports will be aligned and in compliance with ARRA reporting requirements.

Products and Key Dates: Reporting to DOE (monthly and quarterly; 2013), progress reports from CMAP to EI2 Retrofit Steering Committee (bimonthly).

**TABLE 23**

**BUDGET DETAIL  
ENERGY IMPACT ILLINOIS**

<b>Energy Impact Illinois - Budget</b>	
<b>PERSONNEL</b>	
Salaries	181,200
Retirement	30,500
FICA	11,300
Medicare	2,600
Health	17,700
Dental	1,500
Vision	400
<b>Total, Personnel</b>	<b>245,200</b>
<b>Employee PY</b>	<b>2.9</b>
Indirect Charge	<b>85,000</b>
<b>COMMODITIES</b>	
Publications	200
Office Supplies	500
<b>Total, Commodities</b>	<b>700</b>
<b>OPERATING</b>	
Postage/Postal Services	200
Printing Services	200
Conference Registrations	1,000
Training & Education Reimbursement	1,000
Travel Expenses	2,000
<b>Total, Operating</b>	<b>4,400</b>



<b>CONTRACTUAL SERVICES</b>	
Consulting Services	
Implementation	420,000
<b>Total, Contractual Services</b>	<b>420,000</b>
<b>Total, Expenses</b>	<b>755,300</b>
<b>Pass Thru</b>	<b>1,985,000</b>
<b>REVENUE</b>	
DOE	2,740,300
<b>Total, Revenue</b>	<b>2,740,300</b>

**TABLE 24**

**CONSULTANT SERVICES DETAIL  
CHICAGO REGIONAL INITIATIVE FOR BETTER BUILDINGS**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
Implementation Agency (CNT Energy)	400,000	DOE / Contract ongoing
Energy Audit (Shaw)	20,000	DOE / Contract ongoing
<b>Pass Through Contracts:</b>		
Information Systems (Efficiency 2.0)	100,000	DOE / Contract ongoing
Communications (Fleishmann Hillard)	500,000	DOE / Contract ongoing
Access to Financial Tools (MPC, Village of Oak Park, City of Chicago)	1,285,000	DOE / Contracts ongoing
Access to Workforce (Centers for New Horizons)	100,000	DOE / Contracts ongoing
<b>TOTAL</b>	<b>2,405,000</b>	



# **INFORMATION TECHNOLOGY MANAGEMENT**

Program Oversight: Matt Rogus

This program provides for the design, acquisition, deployment and management of computing and telecommunications resources at CMAP. This program also facilitates the electronic exchange of raw data within and between CMAP and other agencies and organizations.

## **Internal Hardware and Software Management**

Project Manager: Matt Rogus

Team: DuBernat, Stromberg, Tiedemann, contract support

Description: CMAP's daily operation depends on a robust and functional computer network for data analysis, work program documentation and employee communications. This project consists of daily management and monitoring of internal computer network performance. It includes the acquisition, licensing, installation and maintenance of all software applications, as well as server hardware systems and other related equipment. It also provides limited user-support to CMAP employees.

Resources: Server and workstation hardware, data storage, desktop software applications.

Products: Agency data products, documentation, and employee communications.

## **Web Infrastructure Management**

Project Manager: Lance Tiedemann

Team: Garritano, Reisinger, Sanders, Stromberg, Rogus, contracted support

Description: CMAP currently relies heavily on Web-based communication to carry its planning and policy messages. Internally, document management has reached critical mass requiring a structured content management system. Web-based data services are still in the development stages, but will become increasingly central to agency deployment of technical analysis content. This project consists of daily management and monitoring of internet and Web services at CMAP. It includes technical administration of CMAP's production Web services including the main Web site and the agency SharePoint intranet.

Resources: Web servers and software applications

Products: CMAP Website, SharePoint Intranet, Web data servers

## **Office Systems Management**

Project Manager: Penny Dubernat

Team: Brown, Kelley, Rivera

Description: Staff productivity depends on robust systems for managing office operations. This project includes technical support of office support systems including telephone, mobile communication, fax, copiers, web conferencing, audio-visual, etc.

Resources: Software applications, telephone system, copiers and printers

Products: Telephones, internet services, computer peripherals, copiers and printers.

## **User Support**

Project Manager: Ben Stromberg

Team: Brown, Kelley, Rivera, intern

Description: Serve as training and instructional resource for internal users. Serve as technical intermediary in resolving IT related problems encountered by CMAP staff.

Products: Documentation of training and instructional resources. Documentation of IT related problems encountered by CMAP staff.

**TABLE 25**

**BUDGET DETAIL  
INFORMATION TECHNOLOGY MANAGEMENT**

<b>Information Technology Management - Budget</b>	
<b>PERSONNEL</b>	
Salaries	250,400
Retirement	76,500
FICA	15,600
Medicare	3,600
Health	23,000
Dental	2,000
Vision	400
Interns	15,000
<b>Total, Personnel</b>	<b>386,500</b>
<b>Employee PY</b>	<b>3.5</b>
Indirect Charge	<b>128,700</b>
<b>COMMODITIES</b>	
Publications	500
Software-Small Value	1,000
Equipment - Small Value	20,000
Office Supplies	15,000
<b>Total, Commodities</b>	<b>36,500</b>
<b>OPERATING</b>	
Storage	-
Postage/Postal Services	1,000
Miscellaneous	0
Meeting Expenses	
Printing Services	
Conference Registrations	2,000
Training & Education Reimbursement	4,000
Travel Expenses	1,000
<b>Total, Operating</b>	<b>8,000</b>

<b>Information Technology Management - Budget</b>	
<b>CONTRACTUAL SERVICES</b>	
Software Maintenance/Licenses	280,000
Professional Services	450,000
Contractual Services	192,000
Co-Location Hosting Services	7,000
Office Equipment Maintenance	5,000
<b>Total, Contractual Services</b>	<b>934,000</b>
<b>CAPITAL OUTLAY</b>	
Equipment - Capital	75,000
Software - Capital	50,000
<b>Total, Capital Outlay</b>	<b>125,000</b>
<b>Total, Expenses</b>	<b>1,618,700</b>
<b>REVENUE</b>	
UWP Operating - FY2013	1,214,960
Match - FY 2013	303,740
UWP Contracts - FY2011	80,000
Match - FY 2011	20,000
<b>Total, Revenue</b>	<b>1,618,700</b>

**TABLE 26**

**CONSULTANT SERVICES DETAIL  
INFORMATION TECHNOLOGY MANAGEMENT**

<b>PROPOSED SUBCONTRACTS</b>	<b>ESTIMATED AMOUNT</b>	<b>FUNDING SOURCE/STATUS</b>
Software Maintenance/License (various)	280,000	UWP 2013 – Operating / Ongoing
IT Consulting Service Support (Falkor)	450,000	UWP 2013 – Operating / Contract ongoing
SharePoint Support (Tahoe Partners)	50,000	UWP 2013 – Operating / Contract ongoing
IFAS Server Support (Sungard)	42,000	UWP 2013 – Operating / Sole Source. Board to award contract
MetroPulse Web Support (TBD)	100,000	UWP 2011 – Contracts / RFP to be developed. Board to award contract.
<b>TOTAL</b>	<b>922,000</b>	

## **FINANCE AND ADMINISTRATION**

Program Oversight: Dolores Dowdle

This program provides for the design, implementation and management of finance, grants and contracts, and human resources at CMAP. This program also provides the administrative support to the CMAP operations. Activities will continue to fully implement and improve the financial software system (IFAS). The costs for administration are distributed to the projects based on a percentage of direct personnel costs. The projected indirect cost for FY 2012 is 36.41% and for FY 2013 is 34.65%.

### **Finance and Accounting**

Project Manager: Lorrie Kovac

Team: Becerra, Doan, Sears, Preer

Description: Support for accounts payable, accounts receivable, payroll, and other required activities for financial management of CMAP. Responsible for annual financial audit.

Resources: IFAS financial software system

Products: Issuance of payroll and vendor checks; monthly expenditure reports; monthly revenue reports; monthly reimbursement requests of funders; annual financial statement.

### **Budget**

Project Manager: Dolores Dowdle

Team: Management

Description: Preparation of annual CMAP budget. Monitor expenditures and revenues during the fiscal year to determine if any revisions are required. Coordinate UWP Committee review and approval of annual UWP program requests.

Products: Annual CMAP budget (May); semiannual revisions of budget (January); UWP Annual report (June)

### **Grant and Contracts**

Project Manager: Margaret McGrath

Description: Manage all procurements; assuring Request for Proposals comply with policy and are clear and consistent; participate in procurement selection; prepare contracts; oversee grants to CMAP.

### **Human Resources**

Project Manager: Doriene Preer

Team: Holland-Hatcher, King

Description: Responsible for human resource activities for CMAP; includes recruitment, benefit management, salary administration, performance program and policy development.

### **Administration/Administrative Support**

Project Managers: Doriene Preer

Team: Ambriz, Brown, Kelley, Witherspoon, Rivera

Description: Provide administrative support for CMAP.

TABLE 27

**BUDGET DETAIL  
FINANCE AND ADMINISTRATION**

<b>Finance and Administration - Budget</b>	
<b>PERSONNEL</b>	
Salaries	912,300
Retirement	172,700
FICA	54,600
Medicare	13,200
Health	102,700
Dental	8,700
Vision	1,900
Life	45,000
Other Benefits	20,000
Interns	20,000
<b>Total, Personnel</b>	<b>1,351,100</b>
<b>Employee PY</b>	<b>13.8</b>
<b>COMMODITIES</b>	
General Supplies	15,000
Publications	500
Furniture - small value	3,000
Office Supplies	20,000
Copy Room Supplies	15,000
<b>Total, Commodities</b>	<b>53,500</b>
<b>OPERATING EXPENSES</b>	
Workers' Compensation Insurance	25,000
Unemployment Compensation	15,000
Staff Assoc. Membership	500
CMAP Assoc. Membership	500
Postage/Postal Services	20,000
Storage	5,000
Miscellaneous	5,000
Meeting Expenses	1,000
Recruitment Expenses	2,000
General Insurance	28,000
Legal Services	5,000
Printing Services	1,000
Bank Service Fees	3,000
Conference Registrations	1,000
Training & Education Reimbursement	2,500
Travel Expenses	1,000

<b>Finance and Administration - Budget</b>	
<b>Total, Operating Expenses</b>	<b>115,500</b>
<b>OCCUPANCY EXPENSES</b>	
Office Maintenance	12,000
Rent	1,450,000
Telecommunications	50,000
Utilities	60,000
Sears Tower Parking	8,000
<b>Total, Occupancy Expenses</b>	<b>1,580,000</b>
<b>CONTRACTUAL SERVICES</b>	
Professional Services (Sungard)	15,000
Audit Services	40,000
Office Equipment Leases	2,000
Fiscal Mgt. Maintenance/Licenses	40,000
Office Equipment Maintenance	80,000
<b>Total, Contractual Services</b>	<b>177,000</b>
<b>Total, Expenses</b>	<b>3,277,100</b>
<b>Overhead Charged to Programs</b>	<b>3,277,100</b>

# APPENDIX: Category and Line Item Definitions

## Personnel Object Codes

Regular Salaries – includes expenditures to all permanent CMAP employees paid on a bi-weekly basis for the entire budget year. This includes both full time and permanent part time employees.

Medicare – ER Contribution – includes all payments made to the IRS by CMAP for the employer share of Medicare taxes related to payroll costs paid.

FICA – ER Contribution – includes all payments made to the IRS by CMAP for the employer share of FICA taxes related to payroll costs paid.

Retirement – ER Contribution – includes all payments made to the Illinois Municipal Retirement System Fund (IMRF) and the State Employee Retirement System Fund (SERS) for the employer share of pension costs. These payments are a percentage of salary costs for all regular employees covered under the pension plan.

Life Insurance – ER Contribution – includes the employer share of life insurance benefits paid for all regular employees.

Medical/Dental/Vision – ER Contribution – includes the employer share of medical, dental and vision insurance benefits paid for all regular employees.

Other Benefits – ER Contribution – includes any other miscellaneous employer paid costs related to employee benefits provided. An example of this type of costs would be administrative fees paid to the financial services company that monitors the ICMA accounts or the firm that process the employee flexible spending accounts

## Commodities Object Codes

Commodities are supplies, materials and articles which are consumed during their use or are materially altered when used. These items have a unit cost under \$3,000.00, a limited life and are not subject to depreciation. Commodities are materials and supplies purchased by CMAP for use by CMAP employees.

General Supplies – includes supplies used in the break room and at various coffee stations throughout the CMAP office. This includes coffee, tea, soda, sugar/sugar substitutes, paper supplies, and cleaning supplies.

Publications – includes the costs of books, subscriptions, journals, newspapers, etc.

Software – Small Value – purchase of computer software that has a unit cost of under \$3,000 in value.

Equipment – Small Value – includes office machines, furnishings and equipment with a unit cost under \$3,000; such as, adding machines, printers, calculators, computers, etc.

Data Acquisition – this object code is used for the acquisition of data sets used by CMAP staff in the completion of the work.

Office Supplies – includes supplies and materials necessary for the general operation of the CMAP office; such as, pens, pencils, folders, files, adding machine paper and ribbons. These would be items ordered by the Administrative Assistance from the office supply catalogs.

Copy Room Supplies – includes the purchase of paper, toner, ink used in the operations of the copy room and the related copy machines.

## **Professional Services Object Codes**

Contractual services are expenditures for services performed by non-employees which are required by a division or the board in the execution of its assigned function. Contractual services are further broken down into three sections: Professional Services; General Operating; and Rent/Utilities. These are described below in detail

Professional services are expenditures for services performed by non-employees which are required by CMAP to carry out its function. Included under this category of object codes will be consulting contracts, professional services, audit services, etc.

Office Equipment Maintenance object code refers to those contractual services which tend to preserve or restore the original value of real or personal property, but which do not increase the original value. This includes any parts or materials used by the vendor in the course of the repair or maintenance activity.

Audit Services – includes charges for the performance of the annual CMAP audit.

Office Equipment Leases – includes the rental of office and data processing equipment used in the CMAP offices.

Software Maintenance/Licenses – includes payments for software maintenance and the purchase of licenses for software used by CMAP.

Fiscal Management Maintenance/Licenses – includes payments for the maintenance and licenses related to the use of the fiscal management software used by CMAP.

Professional Services – this object code will be used for contracts with various vendors who provide professional services to CMAP and are located in the CMAP offices

Consulting Services – this object code will be used for contracts entered into with vendors to provide consulting services to CMAP staff.

Office Equipment Maintenance – includes service charges associated with the repair and maintenance of office equipment and machinery used by CMAP.

Web-based Software Licenses – this object code is used for the purchases and renewal of licenses of web-based software used by CMAP staff.



## General Operating Object Codes

General operating expenses include payments for services provided to CMAP in the normal operations of a business. These include postage, meeting expenses, memberships, conferences, etc. Employee travel reimbursements are also under this category of expenditure including both in-region and out-of-region travel and related training expenses. These object codes are not to be used for the purchase of tangible items. Direct purchases of tangible items should be charged to the proper commodity or capital object code.

Workers' Compensation Insurance – this object code is for premiums and/or related workers' compensation expenses..

Unemployment Compensation – this object code is for premiums and/or claims for the payment of unemployment related costs as billed by the State of Illinois.

Staff Association Memberships – includes payments for dues and memberships to professional organizations by individual CMAP staff members. This is limited to a maximum of \$250 per year at the discretion of the employee's deputy executive director.

CMAP Association Memberships – includes the payment of dues and memberships to professional organizations for the agency, these are not individual memberships.

Postage/Postal Services – includes stamps, stamped envelopes, stamped postal cards, postage meter settings, postal permit deposits, and charges for couriers such as FedEx, UPS, etc.

Storage – includes payment of monthly fees for the use of off-site facilities for the storage of CMAP materials and documents and remote IT servers.

Moving Expenses – includes the payment of fees incurred for the moving of CMAP materials and equipment from one location to another.

Legal/Bid Notices – include costs related to the posting of required legal and/or bid notices.

Miscellaneous – this object code will be used for various operating costs incurred that do not meet the definition of any other operating cost object code. .

Meeting Expenses – this object code will be used for expenses incurred to conduct various meeting held by CMAP.

Recruitment Expenses – includes the costs related to the recruitment of CMAP staff; such as, posting of employment ads, job fair costs, etc.

General Insurance – this object code is for premiums and/or related liability insurance expenses paid by CMAP.

Legal Services – includes payments to attorneys or law firms for legal services rendered to CMAP.

Printing Services – includes printing services, microfilm services, photographic services and survey maps prepared by non-employees.

Bank Service Fees – this object code will be used to record service fees paid related to CMAP’s checking accounts and merchant service fees charged by credit card companies for the collection of payments made to CMAP.

Conference Registrations – this object code will be used for the payment of registration fees for attendance at conferences by CMAP staff and board members.

Training and Education Reimbursement – this includes payments made to employees for tuition reimbursement or non-credit classes taken at the direction of their deputy director. Related covered expenses such as books and/or fees would also be paid from this object code.

Travel Expenses – includes all expenses related to both in and out of region travel by CMAP staff and board members; such as, hotel, mileage, car rental, per diem, gas, tolls, parking, etc. Amounts requested for reimbursement must be in compliance with the CMAP travel policy.

### **Rent/Office Maintenance Object Codes**

Rent/office maintenance expenses include payment of utility costs, office lease, telephone charges, monthly parking fees related to the leases and office maintenance provided by the building operations. This would include all costs paid by CMAP to occupy the physical office space.

Office Maintenance – includes all office maintenance costs billed to CMAP by the landlord. This would include replacement of light bulbs, repair work completed, employee access cards, office construction/remodeling performed by the landlord, etc.

Rent – includes the monthly rental fee for the office space occupied in the Sears Tower.

Telecommunications – includes all payments made to vendors for telecommunication monthly charges; such as payments made to Version, A T & T, etc.

Utilities – includes all payments made to vendors for the various utility costs; such as, electricity, heat, water, etc.

### **Capital Object Codes**

Capital expenses include payments for the acquisition, replacement or substantial increase in value of assets which are not expendable in first use, with a life expectancy exceeding one year, subject to depreciation and with a unit cost greater than \$3,000.00. Capital object codes should be charged with any freight or delivery costs incidental to delivering these items to CMAP.